



HINDMARSH SHIRE COUNCIL

BUDGET 2017-18

DRAFT



Key Result Areas at a glance

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Hindmarsh Shire Council Details Accounts

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
101 Community Development						
Income						
Profit/Loss						
10127 Community Safety Fund - Grant	(\$4,538.75)	\$0.00	\$0.00	\$0.00	(\$4,539.00)	\$0.00
10171 Drought Response Program - Grant	\$1,804.18	\$0.00	\$0.00	\$0.00	\$1,818.00	\$0.00
10173 Local History Jeparit Heritage Walk - Grant	(\$3,334.00)	\$0.00	\$0.00	\$0.00	(\$3,334.00)	\$0.00
Profit/Loss Total	(\$6,068.57)	\$0.00	\$0.00	\$0.00	(\$6,055.00)	\$0.00
Income Total	(\$6,068.57)	\$0.00	\$0.00	\$0.00	(\$6,055.00)	\$0.00
Expenditure						
Profit/Loss						
10100 Indoor Salaries	\$64,599.74	\$0.00	\$86,311.00	\$0.00	\$86,311.00	\$85,128.00
10102 Contract and Materials	\$1,352.96	\$249.15	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00
10104 Town Committees - Council Contribution	\$36,123.76	\$0.00	\$30,000.00	\$4,680.00	\$34,680.00	\$30,000.00
10107 Community Planning Workshops	\$1,500.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,000.00
10108 Multi-cultural support	\$470.00	\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00
10109 Memberships and Subscriptions	\$4,965.46	\$0.00	\$500.00	\$0.00	\$4,636.00	\$4,700.00
10116 Software & Licence Fees	\$1,004.28	\$0.00	\$1,300.00	\$0.00	\$1,300.00	\$1,300.00
10117 Upper Regions Cemetery Project	(\$20.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10118 Reconciliation Activities	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
10119 Drought Response Program	\$39,742.77	\$400.00	\$0.00	\$45,676.00	\$55,000.00	\$0.00
10123 Rainbow Desert Enduro	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,500.00
10145 Telecommunication	\$1,722.77	\$0.00	\$2,200.00	\$0.00	\$2,200.00	\$2,400.00
Profit/Loss Total	\$151,461.74	\$649.15	\$130,811.00	\$50,356.00	\$194,627.00	\$140,028.00
Capital						
10150 Community Safety Fund	\$4,315.32	\$0.00	\$0.00	\$0.00	\$4,315.00	\$0.00
Capital Total	\$4,315.32	\$0.00	\$0.00	\$0.00	\$4,315.00	\$0.00
Expenditure Total	\$155,777.06	\$649.15	\$130,811.00	\$50,356.00	\$198,942.00	\$140,028.00
101 Community Development Total	\$149,708.49	\$649.15	\$130,811.00	\$50,356.00	\$192,887.00	\$140,028.00
102 Maternal and Child Health						
Expenditure						
Profit/Loss						
10200 Indoor Salaries	\$6,379.06	\$0.00	\$7,999.00	\$0.00	\$7,999.00	\$8,455.00
10204 Building Maintenance	\$1,736.13	\$154.55	\$4,000.00	\$0.00	\$4,000.00	\$4,080.00
10244 Utilities	\$389.54	\$0.00	\$1,092.00	\$0.00	\$1,092.00	\$1,092.00
10245 Telecommunications	\$317.70	\$0.00	\$480.00	\$0.00	\$480.00	\$480.00
10247 Depreciation on Buildings	\$3,990.00	\$0.00	\$3,990.00	\$0.00	\$3,990.00	\$3,990.00
Profit/Loss Total	\$12,812.43	\$154.55	\$17,561.00	\$0.00	\$17,561.00	\$18,097.00
Expenditure Total	\$12,812.43	\$154.55	\$17,561.00	\$0.00	\$17,561.00	\$18,097.00
102 Maternal and Child Health Total	\$12,812.43	\$154.55	\$17,561.00	\$0.00	\$17,561.00	\$18,097.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
103 Kindergarten Services						
Income						
Profit/Loss						
10370 Nhill Early Years Centre - Grant	(\$780,000.00)	\$0.00	(\$800,000.00)	\$0.00	(\$800,000.00)	\$0.00
10371 Nhill Early Years Centre Community Funds	(\$64,675.39)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Profit/Loss Total	(\$844,675.39)	\$0.00	(\$800,000.00)	\$0.00	(\$800,000.00)	\$0.00
Income Total	(\$844,675.39)	\$0.00	(\$800,000.00)	\$0.00	(\$800,000.00)	\$0.00
Expenditure						
Profit/Loss						
10300 Indoor Salaries	\$6,346.14	\$0.00	\$7,999.00	\$0.00	\$7,999.00	\$15,128.00
10304 Building Maintenance	\$3,401.21	\$201.36	\$14,942.00	\$0.00	\$14,942.00	\$14,700.00
10305 Kindergarten Subsidy	\$22,136.36	\$0.00	\$69,817.00	\$22,546.00	\$92,363.00	\$71,213.00
10306 Early Years Plan Implementation	\$80.00	\$0.00	\$8,000.00	\$0.00	\$4,000.00	\$8,000.00
10307 Nhill Early Years Community Fundraising	\$0.00	\$0.00	\$0.00	\$97,842.00	\$97,842.00	\$0.00
10344 Utilities	\$2,497.79	\$0.00	\$976.00	\$0.00	\$976.00	\$15,000.00
10347 Depreciation	\$6,716.04	\$0.00	\$19,302.00	\$0.00	\$19,302.00	\$63,000.00
10351 Nhill Early Years Centre	\$522.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Profit/Loss Total	\$41,700.27	\$201.36	\$121,036.00	\$120,388.00	\$237,424.00	\$187,041.00
Capital						
10351 Nhill Early Years Centre	\$1,642,243.27	\$0.00	\$700,000.00	\$1,450,716.00	\$2,150,716.00	\$0.00
Capital Total	\$1,642,243.27	\$0.00	\$700,000.00	\$1,450,716.00	\$2,150,716.00	\$0.00
Expenditure Total	\$1,683,943.54	\$201.36	\$821,036.00	\$1,571,104.00	\$2,388,140.00	\$187,041.00
103 Kindergarten Services Total	\$839,268.15	\$201.36	\$21,036.00	\$1,571,104.00	\$1,588,140.00	\$187,041.00
104 Youth Services						
Income						
Profit/Loss						
10471 Freeza	(\$24,550.00)	\$0.00	(\$24,500.00)	\$0.00	(\$24,500.00)	(\$24,500.00)
10472 Youth Inclusion Project - Grant	(\$10,000.00)	\$0.00	\$0.00	\$0.00	(\$10,000.00)	\$0.00
10473 School Holiday Program - Fees	(\$1,245.46)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10474 VicHealth - Grant	(\$14,000.00)	\$0.00	\$0.00	\$0.00	(\$14,000.00)	\$0.00
10475 National Youth Week - Grant	(\$2,000.00)	\$0.00	\$0.00	\$0.00	(\$2,000.00)	\$0.00
10476 Walk to School - Grant	\$0.00	\$0.00	(\$8,600.00)	\$0.00	(\$8,600.00)	(\$8,600.00)
Profit/Loss Total	(\$51,795.46)	\$0.00	(\$33,100.00)	\$0.00	(\$59,100.00)	(\$33,100.00)
Income Total	(\$51,795.46)	\$0.00	(\$33,100.00)	\$0.00	(\$59,100.00)	(\$33,100.00)
Expenditure						
Profit/Loss						
10400 Indoor Salaries	\$41,212.22	\$0.00	\$53,105.00	\$0.00	\$53,105.00	\$56,988.00
10402 Contracts and Materials	\$27.26	\$27.26	\$2,500.00	\$0.00	\$2,500.00	\$1,500.00
10403 Advertising	\$245.46	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
10404 Youth Inclusion	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
10405 Freeza	\$10,780.44	\$620.90	\$24,500.00	\$0.00	\$24,500.00	\$24,500.00
10407 Hindmarsh Youth Council	\$5,938.99	\$40.43	\$10,000.00	\$0.00	\$20,000.00	\$10,000.00
10410 National Youth Week	\$1,800.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00
10411 Walk to School	\$8,538.28	\$0.00	\$8,600.00	\$0.00	\$8,600.00	\$8,600.00
Profit/Loss Total	\$68,542.65	\$688.59	\$99,705.00	\$0.00	\$121,705.00	\$102,588.00
Expenditure Total	\$68,542.65	\$688.59	\$99,705.00	\$0.00	\$121,705.00	\$102,588.00
104 Youth Services Total	\$16,747.19	\$688.59	\$66,605.00	\$0.00	\$62,605.00	\$69,488.00
105 Aged and Disability Services						
Income						
Profit/Loss						
10570 Meals on Wheels Grant	(\$35,826.27)	\$0.00	(\$34,447.00)	\$0.00	(\$34,447.00)	(\$17,624.00)
10571 Meals on Wheels Fees	(\$33,858.06)	\$0.00	(\$85,000.00)	\$0.00	(\$58,000.00)	(\$53,135.00)
10572 General Home Grant	(\$247,362.21)	\$0.00	(\$236,976.00)	\$0.00	(\$236,976.00)	(\$247,476.00)
10573 General Home Care Fees	(\$33,777.12)	\$0.00	(\$50,000.00)	\$0.00	(\$48,000.00)	(\$39,750.00)
10574 Case Assessment Grant	(\$84,382.77)	\$0.00	(\$90,650.00)	\$0.00	(\$90,650.00)	(\$91,039.00)
10575 Personal Care Grant	(\$75,962.53)	\$0.00	(\$64,637.00)	\$0.00	(\$64,637.00)	(\$76,403.00)
10576 Personal Care Fees	(\$3,728.44)	\$0.00	(\$10,000.00)	\$0.00	(\$6,000.00)	(\$7,075.00)
10577 Respite Care Grant	(\$40,144.39)	\$0.00	(\$40,381.00)	\$0.00	(\$40,381.00)	(\$41,189.00)
10578 Respite Care Fees	(\$2,327.92)	\$0.00	(\$5,000.00)	\$0.00	(\$3,000.00)	(\$4,420.00)
10579 Home Care Property Maintenance Grant	(\$43,466.52)	\$0.00	(\$42,642.00)	\$0.00	(\$42,642.00)	(\$43,580.00)
10580 Home Care Property Maintenance Fees	(\$4,903.65)	\$0.00	(\$4,000.00)	\$0.00	(\$7,000.00)	(\$11,250.00)
10581 Agency Home Care Fees	(\$146,510.80)	\$0.00	(\$250,000.00)	\$0.00	(\$250,000.00)	(\$250,000.00)
10582 Senior Citizen - Home Care - Grant	(\$46,619.62)	\$0.00	(\$21,993.00)	\$0.00	(\$21,993.00)	(\$22,567.00)
10584 Volunteer Coordination Grant	(\$2,294.67)	\$0.00	(\$8,960.00)	\$0.00	(\$8,960.00)	(\$9,715.00)
10585 Seniors Week Grant	(\$2,600.00)	\$0.00	(\$2,600.00)	\$0.00	(\$2,600.00)	(\$2,600.00)
10586 Senior Week - User Fee	(\$498.05)	\$0.00	(\$1,000.00)	\$0.00	(\$1,000.00)	(\$1,000.00)
10588 Community Transport Fees	(\$1,889.19)	\$0.00	(\$1,500.00)	\$0.00	(\$1,500.00)	(\$1,500.00)
10589 HACC Minor Capital Grant	\$270.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10590 Immunisation Services Grant	(\$12.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10591 Hospital to Home Grant	\$0.00	\$0.00	(\$5,128.00)	\$0.00	\$0.00	\$0.00
Profit/Loss Total	(\$805,894.03)	\$0.00	(\$954,914.00)	\$0.00	(\$917,786.00)	(\$920,323.00)
Income Total	(\$805,894.03)	\$0.00	(\$954,914.00)	\$0.00	(\$917,786.00)	(\$920,323.00)
Expenditure						
Profit/Loss						
10500 Indoor Salaries	\$196,459.21	\$0.00	\$232,859.00	\$0.00	\$240,708.00	\$241,971.00
10502 Contracts and Materials	\$4,518.76	\$1,390.92	\$8,000.00	\$5,000.00	\$8,000.00	\$8,000.00
10503 Advertising	\$95.91	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
10504 Meals on Wheels - Contracts	\$32,220.99	\$9.14	\$79,365.00	\$0.00	\$59,365.00	\$63,710.00
10505 General Home Care Salaries	\$164,100.26	\$0.00	\$230,000.00	\$0.00	\$230,000.00	\$164,671.00
10506 Personal Care Salaries	\$34,343.77	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$43,964.00
10507 Respite Care Salaries	\$15,728.64	\$0.00	\$24,000.00	\$0.00	\$24,000.00	\$27,465.00
10508 Agency Home Care Salaries	\$138,072.78	\$0.00	\$232,000.00	\$0.00	\$232,000.00	\$232,000.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
10509 Property Maintenance - Home Care - Salaries	\$19,160.32	\$1,083.03	\$20,000.00	\$0.00	\$25,000.00	\$24,543.00
10510 Software Maintenance Contract	\$14,705.00	\$5,950.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
10511 Improving Liveability of Older People	\$4,503.00	\$0.00	\$0.00	\$14,629.00	\$14,629.00	\$0.00
10512 Printing & Postage	\$0.00	\$0.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
10513 Senior Citizens - General Expenditure	\$1,866.80	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
10514 Seniors Week	\$1,009.07	\$575.00	\$3,600.00	\$1,692.00	\$3,600.00	\$3,600.00
10515 Insurance - Senior Citizens Club Rooms	\$1,969.38	\$0.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
10516 Memberships and Subscriptions	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
10517 Implement Ageing Strategy	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
10518 Home Care Staff - Training	\$13,598.43	\$50.00	\$14,000.00	\$4,000.00	\$14,000.00	\$14,000.00
10519 Senior Citizens Building Maintenance	\$2,358.76	\$0.00	\$37,000.00	\$0.00	\$37,000.00	\$10,000.00
10520 Senior Citizens Centre Cleaning	\$2,973.95	\$0.00	\$5,145.00	\$0.00	\$5,145.00	\$7,098.00
10523 Senior Citizens Utilities	\$0.00	\$0.00	\$690.00	\$0.00	\$690.00	\$690.00
10524 Seniors Week Intergenerational Arts Projects	\$2,090.09	\$0.00	\$0.00	\$3,205.00	\$3,205.00	\$0.00
10525 Dept Health U65 General Home Care Salaries	\$12,734.03	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00
10526 Dept Health U65 Personal Care Salaries	\$1,635.85	\$0.00	\$0.00	\$0.00	\$3,500.00	\$0.00
10527 Dept Health U65 Respite Care Salaries	\$4,263.30	\$0.00	\$0.00	\$0.00	\$8,500.00	\$0.00
10545 Telecommunications	\$4,994.45	\$0.00	\$7,000.00	\$0.00	\$7,000.00	\$7,000.00
10547 Depreciation - Plant & Equipment	\$6,772.20	\$0.00	\$10,641.00	\$0.00	\$10,641.00	\$10,641.00
Profit/Loss Total	\$680,174.95	\$9,058.09	\$975,300.00	\$28,526.00	\$1,022,983.00	\$880,353.00
Capital						
10550 HACC Minor Capital	\$2,297.27	\$0.00	\$0.00	\$53,791.00	\$53,791.00	\$0.00
Capital Total	\$2,297.27	\$0.00	\$0.00	\$53,791.00	\$53,791.00	\$0.00
Expenditure Total	\$682,472.22	\$9,058.09	\$975,300.00	\$82,317.00	\$1,076,774.00	\$880,353.00
105 Aged and Disability Services Total	(\$123,421.81)	\$9,058.09	\$20,386.00	\$82,317.00	\$158,988.00	(\$39,970.00)
106 Health Promotion						
Income						
Profit/Loss						
10670 Health Registration Fees	(\$21,910.00)	\$0.00	(\$22,000.00)	\$0.00	(\$21,272.00)	(\$22,000.00)
10671 Septic Tank Fees	(\$1,160.00)	\$0.00	(\$1,000.00)	\$0.00	(\$1,000.00)	(\$1,000.00)
10672 Tobacco Activity	(\$5,250.73)	\$0.00	(\$5,197.00)	\$0.00	(\$5,197.00)	(\$5,775.00)
10673 Immunisation Services Grant	(\$3,718.44)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
10674 Mosquito Management	(\$11,706.92)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Profit/Loss Total	(\$43,746.09)	\$0.00	(\$28,197.00)	\$0.00	(\$27,469.00)	(\$28,775.00)
Income Total	(\$43,746.09)	\$0.00	(\$28,197.00)	\$0.00	(\$27,469.00)	(\$28,775.00)
Expenditure						
Profit/Loss						
10600 Indoor Salaries	\$11,167.31	\$0.00	\$13,069.00	\$0.00	\$13,069.00	\$13,393.00
10602 Contracts and Materials	\$4,835.92	\$0.00	\$5,500.00	\$0.00	\$5,500.00	\$5,500.00
10604 Software Maintenance Contract	\$2,708.24	\$0.00	\$2,800.00	\$0.00	\$2,708.00	\$2,900.00
10605 Environment & Health Officer Contribution to WWSC	\$50,819.40	\$0.00	\$67,762.00	\$0.00	\$67,762.00	\$69,625.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
10606 Health & Wellbeing Plan Implementation	\$.00	\$.00	\$500.00	\$.00	\$500.00	\$1,000.00
10607 Immunisation Services	\$5,034.15	\$.00	\$.00	\$5,034.00	\$5,034.00	\$.00
10608 Mosquito Control	\$7,205.92	\$.00	\$.00	\$.00	\$.00	\$.00
Profit/Loss Total	\$81,770.94	\$.00	\$89,631.00	\$5,034.00	\$94,573.00	\$92,418.00
Expenditure Total	\$81,770.94	\$.00	\$89,631.00	\$5,034.00	\$94,573.00	\$92,418.00
106 Health Promotion Total	\$38,024.85	\$.00	\$61,434.00	\$5,034.00	\$67,104.00	\$63,643.00
108 Libraries						
Income						
Profit/Loss						
10870 Library Grant	\$.00	\$.00	(\$102,809.00)	\$.00	(\$102,332.00)	(\$102,809.00)
10872 Dimboola Civic Precinct	(\$10,000.00)	\$.00	\$.00	\$.00	\$.00	(\$1,400,000.00)
Profit/Loss Total	(\$10,000.00)	\$.00	(\$102,809.00)	\$.00	(\$102,332.00)	(\$1,502,809.00)
Income Total	(\$10,000.00)	\$.00	(\$102,809.00)	\$.00	(\$102,332.00)	(\$1,502,809.00)
Expenditure						
Profit/Loss						
10800 Indoor Salaries	\$3,878.53	\$.00	\$4,750.00	\$.00	\$4,750.00	\$6,236.00
10804 Council Contribution to WRLC	\$151,623.02	\$.00	\$255,000.00	\$.00	\$253,955.00	\$258,238.00
10805 Cleaning - Nhill and Dimbolla Libraries	\$3,843.84	\$.00	\$5,250.00	\$.00	\$5,250.00	\$5,652.00
10806 Building Maintenance - Nhill & Dimboola Libraries	\$2,507.11	\$90.91	\$4,000.00	\$.00	\$4,000.00	\$4,080.00
10807 Concept Designs - Dimboola Library	\$18,847.00	\$12,000.00	\$8,000.00	\$.00	\$18,000.00	\$.00
10844 Utilities	\$2,683.14	\$.00	\$3,294.00	\$.00	\$3,294.00	\$3,359.00
10845 Telecommunications	\$1,651.43	\$.00	\$2,100.00	\$.00	\$2,100.00	\$2,100.00
Profit/Loss Total	\$185,034.07	\$12,090.91	\$282,394.00	\$.00	\$291,349.00	\$279,665.00
Capital						
10851 Purchase of Land	\$.00	\$.00	\$60,000.00	\$.00	\$50,000.00	\$.00
10852 Dimboola Civic Precinct	\$.00	\$.00	\$.00	\$.00	\$.00	\$1,600,000.00
Capital Total	\$.00	\$.00	\$60,000.00	\$.00	\$50,000.00	\$1,600,000.00
Expenditure Total	\$185,034.07	\$12,090.91	\$342,394.00	\$.00	\$341,349.00	\$1,879,665.00
108 Libraries Total	\$175,034.07	\$12,090.91	\$239,585.00	\$.00	\$239,017.00	\$376,856.00
109 Arts & Culture and Community Events						
Income						
Profit/Loss						
10970 Children's Week - Grant	(\$500.00)	\$.00	(\$500.00)	\$.00	(\$500.00)	(\$500.00)
Profit/Loss Total	(\$500.00)	\$.00	(\$500.00)	\$.00	(\$500.00)	(\$500.00)
Income Total	(\$500.00)	\$.00	(\$500.00)	\$.00	(\$500.00)	(\$500.00)
Expenditure						
Profit/Loss						
10900 Indoor Salaries	\$39,247.79	\$.00	\$47,970.00	\$.00	\$47,970.00	\$49,666.00
10904 Community Action Grant Program	\$25,558.00	\$.00	\$30,000.00	\$.00	\$30,000.00	\$30,000.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
10905 Children's Week	\$401.69	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
10909 Meet & Greet Barbecue	\$2,358.07	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
10910 Regional Community Events (Arts & Culture)	\$500.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$14,000.00
10911 Youth & Volunteer Activities & Events	\$2,020.91	\$864.10	\$4,000.00	\$0.00	\$4,000.00	\$4,000.00
10915 International Day of People with Disabilities	\$683.18	\$0.00	\$1,000.00	\$0.00	\$683.00	\$1,000.00
10944 Utilities	\$2,912.51	\$0.00	\$4,650.00	\$0.00	\$4,650.00	\$4,650.00
10945 Telecommunications	\$356.69	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
Profit/Loss Total	\$74,038.84	\$864.10	\$92,620.00	\$0.00	\$92,303.00	\$106,316.00
Capital						
10950 Dimboola Community Arts Project	\$410.45	\$90.00	\$0.00	\$4,474.00	\$4,474.00	\$0.00
10953 Rainbow Primary School Purchase	\$2,500.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00
Capital Total	\$2,910.45	\$90.00	\$0.00	\$4,474.00	\$6,974.00	\$0.00
Expenditure Total	\$76,949.29	\$954.10	\$92,620.00	\$4,474.00	\$99,277.00	\$106,316.00
109 Arts & Culture and Community Events Total	\$76,449.29	\$954.10	\$92,120.00	\$4,474.00	\$98,777.00	\$105,816.00
110 Recreation Programs						
Expenditure						
Profit/Loss						
11000 Indoor Salaries	\$9,497.13	\$0.00	\$11,112.00	\$0.00	\$11,112.00	\$11,391.00
Profit/Loss Total	\$9,497.13	\$0.00	\$11,112.00	\$0.00	\$11,112.00	\$11,391.00
Expenditure Total	\$9,497.13	\$0.00	\$11,112.00	\$0.00	\$11,112.00	\$11,391.00
110 Recreation Programs Total	\$9,497.13	\$0.00	\$11,112.00	\$0.00	\$11,112.00	\$11,391.00
111 Public Order and Safety						
Income						
Profit/Loss						
11170 Animal Control Fines	(\$6,985.00)	\$0.00	(\$8,000.00)	\$0.00	(\$2,000.00)	(\$2,000.00)
11171 Animal Control Registration Fees	(\$61,417.12)	\$0.00	(\$82,000.00)	\$0.00	(\$82,000.00)	(\$82,000.00)
11172 Pound Fees	(\$1,061.00)	\$0.00	(\$2,000.00)	\$0.00	(\$1,000.00)	(\$1,000.00)
11173 Local Laws Fees	(\$1,199.92)	\$0.00	(\$2,000.00)	\$0.00	(\$1,500.00)	(\$2,000.00)
11174 Local Laws Fines	(\$2,177.00)	\$0.00	(\$1,500.00)	\$0.00	(\$1,000.00)	(\$1,000.00)
11175 School Crossing Grants	(\$4,707.00)	\$0.00	(\$4,370.00)	\$0.00	(\$4,707.00)	(\$4,848.00)
Profit/Loss Total	(\$77,547.04)	\$0.00	(\$99,870.00)	\$0.00	(\$92,207.00)	(\$92,848.00)
Income Total	(\$77,547.04)	\$0.00	(\$99,870.00)	\$0.00	(\$92,207.00)	(\$92,848.00)
Expenditure						
Profit/Loss						
11100 Indoor Salaries	\$134,595.19	\$0.00	\$125,701.00	\$0.00	\$125,701.00	\$131,188.00
11102 Contracts and Materials	\$2,840.94	\$2,013.32	\$6,000.00	\$0.00	\$6,000.00	\$3,000.00
11103 Advertising	\$94.55	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
11104 Animal Registration- Department Fees	\$5,365.00	\$0.00	\$6,600.00	\$0.00	\$6,600.00	\$6,600.00
11105 Printing & Postage of Animal Notices	\$2,073.58	\$0.00	\$1,900.00	\$0.00	\$1,900.00	\$2,200.00
11145 Telecommunication	\$495.52	\$0.00	\$960.00	\$0.00	\$960.00	\$960.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
11147 Depreciation - Buildings	\$1,589.52	\$0.00	\$5,113.00	\$0.00	\$5,113.00	\$5,113.00
Profit/Loss Total	\$147,054.30	\$2,013.32	\$146,774.00	\$0.00	\$146,774.00	\$149,561.00
Capital						
11150 Pound Upgrades	\$0.00	\$2,532.43	\$25,000.00	\$0.00	\$25,000.00	\$0.00
Capital Total	\$0.00	\$2,532.43	\$25,000.00	\$0.00	\$25,000.00	\$0.00
Expenditure Total	\$147,054.30	\$4,545.75	\$171,774.00	\$0.00	\$171,774.00	\$149,561.00
111 Public Order and Safety Total	\$69,507.26	\$4,545.75	\$71,904.00	\$0.00	\$79,567.00	\$56,713.00
112 Early Years						
Expenditure						
Profit/Loss						
11200 Early Years	\$25,737.25	\$0.00	\$33,476.00	\$0.00	\$33,476.00	\$36,488.00
Profit/Loss Total	\$25,737.25	\$0.00	\$33,476.00	\$0.00	\$33,476.00	\$36,488.00
Expenditure Total	\$25,737.25	\$0.00	\$33,476.00	\$0.00	\$33,476.00	\$36,488.00
112 Early Years Total	\$25,737.25	\$0.00	\$33,476.00	\$0.00	\$33,476.00	\$36,488.00
201 Local Roads and Bridges						
Income						
Profit/Loss						
20170 Roads to Recovery Grant	(\$1,563,736.00)	\$0.00	(\$1,753,308.00)	\$0.00	(\$1,753,308.00)	(\$1,518,849.00)
20175 Disaster Recovery - Grant	(\$381,900.00)	\$0.00	\$0.00	\$0.00	(\$381,900.00)	\$0.00
Profit/Loss Total	(\$1,945,636.00)	\$0.00	(\$1,753,308.00)	\$0.00	(\$2,135,208.00)	(\$1,518,849.00)
Income Total	(\$1,945,636.00)	\$0.00	(\$1,753,308.00)	\$0.00	(\$2,135,208.00)	(\$1,518,849.00)
Expenditure						
Profit/Loss						
20100 Indoor Salaries	\$190,094.97	\$0.00	\$213,421.00	\$0.00	\$213,421.00	\$225,266.00
20103 Advertising	\$0.00	\$0.00	\$250.00	\$0.00	\$250.00	\$0.00
20104 Sealed Road Team Leader Inspections	\$11,316.50	\$0.00	\$14,800.00	\$0.00	\$14,800.00	\$15,600.00
20105 Sealed Road Programmed Inspections	\$23,612.07	\$0.00	\$19,000.00	\$0.00	\$23,000.00	\$24,000.00
20106 Sealed Road Shoulder Maintenance	\$62,964.74	\$240.00	\$190,000.00	\$0.00	\$190,000.00	\$193,800.00
20107 Sealed Road Pavement Patching and Repair	\$97,473.94	\$0.00	\$87,000.00	\$0.00	\$100,000.00	\$101,000.00
20108 Sealed Road Crack Sealing	\$19,502.29	\$0.00	\$40,000.00	\$0.00	\$25,000.00	\$32,000.00
20109 Sealed Road Edge Repairs	\$189,429.58	\$0.00	\$189,000.00	\$0.00	\$195,000.00	\$193,000.00
20110 Sealed Road Line Marking	\$11,305.23	\$0.00	\$26,000.00	\$0.00	\$26,000.00	\$26,520.00
20111 Unsealed Road Team Leader Inspections	\$15,507.23	\$0.00	\$23,500.00	\$0.00	\$23,500.00	\$23,970.00
20112 Unsealed Road Programmed Inspections	\$7,387.08	\$0.00	\$12,830.00	\$0.00	\$6,000.00	\$6,000.00
20113 Unsealed Road - Gravel Road Maintenance	\$743,330.70	\$7,200.00	\$702,000.00	\$0.00	\$702,000.00	\$721,400.00
20117 Unsealed Road Earth Grading	\$297,396.34	\$1,920.00	\$283,700.00	\$0.00	\$283,700.00	\$289,374.00
20118 Road Signage	\$50,116.61	\$0.00	\$53,000.00	\$0.00	\$53,000.00	\$54,060.00
20119 Guide Post Maintenance	\$20,808.04	\$0.00	\$34,000.00	\$0.00	\$34,000.00	\$34,870.00
20120 Gypsum Road Maintenance	\$21,183.68	\$3,060.00	\$47,500.00	\$0.00	\$47,500.00	\$43,500.00
20121 Bridge Maintenance	\$2,261.30	\$0.00	\$4,700.00	\$0.00	\$4,700.00	\$5,590.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
20122 Street Lighting	\$24,505.28	\$0.00	\$35,674.00	\$0.00	\$39,056.00	\$39,056.00
20123 Road Hierarchy Review	\$261.38	\$0.00	\$0.00	\$4,340.00	\$4,340.00	\$0.00
20124 Cathodic Protection - Antwerp Bridge	\$0.00	\$1,818.18	\$2,100.00	\$0.00	\$2,100.00	\$3,000.00
20125 Floods 2016	\$38,190.11	\$15,793.64	\$0.00	\$0.00	\$0.00	\$0.00
20147 Depreciation - Roads & Bridges	\$3,425,764.92	\$0.00	\$3,361,804.00	\$0.00	\$3,361,804.00	\$2,847,101.00
Profit/Loss Total	\$5,252,411.99	\$30,031.82	\$5,340,279.00	\$4,340.00	\$5,349,171.00	\$4,879,107.00
Capital						
20100 Indoor Salaries	\$107,087.91	\$0.00	\$98,489.00	\$0.00	\$98,489.00	\$102,610.00
20125 Floods 2016	\$33,831.65	\$8,832.73	\$0.00	\$0.00	\$0.00	\$0.00
20152 Kerb & Channel	\$95,002.49	\$13,937.20	\$232,673.00	\$7,245.00	\$282,637.00	\$385,820.00
20154 Reseals and Final Seals	\$621,038.71	\$671.45	\$587,684.00	\$0.00	\$670,924.00	\$634,868.00
20156 Sealed Road Construction	\$242,688.88	\$235,847.68	\$1,024,033.00	\$0.00	\$1,031,837.00	\$1,140,658.00
20158 Shoulder Resheet	\$47,950.85	\$0.00	\$141,045.00	\$0.00	\$85,305.00	\$360,305.00
20160 Unsealed Road Construction	\$782,706.21	\$31,133.36	\$1,388,394.00	\$28,000.00	\$1,293,171.00	\$462,489.00
20164 Bridges	\$8,881.69	\$0.00	\$500,000.00	\$2,430.00	\$502,430.00	\$325,000.00
Capital Total	\$1,939,188.39	\$290,422.42	\$3,972,318.00	\$37,675.00	\$3,964,793.00	\$3,411,750.00
Expenditure Total	\$7,191,600.38	\$320,454.24	\$9,312,597.00	\$42,015.00	\$9,313,964.00	\$8,290,857.00
201 Local Roads and Bridges Total	\$5,245,964.38	\$320,454.24	\$7,559,289.00	\$42,015.00	\$7,178,756.00	\$6,772,008.00
202 Drainage Management						
Expenditure						
Profit/Loss						
20200 Indoor Salaries	\$37,620.18	\$0.00	\$43,660.00	\$0.00	\$43,660.00	\$46,434.00
20204 Sealed Road Drainage and Culvert Maintenance	\$42,101.72	\$0.00	\$44,500.00	\$0.00	\$50,000.00	\$64,210.00
20205 Unsealed Road Drainage and Culvert Maintenance	\$77,789.36	\$0.00	\$118,000.00	\$0.00	\$112,500.00	\$114,760.00
20206 Underground Drainage Maintenance - Pits	\$7,257.19	\$0.00	\$16,500.00	\$0.00	\$16,500.00	\$16,830.00
20207 Underground Drainage Maintenance - Pipework	\$340.71	\$0.00	\$8,500.00	\$0.00	\$8,500.00	\$8,670.00
20208 Earth Gutter Maintenance	\$8,348.53	\$0.00	\$27,200.00	\$0.00	\$27,200.00	\$27,744.00
20209 Kerb and Channel Maintenance	\$4,734.85	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$6,120.00
20210 Urban Drainage Inspections	\$3,029.02	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,100.00
20247 Depreciation - Drainage & Kerb and Channel	\$200,491.32	\$0.00	\$206,917.00	\$0.00	\$206,917.00	\$321,631.00
Profit/Loss Total	\$381,712.88	\$0.00	\$476,277.00	\$0.00	\$476,277.00	\$611,499.00
Capital						
20200 Indoor Salaries	\$9,162.77	\$0.00	\$11,120.00	\$0.00	\$11,120.00	\$11,531.00
20251 Major Culverts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$135,735.00
20252 Upper Regions St & Nursery Rd Upgrades	\$3,628.47	\$2,017.90	\$248,010.00	\$64,052.00	\$312,062.00	\$0.00
Capital Total	\$12,791.24	\$2,017.90	\$259,130.00	\$64,052.00	\$323,182.00	\$147,266.00
Expenditure Total	\$394,504.12	\$2,017.90	\$735,407.00	\$64,052.00	\$799,459.00	\$758,765.00
202 Drainage Management Total	\$394,504.12	\$2,017.90	\$735,407.00	\$64,052.00	\$799,459.00	\$758,765.00
203 Paths and Trails						
Expenditure						

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
Profit/Loss						
20300 Indoor Salaries	\$36,867.76	\$0.00	\$39,334.00	\$0.00	\$39,334.00	\$46,655.00
20304 Footpath Maintenance	\$43,647.35	\$0.00	\$33,000.00	\$0.00	\$36,000.00	\$33,660.00
20305 Footpath Inspections	\$663.93	\$0.00	\$700.00	\$0.00	\$700.00	\$1,704.00
20306 Footpath Programmed Inspections	\$6,105.90	\$0.00	\$5,650.00	\$0.00	\$6,000.00	\$6,253.00
20307 Footpath Tactile Removal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
20347 Depreciation - Footpaths	\$154,642.80	\$0.00	\$154,650.00	\$0.00	\$154,650.00	\$158,599.00
Profit/Loss Total	\$241,927.74	\$0.00	\$233,334.00	\$0.00	\$236,684.00	\$248,871.00
Capital						
20300 Indoor Salaries	\$6,502.30	\$0.00	\$6,001.00	\$0.00	\$6,001.00	\$6,276.00
20353 Footpaths	\$172,049.42	\$1,586.37	\$208,982.00	\$0.00	\$220,527.00	\$148,447.00
Capital Total	\$178,551.72	\$1,586.37	\$214,983.00	\$0.00	\$226,528.00	\$154,723.00
Expenditure Total	\$420,479.46	\$1,586.37	\$448,317.00	\$0.00	\$463,212.00	\$403,594.00
203 Paths and Trails Total	\$420,479.46	\$1,586.37	\$448,317.00	\$0.00	\$463,212.00	\$403,594.00
204 Tree Management						
Expenditure						
Profit/Loss						
20400 Indoor Salaries	\$18,211.51	\$0.00	\$20,954.00	\$0.00	\$20,954.00	\$21,829.00
20404 Rural Tree Trimming and Removal	\$89,095.57	\$54,545.46	\$150,700.00	\$73,653.00	\$224,353.00	\$150,700.00
20405 Urban Trees Lopping & Pruning and Removal	\$70,227.64	\$4,660.00	\$97,900.00	\$0.00	\$97,900.00	\$90,968.00
20406 Urban Trees Replacement Program	\$2,922.72	\$454.55	\$29,500.00	\$21,549.00	\$35,000.00	\$30,090.00
Profit/Loss Total	\$180,457.44	\$59,660.01	\$299,054.00	\$95,202.00	\$378,207.00	\$293,587.00
Expenditure Total	\$180,457.44	\$59,660.01	\$299,054.00	\$95,202.00	\$378,207.00	\$293,587.00
204 Tree Management Total	\$180,457.44	\$59,660.01	\$299,054.00	\$95,202.00	\$378,207.00	\$293,587.00
205 Town Beautification						
Income						
Profit/Loss						
20560 Menzies Square Redevelopment - Grant	(\$16,500.00)	\$0.00	\$0.00	\$0.00	(\$16,500.00)	\$0.00
20561 Western Highway Median Maintenance	(\$7,544.00)	\$0.00	(\$7,544.00)	\$0.00	(\$7,544.00)	(\$7,544.00)
20562 Nhill Truck Trailer Exchange (A&P Location)	(\$9,000.00)	\$0.00	(\$12,000.00)	\$0.00	(\$12,000.00)	(\$12,000.00)
Profit/Loss Total	(\$33,044.00)	\$0.00	(\$19,544.00)	\$0.00	(\$36,044.00)	(\$19,544.00)
Income Total	(\$33,044.00)	\$0.00	(\$19,544.00)	\$0.00	(\$36,044.00)	(\$19,544.00)
Expenditure						
Profit/Loss						
20500 Indoor Salaries	\$42,961.31	\$0.00	\$50,526.00	\$0.00	\$50,526.00	\$52,809.00
20504 Urban Streets - Mechanical Street Sweeping	\$28,189.57	\$0.00	\$50,100.00	\$0.00	\$46,500.00	\$44,880.00
20505 Commercial Area - Mechanical Street Sweeping	\$10,695.42	\$143.15	\$13,470.00	\$0.00	\$17,000.00	\$14,928.00
20506 Commercial Area Manual Street Sweeping	\$28,113.28	\$0.00	\$45,900.00	\$0.00	\$40,000.00	\$37,742.00
20507 Urban Area Litter Removal	\$40,166.70	\$1,421.81	\$51,200.00	\$0.00	\$53,000.00	\$48,804.00
20508 Commercial Area Litter Removal	\$36,401.13	\$0.00	\$56,100.00	\$0.00	\$52,000.00	\$51,592.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
20509 Public Toilet Building Maintenance	\$19,025.21	\$0.00	\$20,000.00	\$10,303.00	\$30,303.00	\$20,000.00
20510 Public Toilet Cleaning	\$83,182.64	\$631.47	\$139,750.00	\$0.00	\$130,000.00	\$115,785.00
20511 Parks and Gardens - Lawn Mowing and Maintenance	\$55,953.61	\$71.46	\$64,400.00	\$0.00	\$64,400.00	\$63,766.00
20512 Parks and Gardens - Watering	\$3,794.38	\$72.73	\$14,350.00	\$0.00	\$10,000.00	\$6,750.00
20513 Parks and Gardens - Infrastructure Maintenance	\$36,117.46	\$0.00	\$36,775.00	\$0.00	\$36,775.00	\$38,872.00
20514 Parks and Gardens - Garden Beds	\$34,848.00	\$272.73	\$32,200.00	\$0.00	\$35,000.00	\$36,200.00
20515 Parks and Gardens - Grass Maintenance	\$47,420.03	\$0.00	\$48,150.00	\$0.00	\$52,000.00	\$55,652.00
20516 Parks and Gardens - Playground Inspections	\$5,596.58	\$0.00	\$12,900.00	\$0.00	\$9,000.00	\$13,158.00
20517 Parks and Gardens - Playground Maintenance	\$11,699.15	\$0.00	\$35,625.00	\$0.00	\$30,000.00	\$38,703.00
20522 Western Highway Median Maintenance	\$7,720.34	\$0.00	\$10,500.00	\$0.00	\$10,500.00	\$10,710.00
20523 Nhill Truck Trailer Exchange (A&P Location)	\$3,946.68	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$6,120.00
20526 Roy Street Garden Beds	\$2,120.00	\$0.00	\$0.00	\$2,249.00	\$2,249.00	\$3,000.00
20544 Utilities	\$35,588.08	\$0.00	\$39,042.00	\$0.00	\$39,042.00	\$49,238.00
20547 Depreciation	\$60,890.64	\$0.00	\$72,485.00	\$0.00	\$72,485.00	\$76,485.00
Profit/Loss Total	\$594,430.21	\$2,613.35	\$799,473.00	\$12,552.00	\$786,780.00	\$785,194.00
Capital						
20550 Lochiel Street Redevelopment	\$0.00	\$0.00	\$0.00	\$6,001.00	\$6,001.00	\$0.00
20552 Menzies Quare Redevelopment	\$73,550.50	\$381.82	\$0.00	\$52,771.00	\$70,860.00	\$0.00
20553 Hindmarsh Open Spaces Project	\$597.06	\$0.00	\$0.00	\$4,009.00	\$4,009.00	\$0.00
20554 Town Entry Signs	\$1,145.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00
Capital Total	\$75,292.56	\$381.82	\$20,000.00	\$62,781.00	\$100,870.00	\$0.00
Expenditure Total	\$669,722.77	\$2,995.17	\$819,473.00	\$75,333.00	\$887,650.00	\$785,194.00
205 Town Beautification Total	\$636,678.77	\$2,995.17	\$799,929.00	\$75,333.00	\$851,606.00	\$765,650.00
206 Community Centres and Public Halls						
Income						
Profit/Loss						
20670 CBD Revival-Grant	(\$27.27)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
20671 Hall Hire - Jeparit Hall & Community Building	(\$777.27)	\$0.00	\$0.00	\$0.00	(\$114.00)	\$0.00
20672 Nhill Memorial Community Centre	(\$36,424.22)	\$0.00	(\$55,000.00)	\$0.00	(\$40,000.00)	(\$50,000.00)
Profit/Loss Total	(\$37,228.76)	\$0.00	(\$55,000.00)	\$0.00	(\$40,114.00)	(\$50,000.00)
Income Total	(\$37,228.76)	\$0.00	(\$55,000.00)	\$0.00	(\$40,114.00)	(\$50,000.00)
Expenditure						
Profit/Loss						
20600 Indoor Salaries	\$74,837.26	\$0.00	\$85,963.00	\$0.00	\$85,963.00	\$96,709.00
20603 Advertising	\$1,532.32	\$36.36	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
20604 Nhill Community Centre Maintenance	\$11,872.84	\$909.10	\$16,000.00	\$0.00	\$16,000.00	\$16,320.00
20605 Public Halls Building Maintenance	\$39,704.52	\$6,175.38	\$63,200.00	\$0.00	\$63,200.00	\$42,000.00
20606 Public Halls Inspections	\$529.91	\$0.00	\$1,705.00	\$0.00	\$1,705.00	\$1,750.00
20609 Senior Citizen Centres Utilities	\$899.40	\$0.00	\$0.00	\$0.00	\$413.00	\$0.00
20611 Buildings - Condition Assessment	\$0.00	\$0.00	\$10,000.00	\$2,991.00	\$12,991.00	\$10,000.00
20612 Nhill Community Centre - Film Hire	\$13,974.58	\$240.06	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
20613 Nhill Community Centre Materials	\$4,468.88	\$160.05	\$3,000.00	\$0.00	\$3,000.00	\$4,000.00
20614 Dimboola Community Centre Contribution	\$500.00	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
20615 Nhill Community Centre - Friends of Funds	\$2,066.36	\$0.00	\$0.00	\$20,542.00	\$20,542.00	\$0.00
20644 Utilities	\$15,043.19	\$0.00	\$17,230.00	\$0.00	\$17,230.00	\$17,230.00
20645 Telecommunications	\$371.39	\$0.00	\$1,316.00	\$0.00	\$1,316.00	\$600.00
20647 Depreciation	\$102,194.04	\$0.00	\$144,526.00	\$0.00	\$144,526.00	\$144,526.00
Profit/Loss Total	\$267,994.69	\$7,520.95	\$366,440.00	\$23,533.00	\$390,386.00	\$356,635.00
Capital						
20651 Nhill Community Centre Improvements	\$7,269.41	\$0.00	\$7,555.00	\$0.00	\$7,555.00	\$0.00
Capital Total	\$7,269.41	\$0.00	\$7,555.00	\$0.00	\$7,555.00	\$0.00
Expenditure Total	\$275,264.10	\$7,520.95	\$373,995.00	\$23,533.00	\$397,941.00	\$356,635.00
206 Community Centres and Public Halls Total	\$238,035.34	\$7,520.95	\$318,995.00	\$23,533.00	\$357,827.00	\$306,635.00
207 Recreation Facilities						
Income						
Profit/Loss						
20770 Recreation Reserve Recoupments	(\$2,098.79)	\$0.00	(\$4,000.00)	\$0.00	(\$1,000.00)	(\$4,000.00)
20771 Rainbow Rec Reserve Facility Redevelopment-Grant	\$0.00	\$0.00	\$0.00	\$0.00	(\$55,000.00)	\$0.00
20772 Council Recreation Strategic Plan-Grant	\$0.00	\$0.00	\$0.00	\$0.00	(\$3,000.00)	\$0.00
20773 Dimboola Boating Pontoon - Grant	(\$10,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
20774 Skate Park - Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$200,000.00)
20775 Community Precinct Plans - Grant	(\$6,000.00)	\$0.00	\$0.00	\$0.00	(\$6,000.00)	\$0.00
20776 Dimboola Football Club Netball Facilities - Grant	\$90.00	\$0.00	(\$116,365.00)	\$0.00	(\$116,365.00)	\$0.00
20778 Rainbow Rec Reserve Change Rooms - Grant	(\$180,000.00)	\$0.00	\$0.00	\$0.00	(\$150,000.00)	\$0.00
20780 Rainbow Synthetic Bowls Green - Grant	(\$8,000.00)	\$0.00	(\$4,500.00)	\$0.00	(\$8,000.00)	\$0.00
20781 Recreational Fishing - Grant	(\$16,771.00)	\$0.00	\$0.00	\$0.00	(\$16,771.00)	\$0.00
20782 Shade Structure Dimboola Rec Reserve - Grant	(\$2,500.00)	\$0.00	\$0.00	\$0.00	(\$2,500.00)	\$0.00
Profit/Loss Total	(\$225,279.79)	\$0.00	(\$124,865.00)	\$0.00	(\$358,636.00)	(\$204,000.00)
Income Total	(\$225,279.79)	\$0.00	(\$124,865.00)	\$0.00	(\$358,636.00)	(\$204,000.00)
Expenditure						
Profit/Loss						
20700 Indoor Salaries	\$78,506.28	\$0.00	\$89,715.00	\$0.00	\$89,715.00	\$98,918.00
20702 Contracts and Materials	\$318.34	\$0.00	\$250.00	\$0.00	\$250.00	\$250.00
20704 Swimming Pool Management	\$250,508.49	\$0.00	\$246,517.00	\$0.00	\$246,517.00	\$253,000.00
20705 Swimming Pool Maintenance	\$19,758.21	\$1,609.09	\$23,500.00	\$0.00	\$23,500.00	\$24,000.00
20706 Swimming Pool Building Maintenance	\$17,037.27	\$0.00	\$16,000.00	\$0.00	\$16,000.00	\$16,320.00
20708 Swimming Pool Preparation and Painting	\$3,378.05	\$0.00	\$7,000.00	\$0.00	\$7,000.00	\$7,150.00
20709 Swimming Area Ground Maintenance	\$7,838.30	\$1,181.82	\$7,800.00	\$0.00	\$7,800.00	\$8,000.00
20710 Recreation Reserve Building Maintenance	\$24,883.54	\$3,750.00	\$26,700.00	\$3,527.00	\$26,700.00	\$27,250.00
20712 Recreation Reserve Oval Mowing and Maintenance	\$18,841.88	\$3,034.54	\$31,200.00	\$0.00	\$31,200.00	\$33,280.00
20713 Recreation Reserve Surrounds Maintenance	\$32,857.91	\$854.55	\$37,850.00	\$0.00	\$33,480.00	\$34,630.00
20714 Recreation Reserve Loose Litter Removal	\$2,226.35	\$0.00	\$4,100.00	\$0.00	\$4,100.00	\$3,500.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
20715 Council Recreation Strategic Plan	\$3,050.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
20716 Community Precinct Plans - Nhill & Dimboola	\$22,635.56	\$0.00	\$0.00	\$23,437.00	\$23,437.00	\$0.00
20718 Service of Pool Filters	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,000.00
20719 Nhill Community Pavilition Design Work	\$0.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00
20720 Precinct & Recreation Plan Projects Funding	\$0.00	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00
20744 Utilities	\$38,593.20	\$0.00	\$46,447.00	\$0.00	\$46,447.00	\$46,447.00
20745 Telecommunications	\$399.30	\$0.00	\$502.00	\$0.00	\$502.00	\$502.00
20747 Depreciation - Other Structures	\$260,164.32	\$0.00	\$281,736.00	\$0.00	\$281,736.00	\$281,736.00
20797 Skate Park Facilities	\$0.00	\$0.00	\$10,000.00	\$28,650.00	\$38,650.00	\$0.00
20798 Rainbow Bowls Synthetic Green	\$0.00	\$0.00	\$4,500.00	\$0.00	\$4,500.00	\$0.00
Profit/Loss Total	\$780,997.00	\$10,430.00	\$903,817.00	\$55,614.00	\$951,534.00	\$848,983.00
Capital						
20713 Recreation Reserve Surrounds Maintenance	\$4,186.00	\$0.00	\$0.00	\$0.00	\$4,370.00	\$0.00
20720 Precinct & Recreation Plan Projects Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00
20752 Dimboola Soundshell Project	\$0.00	\$0.00	\$8,500.00	\$0.00	\$8,500.00	\$0.00
20755 Dimboola Recreation Reserve Netball Facilities	\$4,083.94	\$12,000.00	\$128,965.00	\$0.00	\$128,965.00	\$0.00
20758 Shade Structure Dimboola Rec Reserve	\$27,000.00	\$0.00	\$0.00	\$35,249.00	\$35,249.00	\$0.00
20760 Rainbow Recreation Reserve Community Pavilion	\$377,671.93	\$73,954.56	\$0.00	\$345,401.00	\$362,131.00	\$0.00
20761 Dimboola Boating Pontoon	\$1,080.40	\$46,090.91	\$0.00	\$0.00	\$0.00	\$0.00
20766 Dimboola Recreation Reserve Drainage	\$7,500.00	\$0.00	\$7,500.00	\$0.00	\$7,500.00	\$0.00
20797 Skate Park Facilities	\$28,170.91	\$1,169.50	\$143,000.00	\$57,000.00	\$200,000.00	\$200,000.00
20799 Recreational Fishing Pontoon	\$11,020.72	\$0.00	\$8,000.00	\$5,000.00	\$13,000.00	\$0.00
Capital Total	\$460,713.90	\$133,214.97	\$295,965.00	\$442,650.00	\$759,715.00	\$250,000.00
Expenditure Total	\$1,241,710.90	\$143,644.97	\$1,199,782.00	\$498,264.00	\$1,711,249.00	\$1,098,983.00
207 Recreation Facilities Total	\$1,016,431.11	\$143,644.97	\$1,074,917.00	\$498,264.00	\$1,352,613.00	\$894,983.00
208 Waste Management						
Income						
Profit/Loss						
20870 Garbage Charge	(\$853,276.45)	\$0.00	(\$857,565.00)	\$0.00	(\$854,599.00)	(\$874,716.00)
20871 Commercial Garbage Collection Fees	(\$32,336.71)	\$0.00	(\$32,000.00)	\$0.00	(\$32,000.00)	(\$40,000.00)
20872 Commercial Recycle Collection Fees	(\$3,412.38)	\$0.00	(\$2,000.00)	\$0.00	(\$2,000.00)	(\$3,000.00)
20873 Transfer Station Sales including Scrap Metal	(\$16,530.46)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
20874 Transfer Station Fees	(\$43,364.68)	\$0.00	(\$45,000.00)	\$0.00	(\$45,000.00)	(\$45,000.00)
20875 Drum Disposal Cost Recovery Grant	(\$1,639.96)	\$0.00	(\$1,000.00)	\$0.00	(\$1,040.00)	(\$1,000.00)
20876 Garbage Bin & Parts Sales	(\$810.39)	\$0.00	(\$2,000.00)	\$0.00	(\$2,000.00)	(\$2,000.00)
20877 Waste Management Sales	(\$150.90)	\$0.00	(\$1,000.00)	\$0.00	(\$1,000.00)	(\$1,000.00)
Profit/Loss Total	(\$951,521.93)	\$0.00	(\$940,565.00)	\$0.00	(\$937,639.00)	(\$966,716.00)
Income Total	(\$951,521.93)	\$0.00	(\$940,565.00)	\$0.00	(\$937,639.00)	(\$966,716.00)
Expenditure						
Profit/Loss						
20800 Indoor Salaries	\$123,134.06	\$0.00	\$124,597.00	\$0.00	\$124,597.00	\$127,986.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
20802 Contracts and Materials	\$2,749.54	\$1,640.00	\$2,000.00	\$0.00	\$2,065.00	\$2,000.00
20803 Advertising	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00
20804 Kerbside Garbage Collection	\$174,686.88	\$0.00	\$257,500.00	\$0.00	\$257,500.00	\$265,000.00
20805 Kerbside Recycle Collection	\$120,410.03	\$0.00	\$159,650.00	\$0.00	\$159,650.00	\$166,000.00
20806 Transportation of Garbage to Dooen Landfill	\$38,970.32	\$0.00	\$56,650.00	\$0.00	\$56,650.00	\$57,800.00
20807 Dooen Landfill Charges	\$127,985.70	\$0.00	\$178,500.00	\$0.00	\$178,500.00	\$183,000.00
20808 Delivery of Recycle	\$23,566.95	\$0.00	\$30,000.00	\$0.00	\$30,000.00	\$30,600.00
20809 Transfer Station Garbage Collection	\$2,710.80	\$0.00	\$0.00	\$0.00	\$2,710.00	\$0.00
20810 Transfer Station Recycle Collection	\$0.00	\$0.00	\$6,180.00	\$0.00	\$6,180.00	\$6,300.00
20811 Transfer Station Push in Waste and Cover	\$11,263.38	\$0.00	\$18,600.00	\$0.00	\$18,600.00	\$19,000.00
20812 Transfer Station Chemical Drum Disposal	\$602.35	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,100.00
20813 Transfer Station Maintenance	\$32,698.32	\$237.60	\$16,000.00	\$0.00	\$16,000.00	\$16,300.00
20815 Transfer Station Greenwaste Processing	\$523.85	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,100.00
20818 Hard Plastic Disposal	\$10,000.00	\$10,000.00	\$15,000.00	\$0.00	\$11,000.00	\$15,000.00
20819 Environmental Waste Project	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00
20847 Depreciation	\$32,625.00	\$0.00	\$32,629.00	\$0.00	\$32,629.00	\$32,629.00
20891 Waste Facilities Infrastructure Upgrades	\$4,729.10	\$2,000.00	\$0.00	\$0.00	\$2,668.00	\$0.00
Profit/Loss Total	\$706,656.28	\$13,877.60	\$924,506.00	\$0.00	\$905,949.00	\$929,015.00
Capital						
20891 Waste Facilities Infrastructure Upgrades	\$10,516.08	\$1,363.64	\$0.00	\$34,683.00	\$32,015.00	\$0.00
Capital Total	\$10,516.08	\$1,363.64	\$0.00	\$34,683.00	\$32,015.00	\$0.00
Expenditure Total	\$717,172.36	\$15,241.24	\$924,506.00	\$34,683.00	\$937,964.00	\$929,015.00
208 Waste Management Total	(\$234,349.57)	\$15,241.24	(\$16,059.00)	\$34,683.00	\$325.00	(\$37,701.00)
209 Quarry Operations						
Income						
Profit/Loss						
20970 Quarry Sales	(\$1,575.00)	\$0.00	(\$20,000.00)	\$0.00	(\$20,000.00)	(\$20,000.00)
20971 Quarry Material Used on Jobs	(\$309,066.80)	\$0.00	(\$635,868.00)	\$0.00	(\$635,868.00)	(\$635,868.00)
Profit/Loss Total	(\$310,641.80)	\$0.00	(\$655,868.00)	\$0.00	(\$655,868.00)	(\$655,868.00)
Income Total	(\$310,641.80)	\$0.00	(\$655,868.00)	\$0.00	(\$655,868.00)	(\$655,868.00)
Expenditure						
Profit/Loss						
20900 Indoor Salaries	\$7,449.35	\$0.00	\$8,459.00	\$0.00	\$8,459.00	\$8,785.00
20904 Quarry Raising	\$56,352.23	\$19,718.19	\$75,000.00	\$0.00	\$75,000.00	\$44,000.00
20905 Quarry Material Crushing	\$136,250.01	\$4,534.09	\$232,000.00	\$0.00	\$200,000.00	\$150,000.00
20906 Quarry Material Loading	\$15,508.54	\$0.00	\$60,000.00	\$0.00	\$30,000.00	\$40,000.00
20907 Quarry Rehabilitation	\$9,296.61	\$4,380.00	\$130,000.00	\$0.00	\$130,000.00	\$100,000.00
20908 Quarry Compensation Payment	\$9,444.55	\$0.00	\$27,500.00	\$0.00	\$20,000.00	\$28,240.00
20909 Quarry Restoration	\$191.80	\$0.00	\$95,000.00	\$0.00	\$95,000.00	\$96,900.00
20911 Quarry General Maintenance	\$8,369.89	\$0.00	\$16,000.00	\$0.00	\$16,000.00	\$16,320.00
20947 Depreciation	\$10,336.32	\$0.00	\$11,714.00	\$0.00	\$11,714.00	\$11,714.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
Profit/Loss Total	\$253,199.30	\$28,632.28	\$655,673.00	\$0.00	\$586,173.00	\$495,959.00
Expenditure Total	\$253,199.30	\$28,632.28	\$655,673.00	\$0.00	\$586,173.00	\$495,959.00
209 Quarry Operations Total	(\$57,442.50)	\$28,632.28	(\$195.00)	\$0.00	(\$69,695.00)	(\$159,909.00)
210 Waterway Management						
Expenditure						
Profit/Loss						
21000 Indoor Salaries	\$9,227.15	\$0.00	\$10,589.00	\$0.00	\$10,589.00	\$10,862.00
21002 Contracts and Materials	\$1,020.75	\$36.36	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
21005 Jeparit Levee Bank Plan	\$386.95	\$0.00	\$0.00	\$15,000.00	\$15,000.00	\$0.00
21006 Weir Operations	\$39,903.12	\$276.91	\$6,000.00	\$0.00	\$40,000.00	\$6,000.00
21007 Nhill Lake Water Allocation	\$710.95	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,060.00
21044 Utilities	\$463.08	\$0.00	\$7,114.00	\$0.00	\$7,114.00	\$7,114.00
21045 Depreciation	\$32,873.16	\$0.00	\$32,869.00	\$0.00	\$32,869.00	\$32,869.00
Profit/Loss Total	\$84,585.16	\$313.27	\$62,072.00	\$15,000.00	\$111,072.00	\$62,405.00
Expenditure Total	\$84,585.16	\$313.27	\$62,072.00	\$15,000.00	\$111,072.00	\$62,405.00
210 Waterway Management Total	\$84,585.16	\$313.27	\$62,072.00	\$15,000.00	\$111,072.00	\$62,405.00
211 Environment Management						
Income						
Profit/Loss						
21170 Roadside Weeds and Pests (DPI)	(\$73,970.00)	\$0.00	(\$50,000.00)	\$0.00	(\$73,970.00)	(\$50,000.00)
Profit/Loss Total	(\$73,970.00)	\$0.00	(\$50,000.00)	\$0.00	(\$73,970.00)	(\$50,000.00)
Income Total	(\$73,970.00)	\$0.00	(\$50,000.00)	\$0.00	(\$73,970.00)	(\$50,000.00)
Expenditure						
Profit/Loss						
21100 Indoor Salaries	\$11,599.56	\$0.00	\$13,515.00	\$0.00	\$13,515.00	\$14,323.00
21104 Hindmarsh Landcare Network Contribution	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
21105 Vermin and Noxious Weeds	\$8,118.60	\$256.00	\$13,200.00	\$0.00	\$13,200.00	\$12,400.00
21106 Lanes and Drains Herbicide Spraying	\$31,266.06	\$83.64	\$30,600.00	\$0.00	\$30,600.00	\$31,100.00
21107 Wimmera Mallee Sustainability Alliance - Cont.	\$0.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
21109 Roadside Weeds and Pests (DPI)	\$7,302.31	\$22,620.90	\$50,000.00	\$60,696.00	\$110,696.00	\$50,000.00
Profit/Loss Total	\$58,286.53	\$22,960.54	\$122,315.00	\$60,696.00	\$183,011.00	\$122,823.00
Expenditure Total	\$58,286.53	\$22,960.54	\$122,315.00	\$60,696.00	\$183,011.00	\$122,823.00
211 Environment Management Total	(\$15,683.47)	\$22,960.54	\$72,315.00	\$60,696.00	\$109,041.00	\$72,823.00
212 Fire Prevention						
Income						
Profit/Loss						
21270 Recoupment of Clean-up Costs at Private Property	(\$1,577.27)	\$0.00	(\$3,000.00)	\$0.00	(\$3,000.00)	(\$3,000.00)
21271 Fire Prevention Fines	(\$15,550.00)	\$0.00	(\$10,000.00)	\$0.00	(\$10,000.00)	(\$10,000.00)
Profit/Loss Total	(\$17,127.27)	\$0.00	(\$13,000.00)	\$0.00	(\$13,000.00)	(\$13,000.00)
Income Total	(\$17,127.27)	\$0.00	(\$13,000.00)	\$0.00	(\$13,000.00)	(\$13,000.00)

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
Expenditure						
Profit/Loss						
21200 Indoor Salaries	\$18,648.73	\$0.00	\$22,605.00	\$0.00	\$22,605.00	\$23,833.00
21204 Fire Plug Post Maintenance	\$1,926.30	\$0.00	\$9,500.00	\$0.00	\$9,500.00	\$9,690.00
21205 Rural Roadside Spraying/Slashing	\$32,245.16	\$3,338.18	\$34,000.00	\$0.00	\$34,000.00	\$34,680.00
21206 Town Boundary Spraying/Slashing	\$3,378.95	\$40.35	\$3,300.00	\$0.00	\$3,400.00	\$4,306.00
21207 Private Property Clean-up for Fire Prevention	\$827.27	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
Profit/Loss Total	\$57,026.41	\$3,378.53	\$72,405.00	\$0.00	\$72,505.00	\$75,509.00
Expenditure Total	\$57,026.41	\$3,378.53	\$72,405.00	\$0.00	\$72,505.00	\$75,509.00
212 Fire Prevention Total	\$39,899.14	\$3,378.53	\$59,405.00	\$0.00	\$59,505.00	\$62,509.00
301 Economic Development						
Income						
Profit/Loss						
30118 Local Business Group Training Initiatives	(\$82.95)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30170 Saleyard Fees - Nhill	(\$2,703.09)	\$0.00	(\$4,000.00)	\$0.00	(\$2,703.00)	(\$4,000.00)
30171 Saleyard Truckwash Fees - Nhill	(\$545.45)	\$0.00	(\$500.00)	\$0.00	(\$500.00)	(\$500.00)
30173 Economic Development Strategy - Grant	(\$8,181.82)	\$0.00	\$0.00	\$0.00	(\$8,182.00)	\$0.00
30179 Karen Settlement Program - Grant	(\$20,000.00)	\$0.00	(\$10,000.00)	\$0.00	(\$20,000.00)	(\$10,000.00)
30180 Karen Community Capacity - Grant	(\$60,000.00)	\$0.00	\$0.00	\$0.00	(\$21,000.00)	(\$50,000.00)
30181 Karen Migration Employment - Grant	(\$10,752.72)	\$0.00	(\$20,000.00)	\$0.00	(\$25,000.00)	(\$20,000.00)
Profit/Loss Total	(\$102,266.03)	\$0.00	(\$34,500.00)	\$0.00	(\$77,385.00)	(\$84,500.00)
Income Total	(\$102,266.03)	\$0.00	(\$34,500.00)	\$0.00	(\$77,385.00)	(\$84,500.00)
Expenditure						
Profit/Loss						
30100 Indoor Salaries	\$92,770.66	\$0.00	\$108,436.00	\$0.00	\$108,436.00	\$119,871.00
30102 Contracts and Materials	\$5,037.44	\$1,021.55	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
30103 Advertising	\$475.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$3,000.00
30104 Council Contribution For Grant Funded Projects	\$5,789.90	\$0.00	\$50,000.00	\$53,582.00	\$103,582.00	\$50,000.00
30105 Saleyard Membership - Nhill	\$0.00	\$0.00	\$800.00	\$0.00	\$800.00	\$800.00
30106 Saleyard Maintenance Nhill - Yard and Pen	\$2,217.41	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
30107 Saleyard Ground Maintenance Nhill	\$2,852.93	\$0.00	\$4,500.00	\$0.00	\$4,500.00	\$4,600.00
30108 Saleyard Utilities Nhill	\$2,486.99	\$0.00	\$2,964.00	\$0.00	\$2,964.00	\$2,964.00
30109 Community Enterprise Centre Dimboola	\$2,528.48	\$0.00	\$3,523.00	\$0.00	\$3,523.00	\$0.00
30110 Economic Development Strategy Implementation	\$628.00	\$0.00	\$0.00	\$1,227.00	\$1,227.00	\$10,000.00
30115 Karen Community Capacity Building Project	\$17,403.69	\$71.65	\$0.00	\$58,753.00	\$58,753.00	\$50,000.00
30116 Karen Settlement Building Project	\$22,441.29	\$181.82	\$27,562.00	\$9,807.00	\$37,369.00	\$39,708.00
30117 Farm Stay / B&B Promotion and Information Sessions	\$0.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00
30118 Local Business Group Training Initiatives	\$195.16	\$104.91	\$6,000.00	\$0.00	\$2,000.00	\$0.00
30119 Small Business Incubation Plan & YoungEntrepreneur	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00
30120 Business Assistance Grant Program	\$25,212.72	\$0.00	\$20,000.00	\$18,183.00	\$38,183.00	\$20,000.00
30121 Karen Migration Employment Project	\$36,520.50	\$294.54	\$40,174.00	\$10,124.00	\$51,298.00	\$42,584.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
30143 Memberships and Subscriptions - Saleyard	\$0.00	\$0.00	\$750.00	\$0.00	\$750.00	\$0.00
30144 Utilities	\$1,137.69	\$0.00	\$2,156.00	\$0.00	\$2,156.00	\$2,156.00
30147 Depreciation - Buildings	\$23,957.28	\$0.00	\$45,976.00	\$0.00	\$45,976.00	\$45,976.00
30150 Tourism & Economic Development Implementation	\$0.00	\$0.00	\$0.00	\$37,092.00	\$37,092.00	\$0.00
Profit/Loss Total	\$241,655.14	\$1,674.47	\$328,841.00	\$188,768.00	\$514,609.00	\$398,659.00
Capital						
30104 Council Contribution For Grant Funded Projects	\$20,000.00	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00
30151 Transport Investing in Regions	\$178,503.01	\$0.00	\$0.00	\$185,000.00	\$185,000.00	\$0.00
Capital Total	\$198,503.01	\$0.00	\$100,000.00	\$185,000.00	\$285,000.00	\$100,000.00
Expenditure Total	\$440,158.15	\$1,674.47	\$428,841.00	\$373,768.00	\$799,609.00	\$498,659.00
301 Economic Development Total	\$337,892.12	\$1,674.47	\$394,341.00	\$373,768.00	\$722,224.00	\$414,159.00
302 Tourism						
Income						
Profit/Loss						
30208 Information Centre Nhill - S86 Funds	(\$3,280.98)	\$0.00	\$0.00	\$0.00	(\$3,256.00)	\$0.00
Profit/Loss Total	(\$3,280.98)	\$0.00	\$0.00	\$0.00	(\$3,256.00)	\$0.00
Income Total	(\$3,280.98)	\$0.00	\$0.00	\$0.00	(\$3,256.00)	\$0.00
Expenditure						
Profit/Loss						
30200 Indoor Salaries	\$108,377.09	\$0.00	\$131,183.00	\$0.00	\$131,183.00	\$132,331.00
30202 Contracts and Materials	\$2,062.49	\$600.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
30203 Advertising & Market Promotions	\$3,114.54	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
30204 Hindmarsh Tourism Association Contribution	\$1,089.00	\$0.00	\$0.00	\$15,790.00	\$15,790.00	\$0.00
30205 Regional Tourism Association Contribution	\$5,796.37	\$0.00	\$6,000.00	\$0.00	\$7,500.00	\$7,500.00
30206 Information Centre Building Maintenance	\$219.89	\$0.00	\$2,200.00	\$0.00	\$2,200.00	\$1,700.00
30207 Information Centre Nhill - Cleaning	\$967.41	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
30208 Information Centre Nhill - S86 Funds	\$80.00	\$13.63	\$0.00	\$0.00	\$0.00	\$500.00
30209 Discover Our Towns	\$90.45	\$0.00	\$0.00	\$0.00	\$100.00	\$0.00
30211 Building Maintenance - Yuranga and Pioneer Museum	\$8,501.13	\$11,381.82	\$38,000.00	\$0.00	\$38,000.00	\$38,760.00
30212 RV Dump Point Maintenance	\$60.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
30215 Pioneer Museum Master Plan	\$29,100.00	\$10,400.00	\$40,000.00	\$0.00	\$40,000.00	\$0.00
30216 Website Maintenance & Subscription	\$1,877.50	\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$6,500.00
30217 Hindmarsh Heritage Drive	\$1,877.00	\$1,020.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00
30244 Utilities	\$1,154.97	\$0.00	\$1,202.00	\$0.00	\$1,202.00	\$1,202.00
30245 Telecommunications	\$1,276.68	\$0.00	\$0.00	\$0.00	\$1,400.00	\$0.00
30247 Depreciation - Buildings	\$52,423.56	\$0.00	\$41,504.00	\$0.00	\$41,504.00	\$41,504.00
30252 Tourism Assets	\$0.00	\$0.00	\$0.00	\$24,102.00	\$24,102.00	\$0.00
Profit/Loss Total	\$218,068.08	\$23,415.45	\$287,589.00	\$39,892.00	\$330,481.00	\$245,997.00
Capital						
30250 RV Dump Points	\$6,242.77	\$0.00	\$0.00	\$18,529.00	\$18,529.00	\$0.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
30251 Tourism Signage	\$1,989.91	\$0.00	\$10,000.00	\$9,408.00	\$19,408.00	\$0.00
30255 Yuranga Homestead - Restoration Works	\$13,407.73	\$2,186.00	\$0.00	\$96,048.00	\$96,048.00	\$0.00
30257 Nhill Wi-Fi	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00
30258 Fire Tank Wimmera Mallee Pioneer Museum	\$7,044.20	\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$0.00
Capital Total	\$28,684.61	\$2,186.00	\$19,000.00	\$143,985.00	\$162,985.00	\$0.00
Expenditure Total	\$246,752.69	\$25,601.45	\$306,589.00	\$183,877.00	\$493,466.00	\$245,997.00
302 Tourism Total	\$243,471.71	\$25,601.45	\$306,589.00	\$183,877.00	\$490,210.00	\$245,997.00
303 Private Works						
Income						
Profit/Loss						
30372 Private Works Fees	(\$42,500.56)	\$0.00	(\$120,000.00)	\$0.00	(\$70,000.00)	(\$70,000.00)
30375 Private Works - Nhill Truck Trailer Exchange	(\$1,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Profit/Loss Total	(\$43,500.56)	\$0.00	(\$120,000.00)	\$0.00	(\$70,000.00)	(\$70,000.00)
Income Total	(\$43,500.56)	\$0.00	(\$120,000.00)	\$0.00	(\$70,000.00)	(\$70,000.00)
Expenditure						
Profit/Loss						
30300 Indoor Salaries	\$20,278.94	\$0.00	\$23,166.00	\$0.00	\$23,166.00	\$24,093.00
30303 Advertising	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$600.00
30304 Private Works	\$19,266.30	\$0.00	\$71,500.00	\$0.00	\$40,000.00	\$40,000.00
30344 Utilities	\$916.75	\$0.00	\$1,300.00	\$0.00	\$1,300.00	\$1,300.00
Profit/Loss Total	\$40,461.99	\$0.00	\$96,966.00	\$0.00	\$65,466.00	\$65,993.00
Expenditure Total	\$40,461.99	\$0.00	\$96,966.00	\$0.00	\$65,466.00	\$65,993.00
303 Private Works Total	(\$3,038.57)	\$0.00	(\$23,034.00)	\$0.00	(\$4,534.00)	(\$4,007.00)
304 Caravan Parks and Camping Grounds						
Income						
Profit/Loss						
30470 Caravan Park Lease Fees	(\$9,090.92)	\$0.00	(\$10,000.00)	\$0.00	(\$10,000.00)	(\$10,000.00)
30471 Caravan Park Fees	(\$122,821.11)	\$0.00	(\$150,000.00)	\$0.00	(\$117,500.00)	(\$185,000.00)
30472 Camping Ground Fees	(\$921.42)	\$0.00	(\$1,000.00)	\$0.00	(\$1,000.00)	(\$1,500.00)
30473 Dimboola Caravan Park Infrastructure - Grant	(\$270,000.00)	\$0.00	(\$320,000.00)	\$0.00	(\$320,000.00)	\$0.00
30475 Camp Kitchen - Grant	\$0.00	\$0.00	(\$30,000.00)	\$0.00	(\$30,000.00)	\$0.00
Profit/Loss Total	(\$402,833.45)	\$0.00	(\$511,000.00)	\$0.00	(\$478,500.00)	(\$196,500.00)
Income Total	(\$402,833.45)	\$0.00	(\$511,000.00)	\$0.00	(\$478,500.00)	(\$196,500.00)
Expenditure						
Profit/Loss						
30400 Indoor Salaries	\$143,838.30	\$0.00	\$122,094.00	\$0.00	\$122,094.00	\$200,343.00
30402 Contracts and Materials	\$4,206.17	\$1,299.36	\$8,000.00	\$0.00	\$8,000.00	\$15,000.00
30403 Advertising	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
30404 Caravan Park Building Maintenance	\$20,048.89	\$1,224.73	\$19,500.00	\$0.00	\$19,500.00	\$20,000.00
30405 Caravan Parks Ground Maintenance	\$12,744.04	\$23,401.01	\$22,500.00	\$26,717.00	\$49,217.00	\$22,500.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
30406 Camping Grounds Building Maintenance	\$3,237.45	\$101.00	\$4,000.00	\$0.00	\$4,000.00	\$4,000.00
30407 Camping Grounds Infrastructure Maintenance	\$392.77	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
30408 Camping Ground Beach Cleaning	\$2,347.65	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
30409 Caravan Parks Marketing & Promotion	\$3,950.00	\$0.00	\$5,000.00	\$3,509.00	\$8,509.00	\$5,000.00
30410 Online Booking System and Payment Gateway	\$3,263.46	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$6,100.00
30411 Memberships & Subscriptions	\$3,120.04	\$0.00	\$3,500.00	\$3,216.00	\$6,716.00	\$3,500.00
30412 Caravan Park Linen	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00
30444 Utilities	\$20,106.35	\$0.00	\$29,848.00	\$0.00	\$29,848.00	\$35,000.00
30445 Telecommunications	\$430.26	\$0.00	\$1,250.00	\$0.00	\$1,250.00	\$1,250.00
Profit/Loss Total	\$217,685.38	\$26,026.10	\$225,692.00	\$33,442.00	\$259,134.00	\$321,693.00
Capital						
30450 Dimboola Caravan Park Power Upgrade	\$15,040.36	\$0.00	\$0.00	\$0.00	\$15,040.00	\$0.00
30451 Relocation of Portable Building	\$66,922.39	\$0.00	\$0.00	\$30,000.00	\$83,531.00	\$0.00
30455 Nhill Caravan Park Improvements	\$0.00	\$0.00	\$0.00	\$7,070.00	\$7,070.00	\$0.00
30456 Camp Kitchen Jeparit Riverbank Precinct	\$0.00	\$0.00	\$46,400.00	\$0.00	\$46,400.00	\$0.00
30457 Riverside Holiday Park Fencing Upgrades	\$14,352.47	\$495.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00
30458 Riverside Holiday Park Canoes & Bikes	\$0.00	\$0.00	\$17,023.00	\$0.00	\$1,000.00	\$10,250.00
30459 Riverside Holiday Park Rec Room & Office Fit Out	\$2,544.80	\$0.00	\$40,500.00	\$0.00	\$2,545.00	\$0.00
30460 Riverside Holiday Park Cabins	\$264,682.38	\$36,670.89	\$320,000.00	\$133,000.00	\$466,410.00	\$0.00
Capital Total	\$363,542.40	\$37,165.89	\$443,923.00	\$170,070.00	\$641,996.00	\$10,250.00
Expenditure Total	\$581,227.78	\$63,191.99	\$669,615.00	\$203,512.00	\$901,130.00	\$331,943.00
304 Caravan Parks and Camping Grounds Total	\$178,394.33	\$63,191.99	\$158,615.00	\$203,512.00	\$422,630.00	\$135,443.00
305 Land Use Planning						
Income						
Profit/Loss						
30570 Land Use Planning Permit Fees	(\$16,889.00)	\$0.00	(\$15,000.00)	\$0.00	(\$10,000.00)	(\$12,000.00)
30571 Land Use Planning Certificate Fees	(\$1,280.20)	\$0.00	(\$1,600.00)	\$0.00	(\$1,600.00)	(\$1,600.00)
30572 Land Use Planning Enforcement Fees	(\$160.00)	\$0.00	\$0.00	\$0.00	(\$160.00)	\$0.00
Profit/Loss Total	(\$18,329.20)	\$0.00	(\$16,600.00)	\$0.00	(\$11,760.00)	(\$13,600.00)
Income Total	(\$18,329.20)	\$0.00	(\$16,600.00)	\$0.00	(\$11,760.00)	(\$13,600.00)
Expenditure						
Profit/Loss						
30500 Indoor Salaries	\$48,979.20	\$0.00	\$58,314.00	\$0.00	\$58,314.00	\$60,714.00
30502 Contracts and Materials	\$36.78	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
30503 Advertising	\$147.27	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
30504 Land Use Planning Contractor	\$83,614.54	\$0.00	\$83,025.00	\$0.00	\$83,025.00	\$90,100.00
30508 Planning Scheme Amendments	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
Profit/Loss Total	\$132,777.79	\$0.00	\$152,339.00	\$0.00	\$152,339.00	\$161,814.00
Expenditure Total	\$132,777.79	\$0.00	\$152,339.00	\$0.00	\$152,339.00	\$161,814.00
305 Land Use Planning Total	\$114,448.59	\$0.00	\$135,739.00	\$0.00	\$140,579.00	\$148,214.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
306 Building Control						
Income						
Profit/Loss						
30670 Building Control Permit Fees	(\$26,201.99)	\$0.00	(\$36,000.00)	\$0.00	(\$25,000.00)	(\$30,000.00)
30671 Building Control Certificate Fees	(\$4,298.87)	\$0.00	(\$1,500.00)	\$0.00	(\$4,000.00)	(\$1,500.00)
30672 Building Control Enforcement Fees	(\$2,424.45)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30673 Emergency Order Clean Up Works - Recoupment	(\$1,209.16)	\$0.00	\$0.00	\$0.00	(\$830.00)	\$0.00
Profit/Loss Total	(\$34,134.47)	\$0.00	(\$37,500.00)	\$0.00	(\$29,830.00)	(\$31,500.00)
Income Total	(\$34,134.47)	\$0.00	(\$37,500.00)	\$0.00	(\$29,830.00)	(\$31,500.00)
Expenditure						
Profit/Loss						
30600 Indoor Salaries	\$6,112.12	\$0.00	\$7,153.00	\$0.00	\$7,153.00	\$7,801.00
30602 Contracts and Materials	\$743.26	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
30604 Building Control Contractor	\$115,395.47	\$0.00	\$144,430.00	\$0.00	\$144,430.00	\$147,500.00
30605 Software & Licence Fees	\$2,614.22	\$0.00	\$600.00	\$0.00	\$600.00	\$650.00
30643 Memberships and Subscriptions	\$450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00
Profit/Loss Total	\$125,315.07	\$0.00	\$152,683.00	\$0.00	\$152,683.00	\$156,951.00
Expenditure Total	\$125,315.07	\$0.00	\$152,683.00	\$0.00	\$152,683.00	\$156,951.00
306 Building Control Total	\$91,180.60	\$0.00	\$115,183.00	\$0.00	\$122,853.00	\$125,451.00
307 Aerodromes						
Income						
Profit/Loss						
30770 Aerodrome Fees	(\$11,955.73)	\$0.00	(\$12,000.00)	\$0.00	(\$12,000.00)	(\$12,000.00)
Profit/Loss Total	(\$11,955.73)	\$0.00	(\$12,000.00)	\$0.00	(\$12,000.00)	(\$12,000.00)
Income Total	(\$11,955.73)	\$0.00	(\$12,000.00)	\$0.00	(\$12,000.00)	(\$12,000.00)
Expenditure						
Profit/Loss						
30700 Indoor Salaries	\$15,339.27	\$0.00	\$17,742.00	\$0.00	\$17,742.00	\$18,663.00
30702 Contract and Materials	\$1,761.13	\$0.00	\$4,000.00	\$0.00	\$2,000.00	\$4,100.00
30703 Advertising	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00	\$200.00
30704 Aerodrome Inspections	\$4,793.17	\$0.00	\$13,806.00	\$0.00	\$10,000.00	\$13,930.00
30705 Aerodrome Toilet Cleaning	\$90.00	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,550.00
30706 Runways and Taxiways	\$2,410.01	\$0.00	\$3,100.00	\$0.00	\$3,100.00	\$3,150.00
30707 Aerodrome Lines lights and Markers	\$2,928.92	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$6,125.00
30708 Aerodrome Grass Slashing and Spraying	\$7,778.56	\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$9,180.00
30709 Aerodrome Membership	\$520.00	\$0.00	\$600.00	\$0.00	\$600.00	\$650.00
30710 Building Maintenance	\$1,074.93	\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,600.00
30711 Surrounds Maintenance	\$1,134.60	\$0.00	\$1,000.00	\$0.00	\$1,135.00	\$1,000.00
30744 Utilities	\$1,714.99	\$0.00	\$1,741.00	\$0.00	\$1,741.00	\$1,741.00
30745 Telecommunications	\$667.89	\$0.00	\$917.00	\$0.00	\$917.00	\$917.00
30747 Depreciation - Buildings	\$19,359.48	\$0.00	\$19,430.00	\$0.00	\$19,430.00	\$19,430.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
30771 Training Fees	\$0.00	\$0.00	\$3,000.00	\$0.00	\$4,000.00	\$0.00
Profit/Loss Total	\$59,572.95	\$0.00	\$85,436.00	\$0.00	\$80,765.00	\$84,236.00
Expenditure Total	\$59,572.95	\$0.00	\$85,436.00	\$0.00	\$80,765.00	\$84,236.00
307 Aerodromes Total	\$47,617.22	\$0.00	\$73,436.00	\$0.00	\$68,765.00	\$72,236.00
401 Civic Leadership and Governance						
Expenditure						
Profit/Loss						
40100 Indoor Salaries	\$272,872.27	\$800.00	\$336,904.00	\$0.00	\$336,904.00	\$338,652.00
40101 Indoor Training	\$19,090.62	\$2,944.54	\$39,000.00	\$0.00	\$39,000.00	\$39,000.00
40102 Contracts and Materials	\$17,750.26	\$7,941.00	\$25,000.00	\$0.00	\$25,000.00	\$27,500.00
40103 Advertising	\$14,744.28	\$6,000.00	\$10,000.00	\$0.00	\$20,000.00	\$20,000.00
40104 Mayoral Allowance	\$46,444.21	\$0.00	\$60,547.00	\$0.00	\$60,547.00	\$62,060.00
40105 Councillors Allowance	\$88,092.53	\$0.00	\$110,700.00	\$0.00	\$110,700.00	\$113,470.00
40107 Civic Receptions	\$3,100.39	\$444.90	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
40108 Councillor Travel & Remote Area Allowance	\$2,855.51	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$4,000.00
40109 Audit Committee	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$2,400.00
40110 Internal Audit Fees	(\$480.00)	\$0.00	\$24,000.00	\$0.00	\$24,000.00	\$20,000.00
40111 Community Newsletter	\$323.40	\$226.96	\$1,800.00	\$0.00	\$1,800.00	\$3,500.00
40112 City of Port Phillip Alliance	\$227.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40113 Legal Fees	\$2,938.73	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00
40114 Council Retreat	\$418.19	\$0.00	\$12,000.00	\$0.00	\$5,000.00	\$6,000.00
40115 Councillors Training	\$6,767.93	\$1,258.18	\$9,000.00	\$0.00	\$9,000.00	\$9,000.00
40116 Awards & Ceremonies	\$4,003.30	\$181.82	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00
40117 Optimisation Project	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
40118 Software & Licence Fees	\$662.73	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
40119 Printing - Annual Report	\$0.00	\$0.00	\$4,700.00	\$0.00	\$0.00	\$0.00
40120 Community Satisfaction Survey	\$16,363.64	\$0.00	\$14,500.00	\$0.00	\$14,500.00	\$15,000.00
40122 Shared Services Investigation	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00
40123 Website Maintenance & Subscription	\$62.50	\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$6,600.00
40143 Memberships and Subscriptions	\$78,258.49	\$0.00	\$78,000.00	\$0.00	\$78,000.00	\$80,000.00
40145 Telecommunication	\$6,391.98	\$0.00	\$13,500.00	\$0.00	\$13,500.00	\$13,500.00
40147 Depreciation	\$29,499.24	\$0.00	\$25,286.00	\$0.00	\$30,120.00	\$25,286.00
Profit/Loss Total	\$610,387.47	\$19,797.40	\$813,437.00	\$30,000.00	\$846,571.00	\$821,968.00
Capital						
40150 Office Furniture & Fittings	\$0.00	\$0.00	\$0.00	\$11,500.00	\$11,500.00	\$0.00
Capital Total	\$0.00	\$0.00	\$0.00	\$11,500.00	\$11,500.00	\$0.00
Expenditure Total	\$610,387.47	\$19,797.40	\$813,437.00	\$41,500.00	\$858,071.00	\$821,968.00
401 Civic Leadership and Governance Total	\$610,387.47	\$19,797.40	\$813,437.00	\$41,500.00	\$858,071.00	\$821,968.00
402 Customer Service Centre						
Expenditure						
Profit/Loss						

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
40200 Indoor Salaries	\$251,675.03	\$0.00	\$299,830.00	\$0.00	\$299,830.00	\$331,877.00
40202 Contracts and Materials	\$2,940.99	\$95.88	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
40204 Postage	\$7,791.65	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00
40205 Printing and Stationary	\$18,815.90	\$653.46	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00
40206 Customer Service Centre Dim. Library - Salary Reim	\$15,651.90	\$0.00	\$24,287.00	\$0.00	\$24,287.00	\$24,833.00
40207 Cleaning Products	\$3,284.14	\$79.20	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
40208 Building Maintenance	\$13,005.90	\$2,307.28	\$25,000.00	\$0.00	\$25,000.00	\$26,000.00
40209 Staff Amenities	\$2,155.17	\$16.69	\$3,000.00	\$4,837.00	\$7,837.00	\$3,000.00
40244 Utilities	\$16,005.47	\$0.00	\$29,152.00	\$0.00	\$29,152.00	\$29,152.00
40245 Telecommunication	\$18,622.41	\$0.00	\$26,600.00	\$0.00	\$26,600.00	\$26,600.00
40247 Depreciation - Buildings	\$106,630.20	\$0.00	\$116,180.00	\$0.00	\$116,180.00	\$116,180.00
Profit/Loss Total	\$456,578.76	\$3,152.51	\$571,049.00	\$4,837.00	\$575,886.00	\$604,642.00
Capital						
40253 Office Furniture	\$2,136.36	\$0.00	\$0.00	\$6,045.00	\$6,045.00	\$0.00
40254 Storage shed	\$0.00	\$0.00	\$24,072.00	\$0.00	\$24,072.00	\$0.00
40255 Rear Verandah Construction	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00
Capital Total	\$2,136.36	\$0.00	\$24,072.00	\$6,045.00	\$30,117.00	\$15,000.00
Expenditure Total	\$458,715.12	\$3,152.51	\$595,121.00	\$10,882.00	\$606,003.00	\$619,642.00
402 Customer Service Centre Total	\$458,715.12	\$3,152.51	\$595,121.00	\$10,882.00	\$606,003.00	\$619,642.00
403 Council Elections						
Expenditure						
Profit/Loss						
40300 Indoor Salaries	\$4,367.15	\$0.00	\$4,750.00	\$0.00	\$4,750.00	\$0.00
40305 Electoral Services	\$80,438.74	\$0.00	\$100,000.00	\$0.00	\$88,000.00	\$0.00
Profit/Loss Total	\$84,805.89	\$0.00	\$104,750.00	\$0.00	\$92,750.00	\$0.00
Expenditure Total	\$84,805.89	\$0.00	\$104,750.00	\$0.00	\$92,750.00	\$0.00
403 Council Elections Total	\$84,805.89	\$0.00	\$104,750.00	\$0.00	\$92,750.00	\$0.00
404 Financial Management						
Income						
Profit/Loss						
40470 Victoria Grant Commission General Purpose Grant	(\$1,892,636.25)	\$0.00	(\$2,520,647.00)	\$0.00	(\$3,825,082.00)	(\$1,304,435.00)
40471 Victoria Grant Commission Local Roads Grant	(\$1,145,061.82)	\$0.00	(\$1,527,040.00)	\$0.00	(\$2,317,283.00)	(\$790,243.00)
40472 Interest on Investments	(\$109,203.26)	\$0.00	(\$75,000.00)	\$0.00	(\$75,000.00)	(\$75,000.00)
40474 Phone Tower Leases	(\$25,723.53)	\$0.00	(\$30,000.00)	\$0.00	(\$30,000.00)	(\$30,000.00)
40475 Other Corporate Income	(\$24,969.39)	\$0.00	(\$19,100.00)	\$0.00	(\$19,100.00)	(\$19,100.00)
40477 Interest on Street Construction Debtors	(\$23.69)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40478 Finance - Proceeds on Sale - Plant	\$21,941.27	\$0.00	(\$110,000.00)	\$0.00	(\$110,000.00)	(\$128,500.00)
Profit/Loss Total	(\$3,175,676.67)	\$0.00	(\$4,281,787.00)	\$0.00	(\$6,376,465.00)	(\$2,347,278.00)
Income Total	(\$3,175,676.67)	\$0.00	(\$4,281,787.00)	\$0.00	(\$6,376,465.00)	(\$2,347,278.00)
Expenditure						

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
Profit/Loss						
40400 Indoor Salaries	\$134,353.11	\$0.00	\$183,125.00	\$0.00	\$183,125.00	\$186,551.00
40402 Contracts and Materials	\$2,495.56	\$72.73	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
40403 Advertising	\$106.50	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
40404 Statutory Audit Fees	\$5,700.00	\$0.00	\$42,000.00	\$0.00	\$42,000.00	\$42,000.00
40405 Bank Account Fees	\$23,854.12	\$0.00	\$29,500.00	\$0.00	\$29,500.00	\$29,500.00
40408 Other Bank Fees and Charges	\$612.69	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
40409 Financial Management Software Maintenance Fees	\$158,480.18	\$0.00	\$186,300.00	\$0.00	\$186,300.00	\$186,300.00
40410 Expenses on Sale of Plant	\$1,735.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40443 Memberships and Subscriptions	\$845.00	\$0.00	\$4,500.00	\$0.00	\$4,500.00	\$4,500.00
Profit/Loss Total	\$328,182.16	\$72.73	\$450,425.00	\$0.00	\$450,425.00	\$453,851.00
Expenditure Total	\$328,182.16	\$72.73	\$450,425.00	\$0.00	\$450,425.00	\$453,851.00
404 Financial Management Total	(\$2,847,494.51)	\$72.73	(\$3,831,362.00)	\$0.00	(\$5,926,040.00)	(\$1,893,427.00)
405 Rating and Valuations						
Income						
Profit/Loss						
40570 Rates Revenue	(\$6,459,471.28)	\$0.00	(\$6,429,606.00)	\$0.00	(\$6,458,867.00)	(\$6,583,951.00)
40571 Municipal Charge	(\$708,655.02)	\$0.00	(\$711,740.00)	\$0.00	(\$708,700.00)	(\$719,890.00)
40572 Interest on Overdue Rates and Charges	(\$49,434.58)	\$0.00	(\$40,000.00)	\$0.00	(\$40,000.00)	(\$45,000.00)
40573 Recoupment of Legal Fees	(\$10,471.63)	\$0.00	(\$15,000.00)	\$0.00	(\$15,000.00)	(\$15,000.00)
40574 Fire Services Levy Support	(\$39,794.00)	\$0.00	(\$39,794.00)	\$0.00	(\$39,794.00)	(\$40,969.00)
S0515 Rating and Valuations - Interest	(\$30.40)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Profit/Loss Total	(\$7,267,856.91)	\$0.00	(\$7,236,140.00)	\$0.00	(\$7,262,361.00)	(\$7,404,810.00)
Income Total	(\$7,267,856.91)	\$0.00	(\$7,236,140.00)	\$0.00	(\$7,262,361.00)	(\$7,404,810.00)
Expenditure						
Profit/Loss						
40500 Indoor Salaries	\$131,025.02	\$0.00	\$134,003.00	\$0.00	\$134,003.00	\$132,658.00
40502 Contracts and Materials	\$2,107.29	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$3,000.00
40504 Printing and Postage of Rate Notices	\$16,870.44	\$0.00	\$17,000.00	\$0.00	\$17,000.00	\$17,000.00
40505 General Revaluation	\$51,542.89	\$0.00	\$0.00	\$54,000.00	\$54,000.00	\$45,000.00
40506 Supplementary Valuations	\$0.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$7,250.00
40507 Debt Collection Fees	\$15,558.13	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00
40508 Fire Services Levy	\$23,139.36	\$0.00	\$24,000.00	\$0.00	\$24,000.00	\$24,000.00
40509 Bad & Doubful Debts	\$0.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
Profit/Loss Total	\$240,243.13	\$0.00	\$201,003.00	\$54,000.00	\$255,003.00	\$248,908.00
Expenditure Total	\$240,243.13	\$0.00	\$201,003.00	\$54,000.00	\$255,003.00	\$248,908.00
405 Rating and Valuations Total	(\$7,027,613.78)	\$0.00	(\$7,035,137.00)	\$54,000.00	(\$7,007,358.00)	(\$7,155,902.00)
406 Records Management						
Expenditure						
Profit/Loss						
40600 Indoor Salaries	\$34,506.01	\$0.00	\$43,806.00	\$0.00	\$43,806.00	\$46,152.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
40602 Contracts and Materials	\$2,795.37	\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$4,000.00
40604 Records Management Software Maintenance Fees	\$24,035.00	\$0.00	\$9,500.00	\$0.00	\$14,691.00	\$9,500.00
Profit/Loss Total	\$61,336.38	\$0.00	\$57,306.00	\$0.00	\$62,497.00	\$59,652.00
Capital						
40650 Fire Proof Cabinets	\$0.00	\$0.00	\$0.00	\$2,600.00	\$2,600.00	\$0.00
Capital Total	\$0.00	\$0.00	\$0.00	\$2,600.00	\$2,600.00	\$0.00
Expenditure Total	\$61,336.38	\$0.00	\$57,306.00	\$2,600.00	\$65,097.00	\$59,652.00
406 Records Management Total	\$61,336.38	\$0.00	\$57,306.00	\$2,600.00	\$65,097.00	\$59,652.00
407 Information Technology						
Income						
Profit/Loss						
40770 Computer / Laptop Sales	(\$22.73)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Profit/Loss Total	(\$22.73)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Income Total	(\$22.73)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditure						
Profit/Loss						
40700 Indoor Salaries	\$84,757.36	\$0.00	\$109,671.00	\$0.00	\$109,671.00	\$100,310.00
40702 Contracts and Materials	\$100.00	(\$256.09)	\$6,340.00	\$0.00	\$6,340.00	\$6,340.00
40704 Maintenance Agreements & Software Licences	\$33,474.20	\$650.00	\$53,110.00	\$0.00	\$53,110.00	\$75,050.00
40706 Website Upgrade and Re-design	\$5,964.00	\$0.00	\$0.00	\$0.00	\$5,964.00	\$0.00
40707 Memberships & Subscriptions	\$0.00	\$0.00	\$4,570.00	\$0.00	\$4,570.00	\$4,570.00
40709 Software Licences	\$723.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40710 Internet Services	\$0.00	\$0.00	\$35,000.00	\$0.00	\$35,000.00	\$35,000.00
40745 Telecommunications	\$380.88	\$107.27	\$480.00	\$0.00	\$480.00	\$480.00
40747 Depreciation	\$59,172.84	\$0.00	\$0.00	\$0.00	\$59,172.00	\$59,172.00
Profit/Loss Total	\$184,572.92	\$501.18	\$209,171.00	\$0.00	\$274,307.00	\$280,922.00
Capital						
40750 Servers Replacement	\$7,882.00	\$0.00	\$8,500.00	\$0.00	\$8,500.00	\$8,500.00
40752 Workstations & Ipads	\$0.00	\$0.00	\$22,000.00	\$0.00	\$22,000.00	\$20,800.00
40756 Storage Area Network Replacement	\$4,900.00	\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$20,250.00
40758 Cupboards	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00
40759 Replacement PABX	\$6,045.00	\$37,226.04	\$0.00	\$50,000.00	\$50,000.00	\$0.00
Capital Total	\$18,827.00	\$37,226.04	\$42,500.00	\$55,000.00	\$97,500.00	\$49,550.00
Expenditure Total	\$203,399.92	\$37,727.22	\$251,671.00	\$55,000.00	\$371,807.00	\$330,472.00
407 Information Technology Total	\$203,377.19	\$37,727.22	\$251,671.00	\$55,000.00	\$371,807.00	\$330,472.00
408 Risk Management						
Income						
Profit/Loss						
40870 Insurance Recoupments	(\$12,804.29)	\$0.00	(\$15,000.00)	\$0.00	(\$8,250.00)	(\$15,000.00)

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
Profit/Loss Total	(\$12,804.29)	\$0.00	(\$15,000.00)	\$0.00	(\$8,250.00)	(\$15,000.00)
Income Total	(\$12,804.29)	\$0.00	(\$15,000.00)	\$0.00	(\$8,250.00)	(\$15,000.00)
Expenditure						
Profit/Loss						
40800 Indoor Salaries	\$80,474.19	\$0.00	\$97,733.00	\$0.00	\$97,733.00	\$100,732.00
40802 Contracts and Materials	\$1,643.84	\$0.00	\$1,500.00	\$0.00	\$1,632.00	\$1,700.00
40804 Risk Management Software Maintenance Fees	\$12,735.00	\$0.00	\$4,600.00	\$3,600.00	\$8,200.00	\$4,600.00
40805 Insurance	\$229,767.88	\$0.00	\$250,170.00	\$0.00	\$250,350.00	\$250,170.00
40806 Excess on Claims	\$1,390.91	\$63.64	\$40,000.00	\$0.00	\$40,000.00	\$40,000.00
40807 OHS Staff Training	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
40810 OHS Committee Training	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$4,000.00
40845 Telecommunications	\$0.00	\$0.00	\$880.00	\$0.00	\$880.00	\$0.00
Profit/Loss Total	\$326,011.82	\$63.64	\$407,883.00	\$3,600.00	\$411,795.00	\$411,202.00
Capital						
40850 Defibrillators	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00
Capital Total	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00
Expenditure Total	\$326,011.82	\$63.64	\$407,883.00	\$3,600.00	\$411,795.00	\$419,202.00
408 Risk Management Total	\$313,207.53	\$63.64	\$392,883.00	\$3,600.00	\$403,545.00	\$404,202.00
409 Contract Management						
Expenditure						
Profit/Loss						
40900 Indoor Salaries	\$66,921.97	\$0.00	\$77,871.00	\$0.00	\$77,871.00	\$80,533.00
40902 Contracts and Materials	\$1,242.59	\$11.36	\$1,950.00	\$0.00	\$1,950.00	\$2,000.00
40904 Contract Management System	\$2,221.50	\$1,188.40	\$0.00	\$0.00	\$0.00	\$0.00
40945 Telecommunication	\$882.54	\$0.00	\$1,611.00	\$0.00	\$1,611.00	\$1,611.00
Profit/Loss Total	\$71,268.60	\$1,199.76	\$81,432.00	\$0.00	\$81,432.00	\$84,144.00
Capital						
40951 Carpenters Tools	\$4,916.46	\$0.00	\$5,200.00	\$0.00	\$5,200.00	\$0.00
Capital Total	\$4,916.46	\$0.00	\$5,200.00	\$0.00	\$5,200.00	\$0.00
Expenditure Total	\$76,185.06	\$1,199.76	\$86,632.00	\$0.00	\$86,632.00	\$84,144.00
409 Contract Management Total	\$76,185.06	\$1,199.76	\$86,632.00	\$0.00	\$86,632.00	\$84,144.00
410 Payroll and HR Services						
Expenditure						
Profit/Loss						
41000 Indoor Salaries	\$127,334.93	\$0.00	\$142,932.00	\$0.00	\$142,932.00	\$151,382.00
41002 Contracts and Materials	\$2,979.61	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
41003 Advertising and Recruitment	\$5,125.52	\$2,614.42	\$5,000.00	\$0.00	\$5,000.00	\$5,100.00
41004 Staff Development Training	\$29,156.14	\$1,181.82	\$58,010.00	\$0.00	\$58,010.00	\$58,010.00
41005 Cadetships	\$7,151.99	\$0.00	\$7,000.00	\$0.00	\$7,000.00	\$7,000.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
41043 Memberships and Subscriptions	\$2,866.00	\$0.00	\$4,200.00	\$0.00	\$4,200.00	\$4,400.00
41045 Telecommunications	\$145.40	\$0.00	\$480.00	\$0.00	\$480.00	\$480.00
Profit/Loss Total	\$174,759.59	\$3,796.24	\$219,622.00	\$0.00	\$219,622.00	\$228,372.00
Expenditure Total	\$174,759.59	\$3,796.24	\$219,622.00	\$0.00	\$219,622.00	\$228,372.00
410 Payroll and HR Services Total	\$174,759.59	\$3,796.24	\$219,622.00	\$0.00	\$219,622.00	\$228,372.00
411 Emergency Management						
Income						
Profit/Loss						
41170 SES Grants	\$0.00	\$0.00	(\$25,706.00)	\$0.00	\$0.00	\$0.00
Profit/Loss Total	\$0.00	\$0.00	(\$25,706.00)	\$0.00	\$0.00	\$0.00
Income Total	\$0.00	\$0.00	(\$25,706.00)	\$0.00	\$0.00	\$0.00
Expenditure						
Profit/Loss						
41100 Indoor Salaries	\$58,573.80	\$0.00	\$67,610.00	\$0.00	\$67,610.00	\$70,956.00
41102 Contracts and Materials	\$413.66	\$326.83	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
41104 SES Contribution	\$12,000.00	\$0.00	\$37,706.00	\$0.00	\$12,000.00	\$12,000.00
41105 Emergency Water Supply - Drought Bores	\$2,716.81	\$0.00	\$4,600.00	\$0.00	\$4,600.00	\$4,834.00
41108 Emergency Attendance	\$2,487.70	\$0.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
41145 Telecommunications	\$1,099.87	\$0.00	\$1,080.00	\$0.00	\$1,080.00	\$1,080.00
Profit/Loss Total	\$77,291.84	\$326.83	\$115,996.00	\$0.00	\$90,290.00	\$93,870.00
Expenditure Total	\$77,291.84	\$326.83	\$115,996.00	\$0.00	\$90,290.00	\$93,870.00
411 Emergency Management Total	\$77,291.84	\$326.83	\$90,290.00	\$0.00	\$90,290.00	\$93,870.00
412 Depots and Workshops						
Expenditure						
Profit/Loss						
41200 Indoor Salaries	\$15,800.45	\$0.00	\$18,002.00	\$0.00	\$18,002.00	\$18,829.00
41202 Contracts and Materials	\$376.32	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,020.00
41203 Advertising	\$371.44	\$0.00	\$500.00	\$0.00	\$500.00	\$0.00
41204 Depot Building and Surround Maintenance	\$41,804.50	\$16.77	\$59,200.00	\$0.00	\$59,200.00	\$60,484.00
41205 Depot Coordination and Administration	\$78,288.33	\$4.54	\$88,500.00	\$0.00	\$88,500.00	\$92,550.00
41206 Purchase of Minor Tools and Traffic Signs	\$14,273.32	\$0.00	\$20,500.00	\$0.00	\$20,500.00	\$20,910.00
41207 Materials Storage Yard Dimboola	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00
41244 Utilities	\$9,201.26	\$0.00	\$11,683.00	\$0.00	\$11,683.00	\$11,683.00
41245 Telecommunication	\$9,001.21	\$0.00	\$17,000.00	\$0.00	\$12,000.00	\$17,000.00
41247 Depreciation - Buildings	\$9,699.00	\$0.00	\$9,701.00	\$0.00	\$9,701.00	\$9,701.00
41251 Plant Replacement	\$1,630.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Profit/Loss Total	\$180,446.74	\$21.31	\$226,086.00	\$20,000.00	\$221,086.00	\$232,177.00
Capital						
41251 Plant Replacement	\$3,540.90	\$0.00	\$65,000.00	\$326,589.00	\$391,589.00	\$430,000.00
Capital Total	\$3,540.90	\$0.00	\$65,000.00	\$326,589.00	\$391,589.00	\$430,000.00

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
Expenditure Total	\$183,987.64	\$21.31	\$291,086.00	\$346,589.00	\$612,675.00	\$662,177.00
412 Depots and Workshops Total	\$183,987.64	\$21.31	\$291,086.00	\$346,589.00	\$612,675.00	\$662,177.00
413 Asset Management						
Income						
Profit/Loss						
41370 Road Opening Permits	(\$1,700.95)	\$0.00	\$0.00	\$0.00	(\$150.00)	\$0.00
Profit/Loss Total	(\$1,700.95)	\$0.00	\$0.00	\$0.00	(\$150.00)	\$0.00
Income Total	(\$1,700.95)	\$0.00	\$0.00	\$0.00	(\$150.00)	\$0.00
Expenditure						
Profit/Loss						
41300 Indoor Salaries	\$73,782.91	\$0.00	\$88,366.00	\$0.00	\$88,366.00	\$94,495.00
41302 Contracts and Materials	\$3,419.67	\$1,150.00	\$8,000.00	\$0.00	\$8,000.00	\$5,000.00
41304 Asset Management GIS Software Maintenance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00
41305 Step Asset Management Program	\$1,000.00	\$0.00	\$8,200.00	\$0.00	\$1,000.00	\$1,000.00
41306 Asset Management Software & Training	\$38,682.66	\$0.00	\$32,000.00	\$0.00	\$38,682.00	\$32,000.00
41307 Memberships & Subscriptions	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00
41308 Asset Inspections	\$17,554.19	\$0.00	\$18,011.00	\$0.00	\$18,011.00	\$20,000.00
41309 Road & Infrastructure Audit	\$85,392.73	\$56,373.64	\$100,000.00	\$0.00	\$111,374.00	\$60,000.00
41345 Telecommunications	\$2,221.26	\$0.00	\$2,300.00	\$0.00	\$2,300.00	\$2,300.00
Profit/Loss Total	\$222,053.42	\$57,523.64	\$257,077.00	\$0.00	\$267,933.00	\$229,995.00
Expenditure Total	\$222,053.42	\$57,523.64	\$257,077.00	\$0.00	\$267,933.00	\$229,995.00
413 Asset Management Total	\$220,352.47	\$57,523.64	\$257,077.00	\$0.00	\$267,783.00	\$229,995.00
414 Fleet Management						
Income						
Profit/Loss						
41470 Vehicle Salary Sacrifice	(\$74,468.58)	\$0.00	(\$85,000.00)	\$0.00	(\$85,000.00)	(\$85,000.00)
Profit/Loss Total	(\$74,468.58)	\$0.00	(\$85,000.00)	\$0.00	(\$85,000.00)	(\$85,000.00)
Income Total	(\$74,468.58)	\$0.00	(\$85,000.00)	\$0.00	(\$85,000.00)	(\$85,000.00)
Expenditure						
Profit/Loss						
41400 Indoor Salaries	\$2,233.92	\$0.00	\$2,614.00	\$0.00	\$2,614.00	\$2,678.00
41404 Fleet Servicing and Maintenance	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,200.00
41405 Fleet Tyres	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,120.00
41406 Fleet Registration & Insurance	\$0.00	\$0.00	\$8,505.00	\$0.00	\$0.00	\$8,675.00
41407 Fringe Benefit Tax	\$74,644.00	\$0.00	\$96,000.00	\$0.00	\$0.00	\$100,000.00
41408 Fleet Fuel	\$0.00	\$0.00	\$34,002.00	\$0.00	\$0.00	\$34,700.00
41447 Depreciation - Fleet	\$50,730.60	\$0.00	\$34,226.00	\$0.00	\$34,226.00	\$34,226.00
Profit/Loss Total	\$127,608.52	\$0.00	\$191,347.00	\$0.00	\$36,840.00	\$196,599.00
Capital						

Account	2016/17 YTD Actuals	2016/17 Committments	2016/17 Annual Budget	Carried Forward Budget from 2015/16	2016/17 Forecast	2016/17 Proposed Budget
41450 Fleet Replacement	\$321,989.64	\$143,516.99	\$400,577.00	\$0.00	\$400,577.00	\$305,500.00
Capital Total	\$321,989.64	\$143,516.99	\$400,577.00	\$0.00	\$400,577.00	\$305,500.00
Expenditure Total	\$449,598.16	\$143,516.99	\$591,924.00	\$0.00	\$437,417.00	\$502,099.00
414 Fleet Management Total	\$375,129.58	\$143,516.99	\$506,924.00	\$0.00	\$352,417.00	\$417,099.00
415 Accounts Payable						
Expenditure						
Profit/Loss						
41500 Indoor Salaries	\$42,180.25	\$0.00	\$50,326.00	\$0.00	\$50,326.00	\$48,728.00
41502 Contracts and Materials	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00
Profit/Loss Total	\$42,180.25	\$0.00	\$50,526.00	\$0.00	\$50,526.00	\$48,928.00
Expenditure Total	\$42,180.25	\$0.00	\$50,526.00	\$0.00	\$50,526.00	\$48,928.00
415 Accounts Payable Total	\$42,180.25	\$0.00	\$50,526.00	\$0.00	\$50,526.00	\$48,928.00
416 Accounts Receivable						
Expenditure						
Profit/Loss						
41600 Indoor Salaries	\$16,225.18	\$0.00	\$19,356.00	\$0.00	\$19,356.00	\$22,857.00
Profit/Loss Total	\$16,225.18	\$0.00	\$19,356.00	\$0.00	\$19,356.00	\$22,857.00
Expenditure Total	\$16,225.18	\$0.00	\$19,356.00	\$0.00	\$19,356.00	\$22,857.00
416 Accounts Receivable Total	\$16,225.18	\$0.00	\$19,356.00	\$0.00	\$19,356.00	\$22,857.00

APPENDIX A – FINANCIAL STATEMENTS

Appendix A - Financial Statements

Comprehensive Income Statement

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016/17	2017/18	2018/19	2019/20	2020/21
	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	8,016	8,178	8,312	8,449	8,588
Statutory fees and fines	136	138	140	142	144
User fees	783	817	829	842	854
Grants - Operating	7,029	2,973	5,185	5,312	5,443
Grants - Capital	3,650	3,119	1,259	1,259	1,259
Contributions - monetary	11	6	6	6	6
Contributions - non-monetary	0	0	0	0	0
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	110	128	150	150	150
Fair value adjustments for investment property	0	0	0	0	0
Share of net profits/(losses) of associates and joint ventures	0	0	0	0	0
Other income	1,642	1,915	1,984	2,060	2,091
Total income	21,377	17,274	17,865	18,220	18,535
Expenses					
Employee costs	6,541	6,644	6,810	6,980	7,155
Materials and services	4,997	4,231	4,342	4,499	4,663
Bad and doubtful debts	0	0	13	13	13
Depreciation and amortisation	5,388	5,105	5,462	5,708	5,942
Borrowing costs	0	0	0	0	0
Other expenses	1,923	1,937	1,985	2,107	2,728
Total expenses	18,849	17,917	18,612	19,307	20,501
Surplus/(deficit) for the year	2,528	(643)	(747)	(1,087)	(1,966)
Other comprehensive income items that will not be reclassified to surplus or deficit in future periods:					
Net asset revaluation increment /(decrement)	0	0	686	696	705
Share of other comprehensive income of associates and joint ventures	0	0	0	0	0
Total comprehensive result	2,528	(643)	(62)	(390)	(1,261)

Statement of Cash Flows
For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016/17	2017/18	2018/19	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	7,991	8,179	8,295	8,434	8,571
Statutory fees and fines	115	138	140	142	144
User fees	790	817	828	840	853
Grants - operating	7,030	2,972	5,174	5,303	5,432
Grants - capital	3,651	3,119	1,256	1,257	1,257
Interest received	121	120	121	122	124
Contributions – monetary	11	6	6	6	6
Trust funds and deposits taken	0	0	0	0	0
Other receipts	1,585	1,795	1,858	1,934	1,963
Net GST refund / payment	0	0	0	0	0
Employee costs	(6,510)	(6,685)	(6,778)	(6,964)	(7,108)
Materials and services	(5,314)	(4,231)	(4,231)	(4,539)	(4,632)
Trust funds and deposits repaid	0	0	0	0	0
Other payments	(1,922)	(1,938)	(1,976)	(2,051)	(2,711)
Net cash provided by/(used in) operating activities	7,548	4,292	4,602	4,484	3,899
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(9,735)	(6,482)	(5,112)	(5,673)	(5,285)
Proceeds from sale of property, infrastructure, plant and equipment	110	129	150	150	150
Payments for investments	0	0	0	0	0
Proceeds from sale of investments	0	0	0	0	0
Net cash provided by/ (used in) investing activities	(9,625)	(6,353)	(4,962)	(5,523)	(5,135)
Cash flows from financing activities					
Finance costs	0	0	0	0	0
Net cash provided by / (used in) financing activities	0	0	0	0	0
Net increase / (decrease) in cash & cash equivalents	(2,077)	(2,061)	(359)	(1,039)	(1,236)
Cash and cash equivalents at the beginning of the financial year	6,595	4,518	2,457	2,098	1,059
Cash and cash equivalents at the end of the financial year	4,518	2,457	2,098	1,059	(177)

Balance Sheet

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual 2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2016/17 \$'000	2017/18 \$'000
Assets					
Current assets					
Cash and cash equivalents	4,518	2,457	2,098	1,059	(177)
Trade and other receivables	1,044	1,044	1,068	1,087	1,109
Other financial assets	0	0	0	0	0
Inventories	214	214	214	214	214
Non-current assets classified as held for sale	0	0	0	0	0
Other assets	0	0	0	0	0
Total current assets	5,776	3,715	3,380	2,360	1,146
Non-current assets					
Trade and other receivables	433	432	432	432	432
Investments in associates and joint ventures	0	0	0	0	0
Property, infrastructure, plant & equipment	116,314	117,692	118,027	118,688	118,737
Investment property	0	0	0	0	0
Intangible assets	0	0	0	0	0
Total non-current assets	116,747	118,124	118,459	119,120	119,169
Total assets	122,523	121,839	121,839	121,480	120,315
Liabilities					
Current liabilities					
Trade and other payables	760	760	821	853	949
Trust funds and deposits	18	17	17	17	17
Provisions	1,720	1,680	1,680	1,680	1,680
Interest-bearing loans and borrowings	0	0	0	0	0
Total current liabilities	2,498	2,457	2,518	2,550	2,646
Non-current liabilities					
Provisions	157	157	157	157	157
Interest-bearing loans and borrowings	0	0	0	0	0
Total non-current liabilities	157	157	157	157	157
Total liabilities	2,665	2,614	2,675	2,707	2,803
Net assets	119,868	119,225	119,163	118,773	117,512
Equity					
Accumulated surplus	61,318	60,675	59,928	58,841	56,875
Reserves	58,550	58,550	59,236	59,932	60,637
Total equity	119,868	119,225	119,163	118,773	117,512

**Statement of Changes in Equity
For the four years ending 30 June 2021**

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018				
Balance at beginning of the financial year	119,868	61,318	58,550	-
Surplus/(deficit) for the year	(643)	(643)	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	119,225	60,675	58,550	-
2019				
Balance at beginning of the financial year	119,225	60,675	58,550	-
Surplus/(deficit) for the year	(747)	(747)	-	-
Net asset revaluation increment/(decrement)	686	-	686	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	119,163	59,928	59,236	-
2020				
Balance at beginning of the financial year	119,163	59,928	59,236	-
Surplus/(deficit) for the year	(1,087)	(1,087)	-	-
Net asset revaluation increment/(decrement)	696	-	696	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	118,773	58,841	59,932	-
2021				
Balance at beginning of the financial year	118,773	58,841	59,932	-
Surplus/(deficit) for the year	(1,966)	(1,966)	-	-
Net asset revaluation increment/(decrement)	705	-	705	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	117,512	56,875	60,637	-

Statement of Capital Works
For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016/17	2017/18	2018/19	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	50	0	0	0	0
Land improvements	0	0	0	0	0
Total land	50	0	0	0	0
Buildings	3,350	1,615	559	573	587
Heritage buildings	0	0	0	0	0
Building improvements	0	0	0	0	0
Total buildings	3,350	1,615	559	573	587
Total property	3,400	1,615	559	573	587
Plant and equipment					
Heritage plant and equipment	0	0	0	0	0
Plant, machinery and equipment	792	785	876	857	858
Fixtures, fittings and furniture	125	0	0	0	0
Computers and telecommunications	0	0	40	40	40
Total plant and equipment	917	785	916	897	898
Infrastructure					
Roads	3,371	2,702	2,917	2,846	2,827
Bridges	502	325	0	0	0
Footpaths and cycle ways	226	155	152	194	283
Drainage	331	147	101	110	160
Recreational, leisure and community facilities	0	0	200	773	200
Parks, open space and streetscapes	0	0	0	0	0
Aerodromes	0	0	0	0	0
Off street car parks	0	0	17	0	0
Other infrastructure	987	753	250	280	330
Total infrastructure	5,417	4,082	3,637	4,203	3,800
Total capital works expenditure	9,734	6,482	5,112	5,673	5,285
Represented by:					
New asset expenditure	3,155	377	200	230	317
Asset renewal expenditure	4,390	3,465	4,326	4,978	4,460
Asset expansion expenditure	71	0	0	0	0
Asset upgrade expenditure	2,118	2,640	585	465	509
Total capital works expenditure	9,734	6,482	5,112	5,673	5,285

Statement of Human Resources
For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016/17	2017/18	2018/19	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs – operating	6,541	6,644	6,810	6,980	7,155
Employee costs - capital	1,003	893	910	929	957
Total staff expenditure	7,544	7,537	7,720	7,909	8,112
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	87	87	87	87	87
Total staff numbers	87	87	87	87	87

APPENDIX C - CAPITAL WORKS

Appendix C - Capital Works

Capital Works Program for Year End 30 June 2018

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Buildings									
Dimboola Civic Precinct	1,600	0	0	1,600	0	1,400	0	200	0
Rear Verandah Nhill Office	15	0	0	15	0	0	0	15	0
Total Buildings	1,615	0	0	1,615	0	1,400	0	215	0
Building Improvements									
Total Building Improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	0	0	0	0	0	0	0	0	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Motor vehicles and plant	735	0	735	0	0	0	0	735	0
Total Plant, Machinery and Equipment	735	0	735	0	0	0	0	735	0
Fixtures, Fittings and Furniture									
Other fixtures and fittings	0	0	0	0	0	0	0	0	0
Total Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Computers & Telecommunication									
Information Technnology: Servers	9	9	0	0	0	0	0	9	0
Information Technology: Workstations	21	0	21	0	0	0	0	21	0
Information Technology: Storage Area Network	20	0	20	0	0	0	0	20	0
Total Computers & Telecommunication	50	9	41	0	0	0	0	50	0
TOTAL PLANT AND EQUIPMENT	785	9	776	0	0	0	0	785	0
INFRASTRUCTURE									
Roads									
Local Roads: Lorquon East Road, Lorquon: Sealed Pavement Construction	727	0	727	0	0	660	0	67	0
Local Roads: Langford Street, Nhill: Sealed Pavement Construction	112	0	112	0	0	100	0	12	0
Local Roads: Netherby Baker Road, Netherby: Sealed Pavement Construction	176	0	176	0	0	100	0	76	0
Local Roads: Final Seals: Sealed Pavement Reseal	46	0	46	0	0	0	0	46	0
Local Roads: Albacutya Road, Rainbow: Sealed Pavement Reseal	62	0	62	0	0	0	0	62	0
Local Roads: Kinimakatka Road, Nhill: Sealed Pavement Reseal	70	0	70	0	0	70	0	0	0
Local Roads: MacPherson Street, Nhill: Sealed Pavement Reseal	41	0	41	0	0	0	0	41	0
Local Roads: Netherby Baker Road, Netherby: Sealed Pavement Reseal	29	0	29	0	0	0	0	29	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Local Roads: Nhill Murrayville Road, Yanac: Sealed Pavement Reseal	79	0	79	0	0	70	0	9	0
Local Roads: Park Street, Rainbow: Sealed Pavement Reseal	16	0	16	0	0	0	0	16	0
Local Roads: Tarranyurk East Road, Tarranyurk: Sealed Pavement Reseal	60	0	60	0	0	50	0	10	0
Local Roads: Winiam East Road, Nhill: Sealed Pavement Reseal	22	0	22	0	0	0	0	22	0
Local Roads: Rainbow Nhill Road, Rainbow: Sealed Pavement Reseal	55	0	55	0	0	0	0	55	0
Local Roads: Sands Avenue / John Street, Jeparit: Sealed Pavement Reseal	22	0	22	0	0	0	0	22	0
Local Roads: Anna Street, Dimboola: Sealed Pavement Reseal	13	0	13	0	0	0	0	13	0
Local Roads: Arkona-Katyil Road, Dimboola: Sealed Pavement Reseal	94	0	94	0	0	90	0	4	0
Local Roads: Gray, King & Queen Streets, Rainbow: Sealed Pavement Reseal	23	0	23	0	0	0	0	23	0
Local Roads: Yanac South Road, Broughton: Unsealed Roads Resheet	161	0	161	0	0	130	0	31	0
Local Roads: Halls Road, Nhill: Unsealed Roads Resheet	100	0	100	0	0	0	0	100	0
Local Roads: G Shultzs Road, Nhill: Unsealed Roads Resheet	60	0	60	0	0	0	0	60	0
Local Roads: Cemetery Road, Jeparit: Unsealed Roads Resheet	24	0	24	0	0	0	0	24	0
Local Roads: Liddle Lane, Dimboola: Unsealed Roads Resheet	30	0	30	0	0	0	0	30	0
Local Roads: Albrecht Road, Gerang	91	0	91	0	0	0	0	91	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Gerung: Unsealed Roads Resheet									
Local Roads: Katyil Wail Road, Jeparit: Unsealed Roads Resheet	79	0	79	0	0	0	0	79	0
Local Roads: Woorak Ni Ni Lorquon Road, Nhill: Sealed Pavement Shoulder Resheet	57	0	57	0	0	0	0	57	0
Local Roads: Winiam East Road, Nhill: Sealed Pavement Shoulder Resheet	106	0	106	0	0	70	0	36	0
Local Roads: Winiam Road, Nhill: Sealed Pavement Shoulder Resheet	117	0	0	117	0	0	0	117	0
Local Roads: Safety Upgrades Rural Roads: Sealed Pavement Construction	75	0	0	75	0	0	0	75	0
Local Roads: Project Designs	50	0	0	50	0	0	0	50	0
Local Roads: Indoor Employee Costs	103	0	103	0	0	0	0	103	0
Total Roads	2,700	0	2,458	242	0	1,340	0	1,360	0
Kerb & Channel									
Kerb & Channel: Victoria Street, Dimboola	125	0	0	125	0	0	0	125	0
Kerb & Channel: Rockley Street, Nhill	32	0	32	0	0	0	0	32	0
Kerb & Channel: Victoria Street, Dimboola Pedestrian Island	16	0	0	16	0	0	0	16	0
Kerb & Channel: Ellerman Street, Dimboola	200	0	0	200	0	170	0	30	0
Kerb & Channel: Project Designs	15	0	15	0	0	0	0	15	0
Total Kerb & Channel	388	0	47	341	0	170	0	218	0
Bridges									
Bridges: Albacutya	325	0	0	325	0	0	0	325	0
Total Bridges	325	0	0	325	0	0	0	325	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Footpaths									
Footpath: Hindmarsh Street, Dimboola	66	0	66	0	0	0	0	66	0
Footpath: Charles Street, Jeparit	60	0	60	0	0	0	0	60	0
Footpath: MacPherson Street, Nhill	22	0	0	22	0	0	0	22	0
Crossovers									
Footpath: Indoor Employee Costs	6	0	6	0	0	0	0	6	0
Total Footpaths	154	0	132	22	0	0	0	154	0
Drainage									
Drainage: Block 40 Road Culvert	52	0	52	0	0	0	0	52	0
Drainage: Seal floodway inverts	84	0	0	84	0	0	0	84	0
Drainage: Indoor Employee Costs	11	0	0	11	0	0	0	11	0
Total Drainage	947	0	52	95	0	0	0	147	0
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes									
Skate Park Facilities	200	200	0	0	0	200	0	0	0
Precinct & Recreation Plan Projects Funding	50	50	0	0	0	0	0	50	0
Total Parks, Open Space and Streetscapes	250	250	0	0	0	200	0	50	0
Other Infrastructure									
Council Contribution to Grant Funded Projects	100	100	0	0	0	0	0	100	0
Defibrillators	8	8	0	0	0	0	0	8	0
Riverside Holiday Park Bikes	10	10	0	0	0	0	0	10	0
Total Other Infrastructure	118	118	0	0	0	0	0	118	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
TOTAL INFRASTRUCTURE	4,084	368	2,690	1,026	0	1,710	0	2,374	0
TOTAL NEW CAPITAL WORKS 2017/18	6,482	377	3,465	2,640	0	3,110	0	3,372	0

Capital Works Program for Year End 30 June 2019

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Buildings									
Buildings	559	0	559	0	0	0	0	559	0
Other buildings	0	0	0	0	0	0	0	0	0
Total Buildings	559	0	559	0	0	0	0	559	0
Building Improvements									
Building Improvements	0	0	0	0	0	0	0	0	0
Total Building Improvements	0	0	0	0	0	0	0	0	0
Leasehold Improvements									
Heritage buildings	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	559	0	559	0	0	0	0	559	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Motor vehicles and plant	876	0	876	0	0	0	0	876	0
Total Plant, Machinery and Equipment	876	0	876	0	0	0	0	876	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Fixtures, Fittings and Furniture									
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Total Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers & Telecommunication									
Information Technology: Replacement Servers	0	0	0	0	0	0	0	0	0
Information Technology: Workstations	40	0	40	0	0	0	0	40	0
Information Technology: Backup Drive & Ethernet Switches	0	0	0	0	0	0	0	0	0
Information Technology: Other	0	0	0	0	0	0	0	0	0
Total Computers & Telecommunication	40	0	40	0	0	0	0	40	0
TOTAL PLANT AND EQUIPMENT	916	0	916	0	0	0	0	916	0
INFRASTRUCTURE									
Roads									
Local Roads: Anderson Street, Dimboola: Sealed Pavement Construction	300	0	300	0	0	280	0	20	0
Local Roads: Katyil Wail Road, Wail: Sealed Pavement Construction	150	0	150	0	0	100	0	50	0
Local Roads: Pigick Bus Route, Rainbow: Sealed Pavement Construction	398	0	398	0	0	290	0	108	0
Local Roads: Block 40 Road, Broughton: Sealed Pavement Construction	110	0	110	0	0	0	0	110	0
Local Roads: Railway Lane, Gunn Street	20	0	20	0	0	0	0	20	0
Nhill: Sealed Pavement Construction									
Local Roads: Antwerp Woorak Road,	60	0	60	0	0	0	0	60	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Glenlee: Sealed Pavement Construction									
Local Roads: Dimboola Minyip Road, Dimboola: Sealed Pavement Reseal	70	0	70	0	0	0	0	70	0
Local Roads: Jeparit East Road, Jeparit: Sealed Pavement Reseal	60	0	60	0	0	0	0	60	0
Local Roads: Lorquon Palms Road, Lorquon: Sealed Pavement Reseal	25	0	25	0	0	0	0	25	0
Local Roads: Nhill Murrayville Road, Yanac: Sealed Pavement Reseal	90	0	90	0	0	0	0	90	0
Local Roads: Rainbow Rises Road, Rainbow: Sealed Pavement Reseal	120	0	120	0	0	90	0	30	0
Local Roads: Rainbow Nhill Road, Rainbow: Sealed Pavement Reseal	60	0	60	0	0	0	0	60	0
Local Roads: Bongiorno's Carpark, Victoria Street Median, Nhill: Sealed Pavement Reseal	15	0	15	0	0	0	0	15	0
Local Roads: Hindmarsh Street, Dimboola: Sealed Pavement Reseal	16	0	16	0	0	0	0	16	0
Local Roads: Winiam Road, Nhill: Sealed Pavement Reseal	40	0	40	0	0	0	0	40	0
Local Roads: Tarranyurk West Road, Tarranyurk: Sealed Pavement Reseal	60	0	60	0	0	50	0	10	0
Local Roads: Elgin Street, Nhill: Unsealed Pavement New Seal	76	0	0	76	0	0	0	76	0
Local Roads: High Street, Dimboola: Unsealed Pavement New Seal	50	0	0	50	0	0	0	50	0
Local Roads: Safety Upgrades Rural Roads: Unsealed Pavement New Seal	65	0	0	65	0	0	0	65	0
Local Roads: Wimmera Street, Dimboola:	61	0	0	61	0	0	0	61	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Unsealed Pavement New Seal									
Local Roads: Dimboola East Road,	60	0	60	0	0	0	0	60	0
Dimboola: Unsealed Pavement Resheet									
Local Roads: Miram East Road, Lawloit:	80	0	0	80	0	0	0	80	0
Unsealed Pavement Resheet									
Local Roads: Yanac South Road,	60	0	60	0	0	0	0	60	0
Broughton: Unsealed Pavement Resheet									
Local Roads: McKenzie / Greig Road,	150	0	150	0	0	0	0	150	0
Antwerp: Unsealed Pavement Resheet									
Local Roads: I Kennedy's Road, Nhill:	55	0	55	0	0	0	0	55	0
Unsealed Pavement Resheet									
Local Roads: Rogers Road, Nhill (Rural):	84	0	84	0	0	0	0	84	0
Unsealed Pavement Resheet									
Local Roads: Hazeldene Road, Jeparit	160	0	0	160	0	0	0	160	0
(Rural):Unsealed Pavement Resheet									
Local Roads: Diapur-Yanac Road, Nhill:	75	0	75	0	0	0	0	75	0
Sealed Pavement Shoulder Resheet									
Local Roads: Salisbury-Woorak Road,	30	0	30	0	0	0	0	30	0
Kiata: Sealed Pavement Shoulder Resheet									
Local Roads: Albacutya Road, Rainbow:	45	0	45	0	0	0	0	45	0
Sealed Pavement Shoulder Resheet									
Local Roads: Dimboola Minyip Road,	70	0	70	0	0	0	0	70	0
Dimboola: Sealed Pavement Shoulder Resheet									
Local Roads: Rural Roads	50	0	50	0	0	0	0	50	0
Local Roads: Project Designs	50	0	50	0	0	0	0	50	0
Local Roads: Indoor Employee Costs	102	0	0	102	0	0	0	102	0
Total Roads	2,917		2,382	535	0	810	0	2,107	

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Kerb & Channel									
Kerb & Channel: Scott Street, Jeparit	120	0	120	0	0	0	0	120	0
Kerb & Channel: Nelson Street, Nhill	30	0	30	0	0	0	0	30	0
Kerb & Channel: Wimmera Street, Dimboola	100	0	0	100	0	0	0	100	0
Total Kerb & Channel	250	0	150	100	0	0	0	250	0
Bridges									
Bridges:	0	0	0	0	0	0	0	0	0
Total Bridges	0	0	0	0	0	0	0	0	0
Footpaths									
Footpath: Albert Street, Rainbow	35	0	35	0	0	0	0	35	0
Footpath: Taverner Street, Rainbow	15	0	15	0	0	0	0	15	0
Footpath: MacPherson Street, Nhill	20	0	20	0	0	0	0	20	0
Footpath: Victoria Street, Dimboola	40	0	40	0	0	0	0	40	0
Footpath: King Street, Rainbow	35	0	35	0	0	0	0	35	0
Footpath: Indoor Employee Costs	7	0	7	0	0	0	0	7	0
Total Footpaths	152	0	152	0	0	0	0	152	0
Drainage									
Drainage: Broughton Road Culvert, Broughton	50	0	50	0	0	0	0	50	0
Drainage: Queen Street, Nhill	40	0	0	40	0	0	0	40	0
Drainage: Indoor Employee Costs	11	0	0	11	0	0	0	11	0
Total Drainage	101	0	50	51	0	0	0	101	0
Waste Management	0	0	0	0	0	0	0	0	0
Off Street Car Parks									

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Off Street Car Parks	17	0	17	0	0	0	0	17	0
Total Parks, Open Space and Streetscapes	17	0	17	0	0	0	0	17	0
Other Infrastructure									
Council Contribution to Grant Funded Projects	200	200	0	0	0	0	0	200	0
Total Other Infrastructure	200	200	0	0	0	0	0	200	0
TOTAL INFRASTRUCTURE	3,637	200	2,853	584	0	810	0	2,827	0
TOTAL NEW CAPITAL WORKS 2018/19	5,112	200	4,328	584	0	810	0	4,302	0

Capital Works Program for Year End 30 June 2020

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Buildings									
Buildings	573	0	573	0	0	0	0	573	0
Other buildings	0	0	0	0	0	0	0	0	0
Total Buildings	573	0	573	0	0	0	0	573	0
Building Improvements									
Building Improvements	0	0	0	0	0	0	0	0	0
Total Building Improvements	0	0	0	0	0	0	0	0	0
Leasehold Improvements									
Heritage buildings	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	573	0	573	0	0	0	0	573	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Motor vehicles and plant	857	0	857	0	0	0	0	857	0
Total Plant, Machinery and Equipment	857	0	857	0	0	0	0	857	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Fixtures, Fittings and Furniture									
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Total Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers & Telecommunication									
Information Technology: Replacement Servers	0	0	0	0	0	0	0	0	0
Information Technology: Workstations	40	0	40	0	0	0	0	40	0
Information Technology: Backup Drive & Ethernet Switches	0	0	0	0	0	0	0	0	0
Information Technology: Other	0	0	0	0	0	0	0	0	0
Total Computers & Telecommunication	40	0	40	0	0	0	0	40	0
TOTAL PLANT AND EQUIPMENT	897	0	897	0	0	0	0	897	0
INFRASTRUCTURE									
Roads									
Local Roads: Lorquon East Road, Jeparit: Sealed Pavement Construction	180	0	180	0	0	160	0	20	0
Local Roads: Kiata North Road, Kiata: Sealed Pavement Construction	180	0	180	0	0	150	0	30	0
Local Roads: Winiam East Road, Nhill: Sealed Pavement Construction	150	0	150	0	0	0	0	150	0
Local Roads: Lorquon Palms Road, Lorquon: Sealed Pavement Construction	150	0	150	0	0	0	0	150	0
Local Roads: Rainbow-Nhill Road, Rainbow: Sealed Pavement Construction	300	0	300	0	0	250	0	50	0
Local Roads: Ryan Lane, Nhill: Sealed	50	0	50	0	0	0	0	50	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Pavement Construction									
Local Roads: Pullut East Road, Rainbow: Sealed Pavement Reseal	57	0	57	0	0	50	0	7	0
Local Roads: Farmers Street, Nhill: Sealed Pavement Reseal	15	0	15	0	0	0	0	15	0
Local Roads: Livingston Street, Jeparit: Sealed Pavement Reseal	17	0	17	0	0	0	0	17	0
Local Roads: Swinbourne Avenue, Rainbow: Sealed Pavement Reseal	15	0	15	0	0	0	0	15	0
Local Roads: Nhill Murrayville Road, Yanac: Sealed Pavement Reseal	100	0	100	0	0	0	0	100	0
Local Roads: Dimboola-Minyip Road, Dimboola: Sealed Pavement Reseal	40	0	40	0	0	0	0	40	0
Local Roads: Antwerp Warracknabeal Road, Dimboola: Sealed Pavement Reseal	35	0	35	0	0	0	0	35	0
Local Roads: Depta Road, Lorquon: Sealed Pavement Reseal	35	0	35	0	0	0	0	35	0
Local Roads: Rainbow Nhill Road, Rainbow: Sealed Pavement Reseal	210	0	210	0	0	150	0	60	0
Local Roads: Coker Dam Road, Gerang Gerung: Sealed Pavement Reseal	60	0	60	0	0	0	0	60	0
Local Roads: Church Street, Dimboola: Sealed Pavement Reseal	20	0	20	0	0	0	0	20	0
Local Roads: Western Beach Road, Rainbow: Sealed Pavement Reseal	35	0	35	0	0	0	0	35	0
Local Roads: Antwerp Woorak Road, Antwerp: Unsealed Pavement New Seal	373	0	0	373	0	0	0	373	0
Local Roads: Kornheim Road, Dimboola: Unsealed Pavement Resheet	35	0	35	0	0	0	0	35	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Local Roads: A Bells Road, Nhill: Unsealed Pavement Resheet	50	0	50	0	0	0	0	50	0
Local Roads: Croots Road, Broughton: Unsealed Pavement Resheet	54	0	54	0	0	0	0	54	0
Local Roads: Bothe Road, Dimboola: Unsealed Pavement Resheet	22	0	22	0	0	0	0	22	0
Local Roads: Wheatlands Road, Rainbow: Unsealed Pavement Resheet	80	0	80	0	0	0	0	80	0
Local Roads: Farmhouse Road, Tarranyurk: Unsealed Pavement Resheet	40	0	40	0	0	0	0	40	0
Local Roads: Miatke Road, Rainbow: Unsealed Pavement Resheet	90	0	90	0	0	0	0	90	0
Local Roads: Geodetic Road, Tarranyurk: Unsealed Pavement Resheet	100	0	100	0	0	0	0	100	0
Local Roads: Pigick Pella Road, Rainbow: Unsealed Pavement Resheet	30	0	30	0	0	0	0	30	0
Local Roads: Nhill Diapur Road, Nhill: Sealed Pavement Shoulder Resheet	70	0	70	0	0	0	0	70	0
Local Roads: Woorak Ni Ni Lorquon Road, Glenlee: Sealed Pavement Shoulder Resheet	110	0	110	0	0	0	0	110	0
Local Roads: Block 40 Road, Broughton: Sealed Pavement Shoulder Resheet	35	0	35	0	0	0	0	35	0
Local Roads: Indoor Employee Costs	108	0	108	0	0	0	0	108	0
Total Roads	2,846	0	2,473	373	0	760	0	2,086	
Kerb & Channel									
Kerb & Channel: Ryan Lane, Nhill	70	0	70	0	0	0	0	70	0
Kerb & Channel: Charles Street, Jeparit	130	0	130	0	0	0	0	130	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Kerb & Channel: Winifred Street, Rainbow	80	0	0	80	0	0	0	80	0
Total Kerb & Channel	280	0	200	80	0	0	0	280	0
Bridges									
Bridges:	0	0	0	0	0	0	0	0	0
Total Bridges	0	0	0	0	0	0	0	0	0
Footpaths									
Footpath: Lloyd Street, Dimboola	95	0	95	0	0	0	0	95	0
Footpath: Normanby Street, Dimboola	30	0	30	0	0	0	0	30	0
Footpath: Broadway Street, Jeparit	20	0	20	0	0	0	0	20	0
Footpath: Pine Street, Nhill	30	30	0	0	0	0	0	30	0
Footpath: Nelson Street, Nhill	12	0	0	12	0	0	0	12	0
Footpath: Indoor Employee Costs	7	0	7	0	0	0	0	7	0
Total Footpaths	194	30	152	12	0	0	0	194	0
Drainage									
Drainage: Yanac-Netherby Culvert	50	0	50	0	0	0	0	50	0
Drainage: McLeods Drain, Nhill	50	0	50	0	0	0	0	50	0
Drainage: Indoor Employee Costs	10	0	10	0	0	0	0	10	0
Total Drainage	110	0	110	0	0	0	0	110	0
Waste Management	0	0	0	0	0	0	0	0	0
Off Street Car Parks									
Off Street Car Parks	0	0	0	0	0	0	0	0	0
Total Parks, Open Space and Streetscapes	0	0	0	0	0	0	0	0	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Other Infrastructure									
Council Contribution to Grant Funded Projects	200	200	0	0	0	0	0	200	0
Recreation Reserve Renewal of Changerooms	573	0	573	0	0	0	0	573	0
Total Other Infrastructure	773	200	573	0	0	0	0	773	0
TOTAL INFRASTRUCTURE	4,203	230	3,508	465	0	760	0	3,443	0
TOTAL NEW CAPITAL WORKS 2019/20	5,673	230	4,978	465	0	760	0	4,913	0

Capital Works Program for Year End 30 June 2021

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Buildings									
Buildings	587	0	587	0	0	0	0	587	0
Other buildings	0	0	0	0	0	0	0	0	0
Total Buildings	587	0	587	0	0	0	0	587	0
Building Improvements									
Building Improvements	0	0	0	0	0	0	0	0	0
Total Building Improvements	0	0	0	0	0	0	0	0	0
Leasehold Improvements									
Heritage buildings	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	587	0	587	0	0	0	0	587	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Motor vehicles and plant	858	0	858	0	0	0	0	858	0
Total Plant, Machinery and Equipment	858	0	858	0	0	0	0	858	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Fixtures, Fittings and Furniture									
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Total Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers & Telecommunication									
Information Technology: Replacement Servers	0	0	0	0	0	0	0	0	0
Information Technology: Workstations	40	0	40	0	0	0	0	40	0
Information Technology: Backup Drive & Ethernet Switches	0	0	0	0	0	0	0	0	0
Information Technology: Other	0	0	0	0	0	0	0	0	0
Total Computers & Telecommunication	40	0	40	0	0	0	0	40	0
TOTAL PLANT AND EQUIPMENT	897	0	897	0	0	0	0	897	0
INFRASTRUCTURE									
Roads									
Local Roads: Woorak Ni NI Lorquon Road, Glenlee: Sealed Pavement Construction	400	0	400	0	0	350	0	50	0
Local Roads: Antwerp Woorak Road, Antwerp: Sealed Pavement Construction	120	0	120	0	0	0	0	120	0
Local Roads: Lorquon Station Road, Lorquon: Sealed Pavement Construction	350	0	350	0	0	200	0	150	0
Local Roads: Rainbow Nhill Road, Rainbow: Sealed Pavement Reseal	70	0	70	0	0	0	0	70	0
Local Roads: Katyil Wail Road, Dimboola: Sealed Pavement Reseal	50	0	50	0	0	0	0	50	0
Local Roads: Dimboola Minyip Road,	60	0	60	0	0	0	0	60	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Dimboola: Sealed Pavement Reseal									
Local Roads: Jeparit East Road, Jeparit: Sealed Pavement Reseal	60	0	60	0	0	0	0	60	0
Local Roads: Lorquon Palms Road, Lorquon: Sealed Pavement Reseal	40	0	40	0	0	0	0	40	0
Local Roads: Netherby Baker Road, Netherby: Sealed Pavement Reseal	30	0	30	0	0	0	0	30	0
Local Roads: Rainbow Nhill Road, Rainbow: Sealed Pavement Reseal	160	0	160	0	0	150	0	10	0
Local Roads: Antwerp Warracknabeal Road, Antwerp: Sealed Pavement Reseal	40	0	40	0	0	0	0	40	0
Local Roads: Depta Road, Jeparit: Sealed Pavement Reseal	80	0	80	0	0	0	0	80	0
Local Roads: Ebenezer Mission Road, Dimboola: Sealed Pavement Reseal	75	0	75	0	0	60	0	15	0
Local Roads: Broughton Road, Broughton: Sealed Pavement Reseal	35	0	35	0	0	0	0	35	0
Local Roads: Broughton Kaniva Road, Broughton: Sealed Pavement Reseal	50	0	50	0	0	0	0	50	0
Local Roads: Nhill Lake Carpark & Boatramp Access: Unsealed Pavement New Seal	30	0	0	30	0	0	0	30	0
Local Roads: Glenlee Lorquon Road, Glenlee: Unsealed Pavement New Seal	300	0	0	300	0	0	0	300	0
Local Roads: Antwerp Katyil Road, Dimboola: Unsealed Pavement Resheet	35	0	0	35	0	0	0	35	0
Local Roads: Eldorado Road, Broughton: Unsealed Pavement Resheet	150	0	150	0	0	0	0	150	0
Local Roads: H Binns Road, Nhill: Unsealed	130	0	130	0	0	0	0	130	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Pavement Resheet									
Local Roads: Five Chain Road, Dimboola: Unsealed Pavement Resheet	130	0	130	0	0	0	0	130	0
Local Roads: Heinrich Road, Rainbow: Unsealed Pavement Resheet	40	0	40	0	0	0	0	40	0
Local Roads: Perenna School Road, Netherby: Unsealed Pavement Resheet	50	0	50	0	0	0	0	50	0
Local Roads: Pullut East Road, Rainbow: Sealed Pavement Shoulder Resheet	120	0	120	0	0	0	0	120	0
Local Roads: Diapur-Yanac Road, Nhill: Sealed Pavement Shoulder Resheet	110	0	110	0	0	0	0	110	0
Local Roads: Indoor Employee Costs	112	0	112	0	0	0	0	112	0
Total Roads	2,827	0	2,462	365	0	760	0	2,067	0
Kerb & Channel									
Kerb & Channel: Lochiel Street, Dimboola	200	0	200	0	0	0	0	200	0
Kerb & Channel: Hindmarsh Street, Dimboola	130	0	0	130	0	0	0	130	0
Total Kerb & Channel	330	0	200	130	0	0	0	330	0
Bridges									
Bridges:	0	0	0	0	0	0	0	0	0
Total Bridges	0	0	0	0	0	0	0	0	0
Footpaths									
Footpath: Wimmera Street, Dimboola	30	0	30	0	0	0	0	30	0
Footpath: Taverner Street, Rainbow	25	0	25	0	0	0	0	25	0
Footpath: Acacia Street, Dimboola	60	0	60	0	0	0	0	60	0
Footpath: Church Street, Dimboola	116	116	0	0	0	0	0	116	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
Footpath: Various Locations, Nhill	12	0	0	12	0	0	0	12	0
Footpath: Indoor Employee Costs	40	0	40	0	0	0	0	40	0
Total Footpaths	283	116	155	12	0	0	0	283	0
Drainage									
Drainage: Major Culvert Replacement	50	0	50	0	0	0	0	50	0
Drainage: Urban Drainage	100	0	100	0	0	0	0	100	0
Drainage: Indoor Employee Costs	10	0	10	0	0	0	0	10	0
Total Drainage	160	0	160	0	0	0	0	160	0
Waste Management	0	0	0	0	0	0	0	0	0
Off Street Car Parks									
Off Street Car Parks	0	0	0	0	0	0	0	0	0
Total Parks, Open Space and Streetscapes	0	0	0	0	0	0	0	0	0
Other Infrastructure									
Council Contribution to Grant Funded Projects	200	200	0	0	0	0	0	200	0
Total Other Infrastructure	200	200	0	0	0	0	0	200	0
TOTAL INFRASTRUCTURE	3,800	316	2,977	507	0	760	0	3,040	0
TOTAL NEW CAPITAL WORKS 2020/21	5,284	316	4,461	507	0	760	0	4,524	0

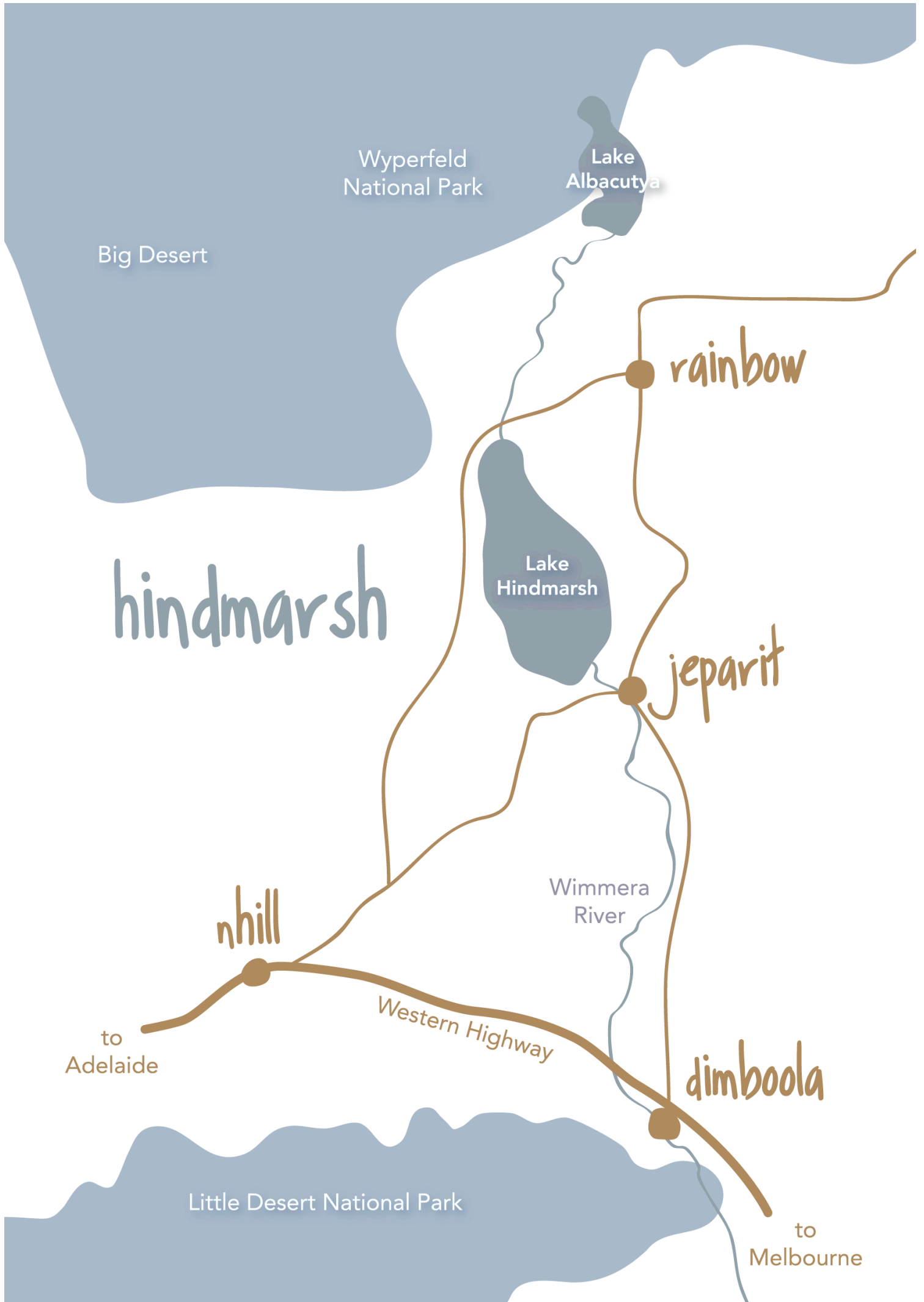
COUNCIL PLAN 2017-2021

Adopted XXXXX 2017



Draft







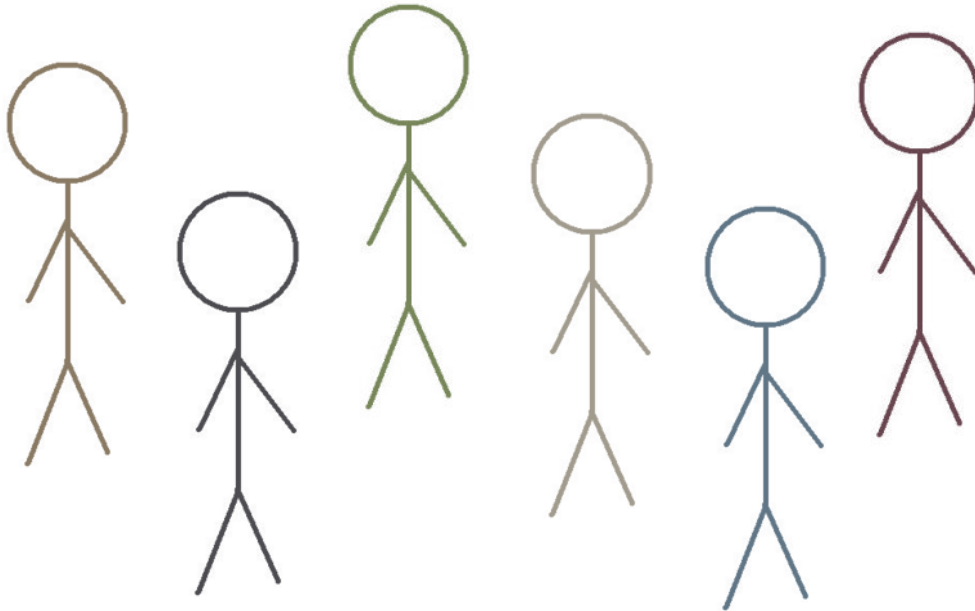
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Welcome to Hindmarsh Shire.

We acknowledge the Indigenous community as the first owners of this country. We recognise the important ongoing role that indigenous people have in our community.



Cr Rob Gersch, Cr Tony Schneider, Cr Debra Nelson (Mayor),
Cr Ron Ismay, Cr David Colbert, Cr Ron Lowe (Deputy Mayor) (left to right)

Our vision:

A caring, active community enhanced by its liveability, environment and economy.

Our mission:

To provide accessible services to enable the community to be healthy, active and engaged.

To provide infrastructure essential to support the community.

To protect and enhance our natural environment.

To foster a thriving and diversified local economy where economic growth is encouraged and supported.

To realise the excellence in our people, processes and systems.

Our values

Respect, integrity, good leadership, surpassing expectations, & enthusiasm

At the heart of our values is our commitment to our community. Our values help build our culture and guide us in all our decisions, actions and interactions.

Respect

- We work together to build strong relationships with each other, our community and our other stakeholders
- We show consideration for one another and embrace each other's differences

Integrity

- We model ethical behaviour in all our words and actions
- We are transparent and accountable
- Our interactions with others are based on honesty and trust

Good leadership

- We dare to explore new opportunities and challenge the way "things have always been done"
- We demonstrate the courage to do what is right
- We take responsibility and empower our community and employees to do the same
- We are flexible and receptive to new ideas

Surpassing expectations

- We understand our community's needs and strive to exceed expectations
- We regularly review the way we do things so that we can continue to improve
- We believe achievement is more than measuring results, it is securing excellent, sustainable outcomes for our community

Enthusiasm

- We are united by our passion for our community
- We create a positive environment that promotes happiness, belonging and participation



Message from the Mayor

Our commitment to you

The Council Plan 2017-2021 reflects the aspirations of the Council elected in October 2016. Council has many competing priorities and the current challenge is to achieve the objectives detailed in this Plan within an increasingly tight financial environment.

The Council Plan is reflective of an unprecedented amount of community consultation undertaken by Council in the preceding years, including for the development of Jeparit and Rainbow Community Plans, Dimboola and Nhill Community Precinct Plans, Hindmarsh Youth Strategy, Hindmarsh Shire Sport and Recreation Strategy and Economic Development Strategy. Council has also engaged strongly with our farming community to determine priorities for the maintenance and development of our road network.

Council has taken into account the needs and aspirations raised by our communities, many of these are included in this Plan and Council will work towards securing external funding where required.

Council has also included priorities supporting the health and wellbeing of our community in this Plan. In identifying the priorities, Council has worked cooperatively with other stakeholders in this space, in particular the Wimmera Primary Care Partnership, West Wimmera Health Service and Wimmera Health Care Group.

Council values the tremendous partnership we have with our community. We acknowledge the hard work of our committed band of volunteers throughout the Shire who not only helped identify their community's aspirations but also are actively involved in turning these aspirations into reality.

With the continued support of the community, Council employees, and financial support from the State and Federal governments, much has been achieved in the past and positioned us well for the future.

Council continues to deal with the challenges of population decline, skill shortages, and maintenance of essential infrastructure. Over the life of this Plan, we will continue to work closely with governments and their agencies, the Wimmera Development Association, our neighbouring councils, the business community and other organisations to find solutions to these challenges.

I commend this Council Plan to the Hindmarsh Shire community, and I trust that it reflects the wishes and aspirations of the community we serve.



Debra Nelson
Mayor

Message from the Chief Executive Officer

The Council Plan outlines the current operating environment for Council. It identifies trends in demographics, spells out challenges, and provides insights into Council's approach to service delivery over the next four years.

The Council Plan contains exciting initiatives that we believe will develop our community, look after the environment we live, work and play in, underpin our local economy into the future, and continually improve our business operations. These initiatives take into account our community's aspirations and views which we have gathered in an unprecedented effort at community engagement over the last two years. They include support for our volunteers, a commitment to continue engaging with our farming community and to broaden the engagement of our young people. They support our community's aspirations, with the inclusion of community projects like the Dimboola Community, Civic and Business Hub and new skate parks in Nhill, Rainbow and Dimboola. They recognise the importance of sport and recreation with the redevelopment of the Rainbow Recreation Reserve Change Rooms and the enhancement of our river and lakes environment. The strategies finally continue Council's focus on the economic development of our communities, including some exciting tourism initiatives like the Wimmera River Discovery Trail and implementation of the Wimmera Mallee Pioneer Museum Master Plan.

We have grouped our strategies into four broad key result areas (KRAs). These KRAs reflect Council's priorities and provide a framework for implementing, reporting and monitoring our strategies:

- **Community Liveability;**
- **Built and Natural Environment;**
- **Competitive and Innovative Economy; and**
- **Our People, Our Processes.**

Hindmarsh Shire Council's Plan and KRAs align closely with our region's priorities as reflected in the Wimmera Southern Mallee Regional Strategic Plan (WSMRSP) and the work of the Wimmera Southern Mallee Regional Partnership.

In our 2017/21 Council Plan, we have chosen to include initiatives supporting the health and wellbeing of our communities. While such initiatives are often documented in a separate Municipal Public Health and Wellbeing Plan, we believe their inclusion in this Council Plan will help facilitate one of the key objectives of any local government: to improve the quality of life of the people in our community.

Strategic planning is a journey to a future state. It's about describing where we are now and where we want to be. By overcoming challenges, working together as a team, Council is confident that the community will look back and acknowledge that considerable progress has been made and that we have made a positive difference to people's lives.



Greg Wood
Chief Executive Officer

Your role in this plan

Our community has actively contributed ideas and priorities to this Plan through feedback we have gathered in consultations across a range of topics. This document may be called a “Council Plan” but it is as much a plan for our organisation as it is a roadmap for the whole shire.

In a close-knit rural community like ours, we rely heavily not just on your input into our strategies and plans but also on your active involvement in their implementation. There are many ways to be involved, including:

- membership of a town committee;
- volunteering at working bees;
- advocating to local members of parliament;
- contacting your local councillor about particular projects; or
- attending Council meetings and other forums on particular issues.

Council is committed to achieving all strategies contained in the Council Plan, and over the next four years, we will continue to seek your views to ensure our Plan remains relevant to our community and reflective of our community’s aspirations. Each year our Annual Report outlines our progress on the Council Plan. The CEO monitors progress and presents a quarterly implementation report to Council.

As a member of our Hindmarsh community we would like to invite you to ask questions about the Plan’s implementation at Council meetings, speak to a member of staff, contact your local councillor or attend town committee meetings.

Health and Wellbeing Plan

“Health is a state of complete physical, mental and social wellbeing, and not merely the absence of disease or infirmity.”
World Health Organisation, 1948

Under the Public Health and Wellbeing Act 2008; Sections, 26 and 27, local government in Victoria must plan for the health and wellbeing of its community. The legislation allows for this to be done through either a standalone Municipal Public Health and Wellbeing Plan (MPHWP) or through the inclusion of public health matters in a Council Plan.

However, it is not just legislation that drives Council’s interest in health and wellbeing but our aim to build a strong and resilient community. Local government has a direct impact on some of the most powerful influences on health and wellbeing, acting across the social, economic, built and natural environments for health. We are ideally placed to have a profound impact on the quality of life and health of our residents or visitors.

The Public Health and Wellbeing Act 2008 mandates that councils must prepare a Municipal Public Health and Wellbeing Plan (MPHWP) every four years following council elections. Councils seeking an exemption from a stand-alone MPHWP must meet the requirements of section 27(3) of the Public Health and Wellbeing Act as follows:

A Council may apply to the Secretary for an exemption from complying with section 26 by submitting a draft of the Council Plan or Strategic Plan which addresses the matters specified in section 26(2).

Section 27(2) also requires that health and wellbeing planning must be reviewed annually whether it is captured as a stand-alone or included in a Council Plan.

Given these section 27 requirements, inclusion of public health and wellbeing matters in the Council Plan does not materially change what is required of councils, it simply allows for an alternative way of considering and documenting the public health and wellbeing goals and strategies that arise from the planning processes.

In considering its health and wellbeing priorities, Council has taken into account the impacts of climate change on our community (Climate Change Act) and the Victorian Public Health and Wellbeing Plan 2015-2019 (VPHWP) priorities.

The VPHWP 2015-19 continues to emphasise a prevention health systems approach and includes a stronger focus on inequalities in health and wellbeing, the determinants that contribute to inequalities and an explicit focus on improving health and wellbeing across the life course.

The priorities identified in this plan are:

- healthier eating and active living
- tobacco-free living
- reducing harmful alcohol and drug use
- improving mental health
- preventing violence and injury
- improving sexual and reproductive health.

In engagement with our community and other stakeholders like the Wimmera Primary Care Partnership and West Wimmera Health Service, four priority areas emerged:

→ Healthy Eating Living

→ Physical Activity

→ Social Connection

→ Family Violence

Managing the present and planning for the future

The Local Government Act requires councils to make decisions today with regard to the impact on future generations.

Council must manage its present day activities and plan well for the future to achieve our community's expectations. This is no easy task. Council is the level of government closest to the community, and we provide local services that make a big difference in people's daily lives. The community has high expectations of Council and expects us to deliver a large range of services efficiently and effectively. In some cases, the community expects us to achieve outcomes in relation to matters that are beyond our control or jurisdiction.

This section of the Council Plan discusses the major opportunities and challenges facing the shire, explains our advocacy role, and identifies the regulatory and reform operating environment.

The Shire of Hindmarsh is located halfway between Melbourne and Adelaide and comprises 7,500 square kilometres and a population of 5,800. Our four main towns (Dimboola, Jeparit, Nhill and Rainbow) are attractive and have a rich history dating back to the 19th century.

The Shire's economy is largely dependent on agriculture (primary and secondary), health services, manufacturing and retail. Our towns have excellent hospitals, sporting facilities and schools. The Western Highway runs through the Shire, which provides a strategic access advantage.

The Shire has suffered both drought and floods in recent years, however, our communities are resilient, innovative, and hard-working. We have award-winning businesses which are looking to expand into new markets.

Small Population

According to the Australian Bureau of Statistics, the Shire's estimated residential population at 30 June 2011 was 5,798. Almost 80% of the population live in the townships of Dimboola, Jeparit, Nhill and Rainbow. Our shire has the second lowest population density in the State of Victoria at less than one person per square kilometre. At the other end of the spectrum, the City of Port Phillip has the highest population density in Victoria with 4632/per square kilometre. If Port Phillip had Hindmarsh Shire's density, it would have a population of just 16 people. If Hindmarsh Shire had Port Phillip's density, we would have a population of 35 million.

Defying the 2011 Census, recent years have seen an increase in residents from a culturally and linguistically diverse background in Nhill. The discrepancy between actual resident numbers and ABS statistics results from an in-migration of Karen refugees. Approximately 180 Karen have made their home in Nhill since Luv-a-duck initiated employment of five migrants in 2010. Due to the timing of the Census, this in-migration is not reflected in the 2011 ABS statistics. Support with paperwork, visa documentation and settlement in general is currently provided by a part-time Settlement Officer as well as the Nhill Neighbourhood House. Council has also received funding for the employment of a Migration Employment Coordinator and is pursuing opportunities for the continued and increased provision of settlement support.

The median age in Hindmarsh is 47 years compared with Australia's median of 37 years.

Agriculture

Agricultural land covers a large part of the Shire and as a major source of employment and wealth, is one of its most valuable assets. Hindmarsh is essentially 'broad acre' dry land farming. The current and future prosperity of the Shire depends heavily on the health and productivity of the

land. Major crops include wheat, barley, oats, lupins, field peas, chick peas, canola, vetches, lentils and faba beans. Wool and sheep meat are also significant.

Employment

- According to the 2011 Census, in Hindmarsh;
- 26.1% of workers are in agriculture, forestry & fishing;
- 17.4% of workers are in health & community services;
- 8.5% of workers are in retail;
- 7.8% of workers are in manufacturing;
- 6.5% of workers are in education and training;
- 6.5% of workers are in transport, postal and warehousing; and
- 4.9% of workers are in public administration and safety.

At Census time men made up 56.2% of workers, women 43.8%. The workforce in the municipality is also ageing. More than one in three workers in the health and community services sector in Hindmarsh, an area already facing skill shortages, will be reaching retirement age over the next 20 years.

Challenges

The delivery of our Council Plan is influenced by external factors, in particular factors that impact the financial environment in which we operate:

- The Victorian State Government has introduced a cap on rate increases from 2016/17. The cap for 2017/18 has been set at 2%.
- A freeze on indexation of the Victorian Grants Commission funding which has resulted in a significant loss in Council revenue for the last four years.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of government in Australia. In addition councils are entrusted with the maintenance of more than 30% of Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.

As well as the above external factors, there are a number of budget implications in the short and long term as a result of our shire's demographic profile:

- Isolation and large distances increase transport costs when compared to most other shires. This is not just an issue for residents but also for the cost of Council's works as transport costs make up a large portion of the Council Budget.
- The shire is substantially agriculture based and continues to deal with a small and ageing population. Budget implications arise in Council having to cope with infrastructure renewal, such as a large local road network, with limited ability to source funds from a small ratepayer base.



Maintenance of Infrastructure

Council has over 3,000 km of local roads. Increasing traffic volumes and larger vehicles make it more and more difficult to maintain our long-lived assets as maintenance costs increase proportionally to increased use.

The Hindmarsh community is increasingly raising its expectations about the scope and quality of services that Council provides. These expectations apply to the nature and quality of infrastructure, and the timeframes in which capital works are completed. Communities are continuously expressing their opinions about what needs to be done and how it should be done. Council has increased its level of community engagement and residents' expectations for input into Council activities have grown. This is a good indicator of growing active community ownership over important projects.

New technology

Technology continues to increase at an exponential rate. New technology will enable us to provide existing services in different ways and provide new services required by the community. The community will be able to access many more Council services online.

The Federal Government has embarked on the construction of a National Broadband Network (NBN) that will significantly increase the capacity of councils to provide services in innovative ways. Since the development of this Plan, the Federal Government has undertaken a review of the roll out of the NBN network and we eagerly await the outcome for our Shire. Council is continuing to advocate strongly on this issue to ensure our Shire is well serviced by the NBN network.

Our Location

The Shire's location midway between two capital cities provides many opportunities. The Wimmera Mallee pipeline and the Nhill trailer exchange place Hindmarsh Shire in a good position to facilitate the development of industry. Our natural environment and landscape lend itself to eco-tourism opportunities.

Advocacy

Achievement of many of the strategies contained in the Council Plan will require ongoing advocacy. Council uses every opportunity it has to advocate on behalf of its community whether it be for increased funding, changes in government policy or just simply recognition of a particular issue. Council's advocacy efforts in the past have been made through direct contact with members of parliament and government departments, participation in parliamentary enquiries, and through directly supporting the work of the MAV and other representative groups. Over the life of this Plan, Council will continue to advocate strongly on behalf of the Hindmarsh community.

Often the community looks to Council to solve problems, provide services and maintain community infrastructure in areas beyond the control or jurisdiction of Council. Examples include maintenance of railway reserves, main roads and highways. In these cases, Council will continue to cooperate with the responsible authorities for better outcomes on behalf of our communities.

Local Government Reform

The environment in which local government in Victoria operates is extremely complex and always changing. Council is subject to a plethora of laws, regulations, audits, grant conditions, accounting standards, risk management standards, and occupational health and safety standards. The bureaucratic workload for Council to meet the legislative and risk management requirements is significant and has to be funded from rates. A substantial Local Government Act review is currently underway and likely to change the regulatory landscape significantly in the coming year.

Community Liveability

Council's mission is to provide accessible services to enable the community to be healthy, active and engaged

Community Liveability					
What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
1.1 An actively engaged community	1.1.1 Establish stronger links with the indigenous community through the Barengi Gadjin Land Council, Goolum Goolum Aboriginal Cooperative and Wurega Aboriginal Corporation	→ Reconciliation Action Plan developed		Chief Executive Officer	→ 2017/18
	1.1.2 Maintain Community Action Plans for Dimboola, Jeparit, Nhill and Rainbow. Follow up on Community Action Plans and their working group projects	→ Community Action Plans reviewed in 2018 & 2020 → Six monthly reports to Council on progress of Community Action Plans	→ Nhill & Dimboola Community Precinct Plans → Jeparit & Rainbow Community Plans	Director Corporate and Community	→ 2018/19
	1.1.3 Support integration of migrants into the community	→ At least two cultural events per year supported by Council → Karen Community Plan reviewed	→ Karen Community Plan	Director Corporate and Community	→ Ongoing → 2017/2018
	1.1.4 Support and celebrate volunteering and work collaboratively with volunteer groups	→ Participation in at least one event per year that recognises volunteers across the Shire		Director Corporate and Community Services	→ Ongoing

Community Liveability

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
1.1 An actively engaged community (cont.)	1.1.5 Hold Council-Community Conversations in the four towns to provide an alternative avenue of engagement, consultation and promotion	→ Four Council-Community Conversations held per year		Director Corporate and Community Services	→ 2017/2018
	1.1.6 Continue to engage with our farming community on road and road related infrastructure maintenance and improvements	→ Farmer consultation forums held annually throughout the Shire		Director Corporate and Community Services	→ Ongoing
	1.1.7 Promote and support the development of a Dimboola Indigenous Keeping Place	→ Planning for Keeping Place progressed	Dimboola Community Precinct Plan	Director Corporate and Community Services	→ 2018/2019
1.2 A range of effective and accessible services to support the health and wellbeing of our community	1.2.1 Broaden the engagement of young people in the Shire and continue to facilitate the Hindmarsh Youth Council	→ Number of young people engaged → Youth priorities developed and actioned	Hindmarsh Shire Youth Council Youth Strategy 2016-2020	Director Corporate and Community Services	→ Ongoing
	1.2.2 Review actions in Council's Positive Ageing and Inclusion Plan	→ Review conducted	Positive Ageing and Inclusion Plan 2013-2018	Director Corporate and Community Services	→ 2017/2018
	1.2.3 Review the provision of aged and health services in the Shire and Council's role in this growing sector	→ Review conducted		Director Corporate and Community Services	→ 2017/2018

Community Liveability

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
1.2 A range of effective and accessible services to support the health and wellbeing of our community (cont.)	1.2.4 Advocate for enhanced services in community and mental health	→ Improved provision of services		Director Corporate and Community Services	→ 2017/2018
	1.2.5 Review and implement Municipal Early Years Plan	→ Two actions from Municipal Early Years Plan implemented	Municipal Early Years Plan 2014-2017	Director Corporate and Community Services	→ 2017/2018.
	1.2.6 Develop Dimboola Community, Civic and Business Hub (subject to funding)	→ Hub constructed	Dimboola Community Precinct Plan	Director Corporate and Community Services	→ 2017/2018
	1.2.7 Continually review public safety, and security of assets and infrastructure in the CBDs of our towns	→ Report presented to Council		Director Infrastructure Services	→ 2017/2018
1.3 A community that is physically active with access to a wide range of leisure, sporting and recreation facilities	1.3.1 Develop Skate Parks in Dimboola, Rainbow and Nhill	→ Dimboola and Rainbow: Skate Parks constructed → Nhill: Skate Park designs completed	Dimboola and Nhill Community Precinct Plans, Rainbow Community Plan, Hindmarsh Sport and Recreation Strategy	Director Corporate and Community Services	→ 2017/18 → 2017/18

Community Liveability

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
1.3 A community that is physically active with access to a wide range of leisure, sporting and recreation facilities (cont.)	1.3.2 Develop and promote a public art/street art policy	→ Policy adopted → Public art projects developed	Dimboola and Nhill Community Precinct Plans, Rainbow and Jeparit Community Plans	Director Corporate and Community Services	→ 2017/18
	1.3.3 Complete detailed Recreation Reserve Master Plans	→ Master Plans developed	Dimboola and Nhill Community Precinct Plans, Hindmarsh Sport and Recreation Strategy	Director Corporate and Community Services	→ Nhill 2017/18 → Dimboola 2018/19
	1.3.4 Undertake a feasibility assessment for the development of new library hub, combining other visitor information and other services	→ Feasibility assessment completed	Nhill Community Precinct Plan	Director Corporate and Community Services	→ 2018/19
	1.3.5 Advocate for the continued and expanded provision of Neighbourhood House activities/services	→ Neighbourhood House activities in Jeparit and Dimboola	Jeparit Community Plan	Director Corporate and Community Services	→ 2017/18
	1.3.6 Redevelop Rainbow Recreation Reserve Change Rooms (subject to funding)	→ Change room redevelopment completed	Rainbow Community Plan, Hindmarsh Sport and Recreation Strategy	Director Corporate and Community Services	2018/19

Built and Natural Environment

Council's mission is to provide infrastructure essential to support the community; and to protect and enhance our natural environment.

Built and Natural Environment					
What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
2.1 Well-maintained physical assets and infrastructure to meet community and organisational needs	2.1.1 Re-develop and maintain attractive streetscapes, open spaces and public places	→ One streetscape project per annum		Director Infrastructure Services	→ Ongoing
	2.1.2 Encourage and support residents and ratepayers to maintain the cleanliness and good order of the properties for which they are responsible	→ One free green waste month per year → Residential clean-up campaign trial completed	→ Jeparit Community Plan	Director Infrastructure Services	→ Ongoing → 2017/18
	2.1.3 Develop and prioritise detailed plans relating to new infrastructure, infrastructure upgrade and renewal (including roads, bridges, drains, footpaths and buildings) for each town.	→ Capital Improvement Plan adopted.		Director Infrastructure Services	→ Ongoing
	2.1.4 Enhance river and lakes environment to support informal recreation and social interaction (subject to funding)	→ Plans for Nhill Lake improvements developed → Study of recreational and environmental water for Rainbow community completed → Improved Wimmera River facilities for fishing and boating	→ Nhill Community Precinct Plan → Rainbow Community Plan	Director Infrastructure Services	→ 2018/19

Built and Natural Environment

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
	2.1.5 Continue to implement the Nhill Aerodrome Master Plan	→ One initiative from the Master Plan implemented	→ Nhill Aerodrome Master Plan	Director Infrastructure Services	→ 2018/19
2.1 Well-maintained physical assets and infrastructure to meet community and organisational needs (cont.)	2.1.6 In partnership with other agencies implement recommendations from the Wimmera Catchment Management Authority's Flood Plain Management Strategy	→ Implementation of recommendations from strategy underway	Flood Plain Management Strategy	Director Infrastructure Services	→ 2018/19
	2.1.7 Advocate for the construction of emergency services facilities in Dimboola	→ Emergency services relocated		Director Infrastructure Services	→ Ongoing
	2.1.8 Explore alternative road base treatments that will reduce long term maintenance cost	→ Alternative road base treatments trialled in three locations	→ Hindmarsh Shire Climate Change Adaptation Strategy	Director Infrastructure Services	→ 2018/19
2.2 A community that reduces its reliance on water and manages this resource wisely	2.2.1 Explore options for rainwater/stormwater harvesting to supplement the water supply for community assets	→ Rainwater/stormwater harvesting opportunities identified	→ Hindmarsh Shire Climate Change Adaptation Strategy	Director Infrastructure Services	→ 2018/19
	2.2.2 Replace appliances in Council facilities with water efficient appliances if and when redevelopment occurs	→ Water efficient appliances installed	→ Hindmarsh Integrated Water Management Plan	Director Infrastructure Services	→ Ongoing

Built and Natural Environment

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
2.3 A healthy natural environment.	2.3.1 Continue to work with local Landcare groups	→ Memorandum of Understanding with Hindmarsh Landcare Network	Memorandum of Understanding	Director Infrastructure Services	→ Ongoing
	2.3.2 Continue to implement actions from the Roadside Pest Plant and Animals Plan (subject to funding)	→ Kilometres of roadside treated	Roadside Pest Plant and Animals Plan	Director Infrastructure Services	→ Ongoing
	2.3.3 Implement Planting Program to improve tree coverage and shade cover in high traffic urban areas	→ Number of trees planted and successfully established		Director Infrastructure Services	→ 2017/18
2.4 A community living more sustainably.	2.4.1 Advocate for distributed energy generation for Shire towns using solar, waste and biomass, wind and geothermal sources, subject to funding	→ Distributed energy generation trial program developed		Director Infrastructure Services	→ 2019/20
	2.4.2 Advocate for upgrades to the main electricity grid servicing Hindmarsh Shire to support alternative electricity generation	→ Advocacy activity undertaken		Chief Executive Officer	→ 2017/18
	2.4.3 Explore innovative waste management options for green waste	→ Report provided to Council		Director Infrastructure Services	→ 2017/18
	2.4.4 Continue to support Wimmera Mallee Sustainability Alliance	→ Active Wimmera Mallee Sustainability Alliance membership continued		Chief Executive Officer	→ Ongoing

Competitive and innovative economy

Council's mission is to foster a thriving and diversified local economy where economic growth is encouraged and supported.

Competitive and innovative economy					
What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
3.1 A strong rural economy and thriving towns	3.1.1 Market the Shire's liveability, its stunning environment, relaxed country living and unique business opportunities	→ Development of marketing initiatives and continued promotion of Council and tourism websites	→ Economic Development Strategy	Director Corporate and Community Services	→ Ongoing
	3.1.2 Prepare designs and prospectus for Dimboola Industrial Estate	→ Designs completed	→ Dimboola Community Precinct Plan	Director Corporate and Community Services	→ 2017/18
	3.1.3 Support and promote work experience, apprenticeships and cadetships	→ Number of cadets and work experience students hosted by Council		Director Corporate and Community Services	→ Ongoing
	3.1.4 Facilitate business and social enterprise incubators, workshops and training	→ Professional development activities facilitated	→ Economic Development Strategy	Director Corporate and Community Services	→ 2018/19
	3.1.5 Support Emerging Entrepreneurs Program in partnership with Rural Councils Victoria	→ Program delivered in partnership with Rural Councils Victoria	→ Economic Development Strategy	Director Corporate and Community Services	→ 2017/18

Competitive and innovative economy

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
3.1 A strong rural economy and thriving towns (cont.)	3.1.6 Encourage investment in housing stock to address housing shortages	→ Investment options promoted	→ Economic Development Strategy	Director Corporate and Community Services	→ 2018/19
	3.1.7 Active involvement in Rural Councils Victoria (RCV) and Wimmera Development Association (WDA)	→ Continued membership of Rural Councils Victoria and Wimmera Development Association		Chief Executive Officer	Ongoing
	3.1.8 Work regionally/collaboratively with other organisations	→ Continued support/ membership of Wimmera Regional Sports /Assembly. Western Highway Action Group, Wimmera Regional Transport Group and Centre for Participation		Chief Executive Officer	Ongoing
	3.1.9 Review Hindmarsh Planning Scheme, including Municipal Strategic Statement, with a focus on industrial and residential development	→ Hindmarsh Planning Scheme and Municipal Strategic Statement adopted.	→ Hindmarsh Planning Scheme → Municipal Strategic Statement	Director Infrastructure Services	2016/17
3.2 A thriving tourism industry	3.2.1 Implement recommendations from the Wimmera Mallee Pioneer Museum Master Plan	→ One project implemented per year	→ Wimmera Mallee Pioneer Museum Master Plan	Director Corporate and Community Services	→ Ongoing

Competitive and innovative economy

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
3.2 A thriving tourism industry (cont.)	3.2.2 Promote and continue to develop our tourism facilities	→ Increased numbers of visitors to Council owned/operated tourism assets → Improved tourism signage	→ Economic Development Strategy	Director Corporate and Community Services	→ Ongoing
	3.2.3 Develop a trail along the Wimmera River and Lake Hindmarsh (subject to funding)	→ Wimmera River Discovery Trail, Stage 1, completed	→ Wimmera River Discovery Trail Feasibility Study and Master Plan	Director Corporate and Community Services	→ 2017/18
	3.2.3 Support innovative community-driven events and festivals that stimulate tourism growth in the region	→ Support of at least three community events per year → Funding guidelines for regional events, arts and culture, developed and Community Action Grants Program – Events Sponsorship - reviewed		Director Corporate and Community Services	→ Ongoing
	3.2.4 Facilitate links between contemporary local and regional events, tourism product and businesses to maximise economic outcomes across the Shire	→ Calendar of events hosted and promoted on Council's websites and Facebook pages		Director Corporate and Community Services	→ 2017/18
	3.2.5 Review the management of Council's caravan and camping accommodation	→ Report provided to Council		Director Infrastructure Services	→ 2017/18

Competitive and innovative economy

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
3.2 A thriving tourism industry (cont.)	3.2.6 Facilitate "Tourism is everyone's business" forums	→ Forums held	→ Economic Development Strategy	Director Corporate and Community Services	→ 2018/19
	3.2.7 Promote and support local historic assets and heritage groups.	→ Local historic assets and heritage groups supported.		Director Corporate and Community Services	→ Ongoing
	3.2.8 Work collaboratively with the Wimmera Mallee region's Indigenous Tourism Group	→ Actively participate in the regional tourism group		Director Corporate and Community Services	→ Ongoing
3.3 Modern and affordable information and communication technology throughout the municipality.	3.3.1 Advocate for appropriate NBN coverage.	→ Support the Wimmera Development Association and Wimmera Mallee councils in advocacy efforts		Chief Executive Officer	→ 2017/18
	3.3.2 Promote the use of latest technology to advance business practices	→ Promotional activities undertaken		Director Corporate and Community Services	→ 2018/19
	3.3.3 Advocate for improved mobile phone coverage, including telecommunications tower at Yanac	→ Number of black spots reduced		Chief Executive Officer	→ Ongoing
	3.3.4 Advocate strongly for installation of a television repeater tower at Rainbow	→ Television reception improved		Chief Executive Officer	→ 2020/21

Competitive and innovative economy

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
3.4 Transport solutions that support the needs of our communities and businesses.	3.4.1 Advocate for flexible and responsive public and freight transport.	→ Active involvement in Western Highway Action Committee and Wimmera Regional Transport Group		Director Infrastructure Services	→ Ongoing
	3.4.2 Investigate innovative transport solutions and facility upgrades	→ Improvements to transport gaps identified → Improvements to Dimboola bus stop facilities	→ Economic Development Strategy	Director Corporate and Community Services	→ 2018/19

Our people, our processes

Council's mission is to realise the excellence in our people, processes and systems.

Our people, our processes					
What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
4.1 Long-term financial sustainability.	4.1.1 An equitable, efficient and transparent rating strategy	→ Annual review of Council's Rating Strategy	→ Rating Strategy	Chief Executive Officer	→ Ongoing
	4.1.2 Further develop Council's long term year financial plan	→ Ten year plan updated annually	→ Ten Year Financial Plan	Chief Executive Officer	→ Ongoing
	4.1.3 Advocate to State and Federal Governments for a sustainable funding model for small rural councils	→ Lobby relevant Ministers as opportunities arise		Chief Executive Officer	→ Ongoing
	4.1.4 Build strong relationships with upper and lower house representatives at a state and federal level.	→ Lobby relevant representatives as opportunities arise		Chief Executive Officer	→ Ongoing
	4.1.5 Undertake service planning across Council's operations	→ Number of service plans completed		Chief Executive Officer	→ 2017/18
4.2 Quality customer services.	4.2.1 Develop and implement a customer service strategy	→ Customer service strategy adopted		Director Corporate and Community Services	→ 2017/18

Our people, our processes

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
4.3 An engaged, skilled Council and workforce capable of meeting community needs.	4.3.1 Implement a project management system, including training for key staff	→ Project Management System in place		Chief Executive Officer	→ 2017/18
	4.3.2 Provide professional development opportunities and training for staff and Councillors	→ Training and professional development undertaken		Chief Executive Officer	→ Ongoing
4.4 Efficient and effective information communications technology.	4.4.1 Review and implement Council's IT strategy	→ IT Strategy review completed	→ IT Strategy	Director Corporate and Community Services	→ 2017/18
4.5 Support for the community in the areas of emergency preparedness, response and recovery	4.5.2 Review Council's role in emergency management	→ Report presented to Council	→ Hindmarsh Emergency Management Plan	Director Infrastructure Services	→ 2017/18
	4.5.3 Maintain the Jeparit levee banks	Maintenance works completed		Director Infrastructure Services	→ 2017/18
4.6 An organisation that takes its risk management responsibilities seriously and embeds a culture of risk management	4.6.1 Include risk management as a standing item on Audit Committee, Council and Senior Management Team agendas	→ All Audit Committee meetings have considered risk management	→ Risk Register	Director Corporate and Community Services	→ Ongoing

Our people, our processes

What we will achieve	How we will achieve this	How we will measure success	Key documents	Lead responsibility	Year to be achieved
throughout the organisation.	4.6.2 Develop a governance and compliance framework within Council	→ Quality Assurance Framework developed		Chief Executive Officer	→ 2017/18

Financial Sustainability

Sustainability is defined as a council's capacity to service the needs of its community, preserve intergenerational equity and cope with contingencies without making radical changes to spending or revenue policies. Over recent years a number of models that attempt to measure the financial sustainability of councils have developed. These models consist of two types. The first type uses councils' financial data (debt levels, capital expenditure, operating results, etc.). This approach has been adopted by the Victorian Auditor-General's Office (VAGO). It measures the use that a council has made of its resources and rating capacity. The second approach uses underlying environmental data (disposable community incomes, population density, remoteness, etc.). This approach has been adopted by respected local government practitioner, Merv Whelan. In essence, it measures the degree to which environmental factors affect the capacity of the community to pay rates to fund services.

Following is a description of the models and where Hindmarsh scores in relation to each of them.

Victorian Auditor-General Model

According to the Auditor General, to be sustainable, local governments need to have sufficient capacity to be able to manage future financial risks and shocks without having to radically adjust their current revenue or expenditure policies. The indicators used in his report reflect short and long-term sustainability, and are measured by whether local governments:

- **underlying result** — councils generate enough revenue to cover operating costs (including the cost of replacing assets reflected in depreciation expense)
- **liquidity** — have sufficient working capital to meet short-term commitments
- **internal-financing** — generate sufficient operating cash flows to invest in asset renewal and repay any debt it may have incurred in the past
- **indebtedness** — are not overly reliant on debt to fund capital programs
- **capital replacement** — have been replacing assets at a rate consistent with their consumption
- **renewal gap** — have been maintaining existing assets at a consistent rate.

In his report on the 2015/16 local government audits, the Victorian Auditor-General notes that small shire councils (those with less than 16,000 residents), while largely financially sustainable at present, face 'relatively higher' financial pressure to remain sustainable in the future:

“Our financial sustainability analysis of the five council cohorts indicated that, taken collectively, the 19 small shire councils have emerging financial sustainability risks. This cohort generated a combined net deficit of \$0.1 million for the 2015–16 financial year, \$67.3 million less than last year. This related directly to the timing of the financial assistance grants. This cohort did not collect other revenue to counteract this impact, unlike other cohorts within the sector. This resulted in increased financial sustainability risks for the small shire council cohort. Looking ahead, the small shire council cohort is expecting to experience a decline in capital grant



revenue over the next three financial years. From our review of the cohort councils' unaudited budgets, this loss of revenue - combined with a steady level of expenditure—will have the following impact:

- a decline in the net result of the cohort
- a reduction of funds available for investment in property, plant and equipment—with the number of councils within this cohort forecast to spend less than depreciation on their assets over each of the three financial years.”

VAGO notes the impact of the early first instalment of the 2015/16 Financial Assistance Grants (FAG), which councils would ordinarily have recorded in 2015/16 but which instead was recorded in 2014/15, and the late payment of the 2016/17 FAG first instalment which was paid in 2016/17, and continues:

“In 2014, the Commonwealth Government announced that it would stop indexation of the financial assistance grant until 2017–18. This means that the total value of the grant provided to Victoria will be similar each year until 2017–18, and may not reflect the cost increases councils incur as they provide services to their communities. As a result, councils will need to ensure they have other funds available to meet any shortfall in grant funding.”

VAGO concludes the financial sustainability assessment:

“At 30 June 2016, the local government sector had a relatively low financial sustainability risk assessment.

However, the small shire council cohort is facing an increased financial sustainability risk, with budget projections for the next three financial years showing a fall in expected revenue. This will reduce the funds these councils have available to invest in new and replacement assets which may adversely affect the services they can provide to their communities.”

Council’s specific results from the 2015/16 audit are shown in the table below.

Financial sustainability risk indicators for the local government sector at 30 June 2016:

Indicator		All councils	Average across councils for year ended 30 June 2016					
			Metro	Interface	Regional	Large	Small	Hindmarsh
Net result	per cent	11.4	13.7	29.0	9.4	-0.1	-0.1	-3.57
Liquidity	ratio	2.4	2.2	2.9	2.1	2.7	2.7	2.88
Internal financing	per cent	138.0	211.7	171.6	111.7	93.2	93.2	80
Indebtedness	per cent	26.1	16.3	27.6	36.2	20.2	20.2	2.30
Capital replacement	ratio	1.5	1.6	1.6	1.5	1.2	1.2	1.14
Renewal gap	ratio	1.0	1.1	0.9	0.9	1.0	1.0	0.96

Note: Yellow result = medium risk assessment; green result = low risk assessment.

The results show that Council is currently in a solid financial position. However, our ten-year forecasts show a deterioration of this position and increasing gap between expenses and revenue.

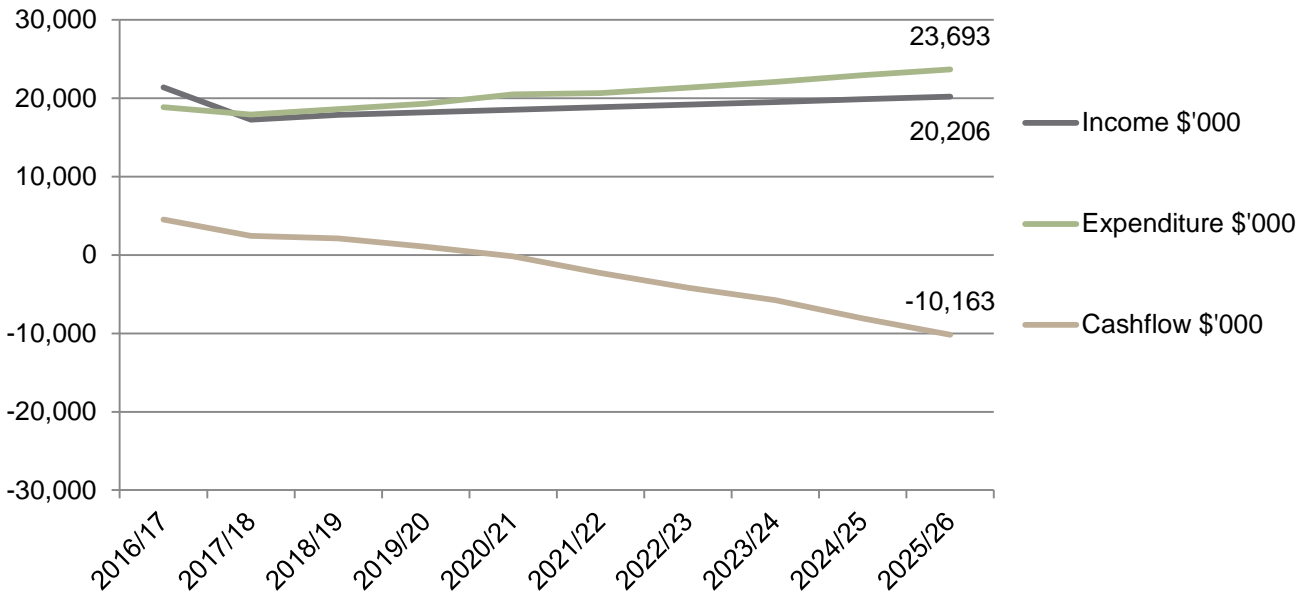
Forecast figures are based on Council’s long term service, asset and financial planning. Council’s Strategic Resource Plan projects deficits for the years 2017/18 onwards as a reflection of the introduction of rates capping combined with a reduction in state and federal government funding.

Council’s medium to long term planning has been based on maintenance of service levels and a continued effort to keep up with the need for renewal of its ageing infrastructure. While the financial statements forming the basis of the above forecast paint a realistic picture of our service and infrastructure needs, they also reflect that the current financial environment will not allow us to meet these needs into the medium to distant future without additional revenue and funding sources.

If such additional income does not become available, service levels will have to be reviewed to maintain a financially sustainable future.

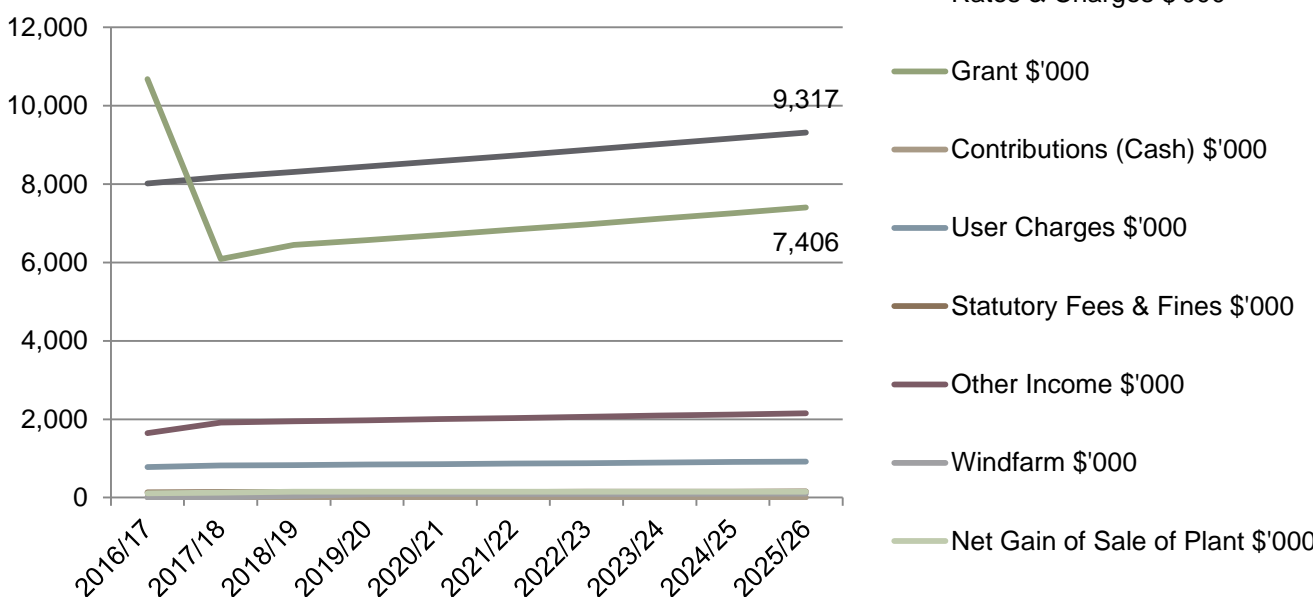
This widening gap between expenses and revenue is due partly to a reduction in government grants (the freeze of the Federal Assistance Grants indexation, loss of Country Roads and Bridges, reduction of Roads to Recovery to pre-fuel excise levels) and partly to the introduction of the State Government's rates cap. The income shown below reflects a rate cap assumed at 2% from 2017/18 (2.5% in 2016/17).

Income / Expenditure



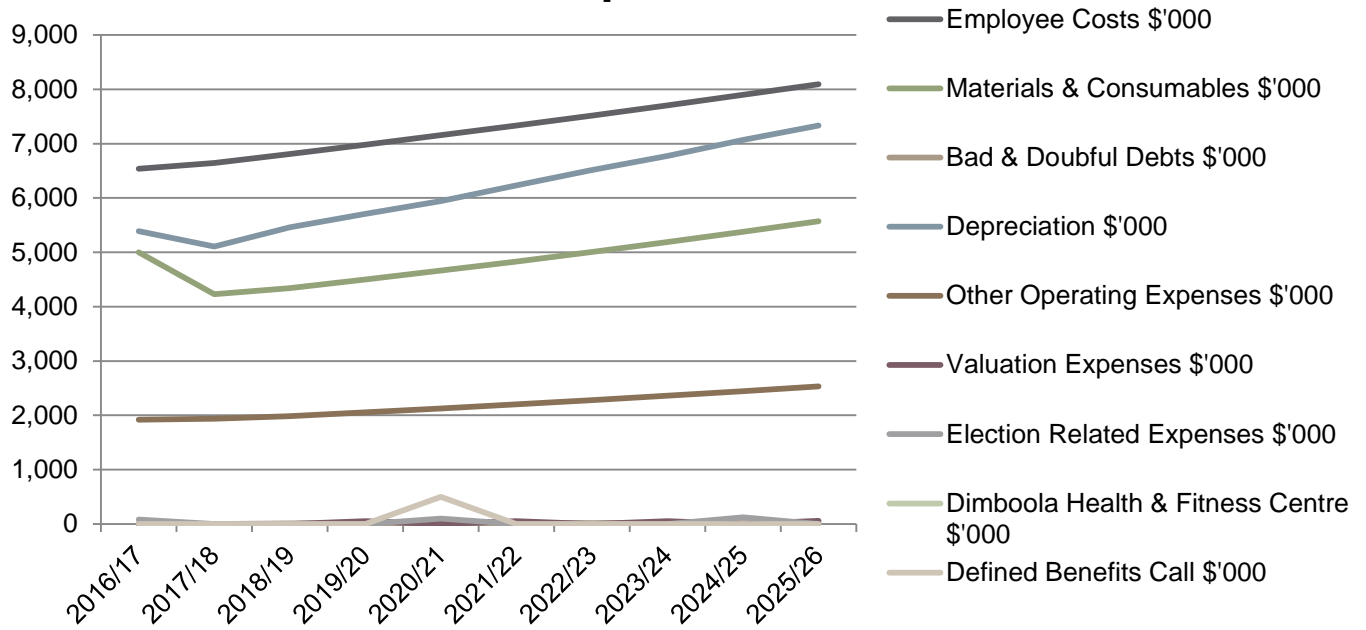
The ten year forecast shows Council's increasing dependency on rates as other revenue reduces, and the need to grow other income lines like tourism product to compensate for this reduction.

Income



Council's operating expenses reflect that employee costs make up the largest part of Council's expenses.

Expenditure



Rates

Rates represent 47% of Council’s income. Rating reviews are undertaken every budget cycle, including the following:

- A review of current rating levels in comparison with other councils;
- A review of the composition of rates between classes of property (differential rates, municipal charge, etc.);
- Identification and analysis of the rating options available to Council including special charges; and
- Rates modelling to determine the impact on classes of property.

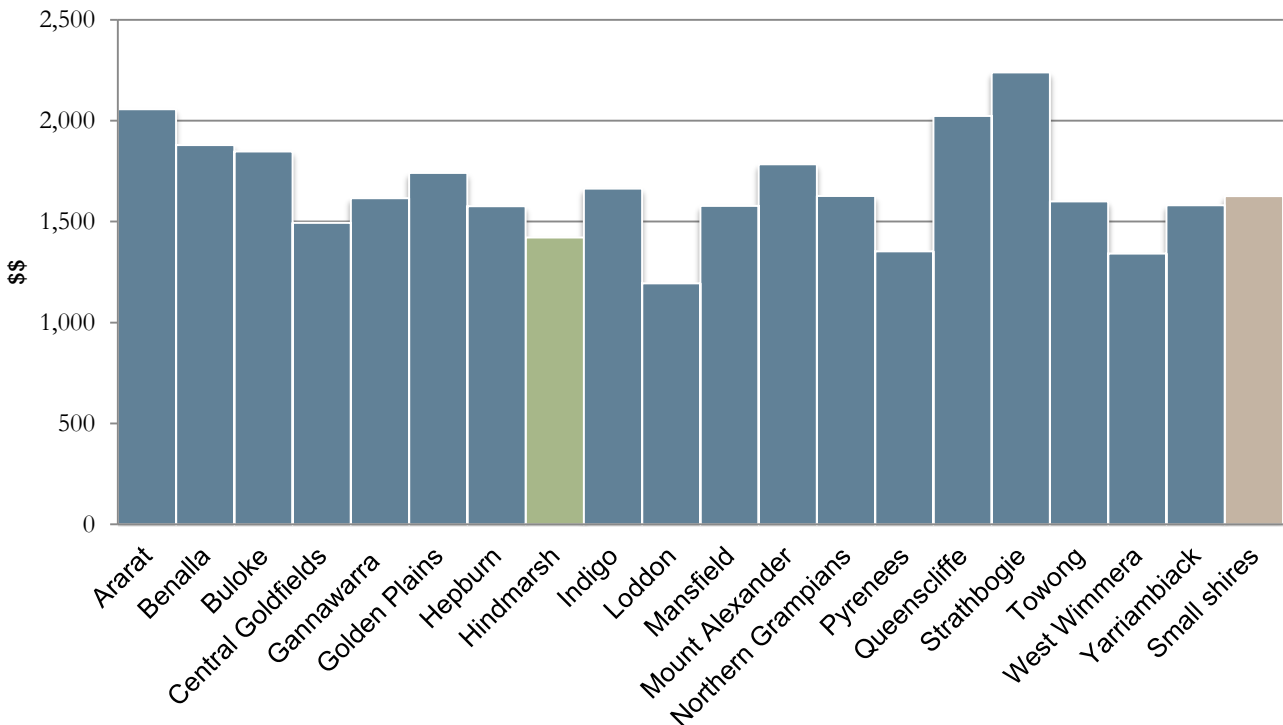
Council has used this opportunity to discuss with the community how their rates are calculated and the impacts of increases on different property types. The 2012/13 rating strategy suggested a two year implementation phase for the establishment of the current differential rates.

Assessment of current rating levels

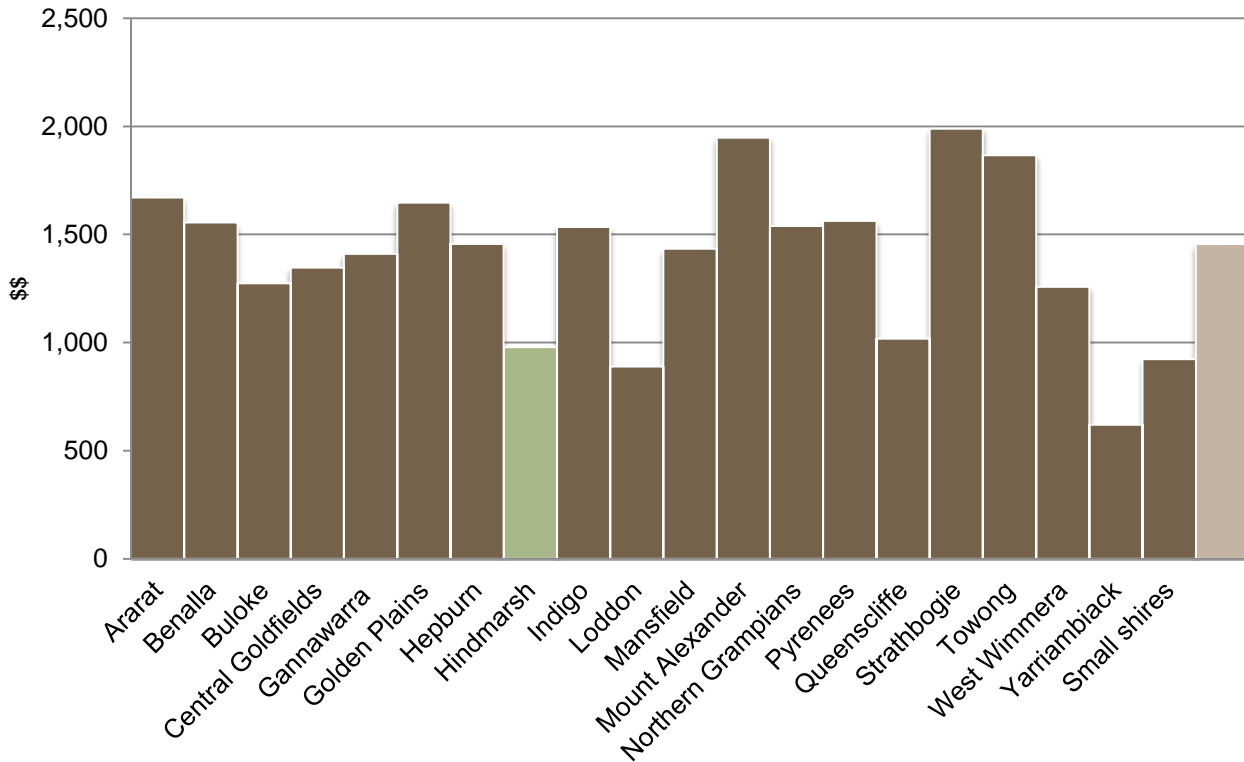
Comparing the relativity of rating levels between Councils can be a difficult exercise due to debate over the most appropriate methods to use and the inability to take into account the intricacies of rating structures in different councils. Each local government sets rates based on an assessment of the desires, wants and needs of its community and as each community is different, direct comparisons can be difficult. For example, cash holdings of municipalities vary and councils have significantly different infrastructure needs and geographic sizes. Each municipality also has significantly different levels of capital works, funding structures for capital works and varying debt levels.

On a rates per assessment basis, Council was well within the average for the group of small rural councils in the 2015/16 financial year.

Median Rates per assessment - all



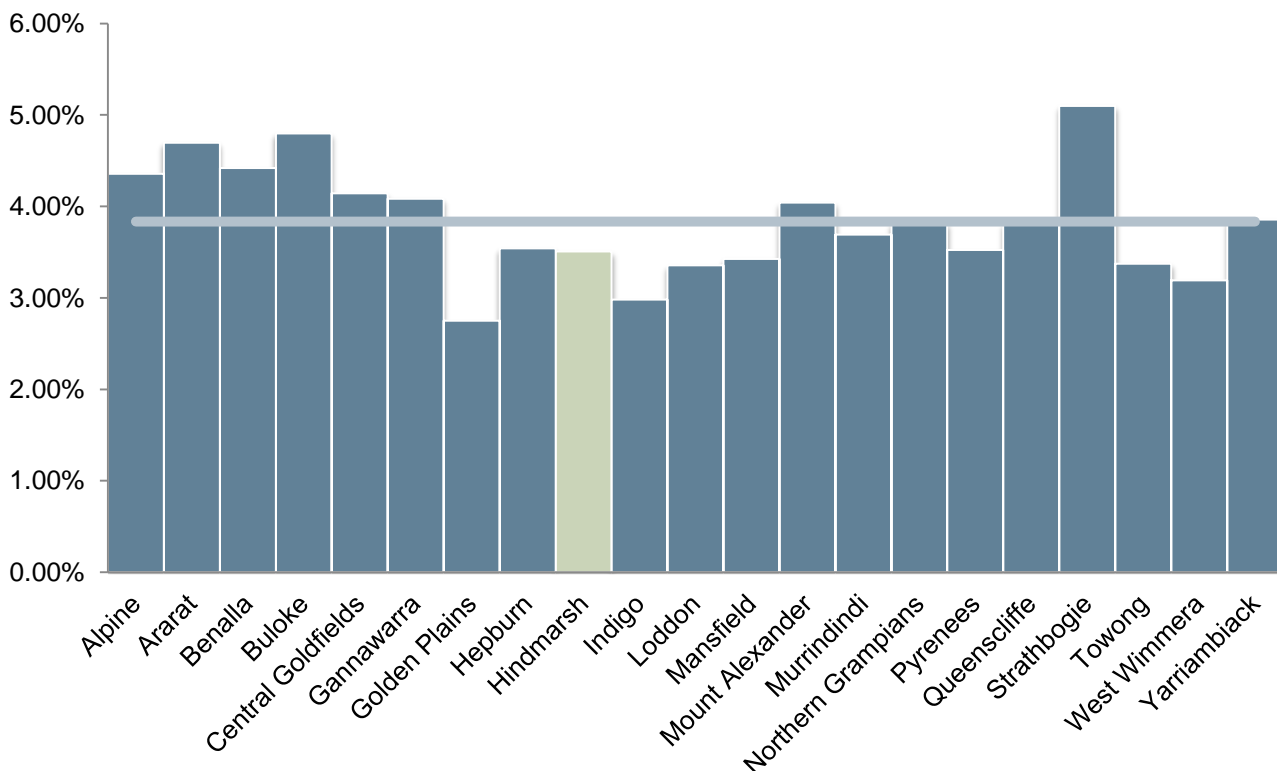
Median Rates per assesment - residential



Rates Affordability

Australian Taxation Office (ATO) income data for wage and salary earners (PAYE) combined with the Australian Bureau of Statistics' (ABS) SEIFA index (a set of social and economic indices based on census data which reflect the level of social and economic wellbeing in a local government area) can be used to give some indication of rates affordability.

Rates affordability



Borrowings

Like other councils, Hindmarsh Shire has borrowed in the past to fund infrastructure works. Some assets lend themselves to borrowing to achieve intergenerational equity.

Council's approach is to restrict borrowings to long-lived buildings and to re-finance its statutory superannuation liability. In the interests of inter-generational equity, Council will not borrow to fund the renewal of existing infrastructure that would normally be funded from rates and grants.

The State Government prudential guidelines limit council borrowings to 80% of rates, but prefer the figure to be less than 60%.

Council does not currently have any outstanding loans and has not budgeted for any loan borrowings in 2017/18.

Strategic Resources Plan 2017-2021

Strategic Resource Plan - Introduction

Council is required under the Local Government Act (1989), to prepare a *Strategic Resource Plan* (SRP). The SRP outlines the resources required to achieve Council's strategic objectives expressed in the Council Plan. The SRP must include:

- Details of financial resources (Standard Statements); and
- Details of non-financial resources, including human resources.

Council must adopt its SRP by 30 June each year. The SRP is intended to have a 4-year time frame.

Significant changes to this revised Strategic Resource Plan 2017/18 are:

Council will increase municipal rates **by 2 percent** in the 2017/18 financial year. This level allows Council to maintain existing service levels, fund a small number of new initiatives and continue to allocate funds to renew the municipality's infrastructure.

Capital Expenditure is **\$6.482 million** in 2017/18.

Purpose of SRP

Council is required to prepare a SRP under Section 126 of the *Local Government Act (1989)*.

The purpose of the SRP is to:

- Establish a financial framework over the next four years to ensure Council's strategic objectives, as expressed in this Council Plan, are achieved;
- Provide an assessment of the resources (financial and non-financial) required to accomplish the objectives and strategies included in the Council Plan (non-financial resources are assumed to include human resources and Council's asset base, which are all referred to in various parts of the SRP); and
- Assist Council to comply with sound financial management principles, in accordance with the *Local Government Act (1989)* and to plan for the long-term financial sustainability of the municipality.

While in its SRP Council plans within the legislative horizon of four years, significant work has been undertaken in the preparation and ongoing review of our Long Term Financial Plan (10 years).

SRP Objectives

The 2017/18 SRP is intended to achieve the following objectives in its four-year timeframe:

- Maintain the existing range and level of service provision and develop the capacity to grow and add new services;
- Maintain a strong cash position, ensuring Council remains financially sustainable in the long-term;
- Achieve operating statement surpluses with the exclusion of all non-operational items such as granted assets and capital income;
- Continue to pursue recurrent grant funding for strategic capital funds from the state and federal government;
- In a rate capping environment, pursue rate increases that establish a funding level for a sustainability index of 100 per cent, including increasing funding for capital works (asset renewal, expansion, upgrade) and asset maintenance; and
- Ensure critical renewal is funded annually over the timeframe of the SRP.

Strategic Financial Direction

Council, as part of establishing its SRP, reviews and if necessary revises its asset management, capital investment, capital works program, the range and level of services provided and the revenue-raising (rating) strategy.

A number of strategic challenges remain ahead including renewing existing assets, continuing to provide an appropriate range and level of services in the face of growing demand, maintaining a sound financial position and addressing the need for capital expansion.

The other related issues are the risks and liabilities that Council and the community face if Council does not invest in asset renewal at an adequate rate.

The SRP establishes the strategic financial direction for Council to meet the funding and investment challenges that lie ahead in the next four years. The SRP is prepared in conjunction with the Council Plan to ensure the affordability of activities included in the Council Plan.



Comprehensive income statement

Comprehensive Income Statement

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual 2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000
Income					
Rates and charges	8,016	8,178	8,312	8,449	8,588
Statutory fees and fines	136	138	140	142	144
User fees	783	817	829	842	854
Grants - Operating	7,029	2,973	5,185	5,312	5,443
Grants - Capital	3,650	3,119	1,259	1,259	1,259
Contributions - monetary	11	6	6	6	6
Contributions - non-monetary	0	0	0	0	0
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	110	128	150	150	150
Fair value adjustments for investment property	0	0	0	0	0
Share of net profits/(losses) of associates and joint ventures	0	0	0	0	0
Other income	1,642	1,915	1,984	2,060	2,091
Total income	21,377	17,274	17,865	18,220	18,535
Expenses					
Employee costs	6,541	6,644	6,810	6,980	7,155
Materials and services	4,997	4,231	4,342	4,499	4,663
Bad and doubtful debts	0	0	13	13	13
Depreciation and amortisation	5,388	5,105	5,462	5,708	5,942
Borrowing costs	0	0	0	0	0
Other expenses	1,923	1,937	1,985	2,107	2,728
Total expenses	18,849	17,917	18,612	19,307	20,501
Surplus/(deficit) for the year	2,528	(643)	(747)	(1,087)	(1,966)
Other comprehensive income items that will not be reclassified to surplus or deficit in future periods:					
Net asset revaluation increment /(decrement)	0	0	686	696	705
Share of other comprehensive income of associates and joint ventures	0	0	0	0	0
Total comprehensive result	2,528	(643)	(62)	(390)	(1,261)

Balance sheet

Balance Sheet

For the four years ending 30 June 2021

	Forecast Actual 2016/17 \$'000	Budget 2017/18 \$'000	Strategic Resource Plan Projections		
			2018/19 \$'000	2019/20 \$'000	2020/21 \$'000
Assets					
Current assets					
Cash and cash equivalents	4,518	2,457	2,098	1,059	(177)
Trade and other receivables	1,044	1,044	1,068	1,087	1,109
Other financial assets	0	0	0	0	0
Inventories	214	214	214	214	214
Non-current assets classified as held for sale	0	0	0	0	0
Other assets	0	0	0	0	0
Total current assets	5,776	3,715	3,380	2,360	1,146
Non-current assets					
Trade and other receivables	433	432	432	432	432
Investments in associates and joint ventures	0	0	0	0	0
Property, infrastructure, plant & equipment	116,314	117,692	118,027	118,688	118,737
Investment property	0	0	0	0	0
Intangible assets	0	0	0	0	0
Total non-current assets	116,747	118,124	118,459	119,120	119,169
Total assets	122,523	121,839	121,839	121,480	120,315
Liabilities					
Current liabilities					
Trade and other payables	760	760	821	853	949
Trust funds and deposits	18	17	17	17	17
Provisions	1,720	1,680	1,680	1,680	1,680
Interest-bearing loans and borrowings	0	0	0	0	0
Total current liabilities	2,498	2,457	2,518	2,550	2,646
Non-current liabilities					
Provisions	157	157	157	157	157
Interest-bearing loans and borrowings	0	0	0	0	0
Total non-current liabilities	157	157	157	157	157
Total liabilities	2,665	2,614	2,675	2,707	2,803
Net assets	119,868	119,225	119,163	118,773	117,512
Equity					
Accumulated surplus	61,318	60,675	59,928	58,841	56,875
Reserves	58,550	58,550	59,236	59,932	60,637
Total equity	119,868	119,225	119,163	118,773	117,512

Statement of changes in equity

Statement of Changes in Equity

For the four years ending 30 June 2021

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018				
Balance at beginning of the financial year	119,868	61,318	58,550	-
Surplus/(deficit) for the year	(643)	(643)	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	119,225	60,675	58,550	-
2019				
Balance at beginning of the financial year	119,225	60,675	58,550	-
Surplus/(deficit) for the year	(747)	(747)	-	-
Net asset revaluation increment/(decrement)	686	-	686	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	119,163	59,928	59,236	-
2020				
Balance at beginning of the financial year	119,163	59,928	59,236	-
Surplus/(deficit) for the year	(1,087)	(1,087)	-	-
Net asset revaluation increment/(decrement)	696	-	696	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	118,773	58,841	59,932	-
2021				
Balance at beginning of the financial year	118,773	58,841	59,932	-
Surplus/(deficit) for the year	(1,966)	(1,966)	-	-
Net asset revaluation increment/(decrement)	705	-	705	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	117,512	56,875	60,637	-

Statement of cash flows

Statement of Cash Flows

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual 2016/17 \$'000	2017/18 \$'000	Projections		
			2018/19 \$'000	2019/20 \$'000	2020/21 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	7,991	8,179	8,295	8,434	8,571
Statutory fees and fines	115	138	140	142	144
User fees	790	817	828	840	853
Grants - operating	7,030	2,972	5,174	5,303	5,432
Grants - capital	3,651	3,119	1,256	1,257	1,257
Interest received	121	120	121	122	124
Contributions – monetary	11	6	6	6	6
Trust funds and deposits taken	0	0	0	0	0
Other receipts	1,585	1,795	1,858	1,934	1,963
Net GST refund / payment	0	0	0	0	0
Employee costs	(6,510)	(6,685)	(6,778)	(6,964)	(7,108)
Materials and services	(5,314)	(4,231)	(4,231)	(4,539)	(4,632)
Trust funds and deposits repaid	0	0	0	0	0
Other payments	(1,922)	(1,938)	(1,976)	(2,051)	(2,711)
Net cash provided by/(used in) operating activities	7,548	4,292	4,602	4,484	3,899
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(9,735)	(6,482)	(5,112)	(5,673)	(5,285)
Proceeds from sale of property, infrastructure, plant and equipment	110	129	150	150	150
Payments for investments	0	0	0	0	0
Proceeds from sale of investments	0	0	0	0	0
Net cash provided by/ (used in) investing activities	(9,625)	(6,353)	(4,962)	(5,523)	(5,135)
Cash flows from financing activities					
Finance costs	0	0	0	0	0
Net cash provided by / (used in) financing activities	0	0	0	0	0
Net increase / (decrease) in cash & cash equivalents	(2,077)	(2,061)	(359)	(1,039)	(1,236)
Cash and cash equivalents at the beginning of the financial year	6,595	4,518	2,457	2,098	1,059
Cash and cash equivalents at the end of the financial year	4,518	2,457	2,098	1,059	(177)

Statement of capital works

Statement of Capital Works

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016/17	2017/18	2018/19	2019/20	2020/21
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	50	0	0	0	0
Land improvements	0	0	0	0	0
Total land	50	0	0	0	0
Buildings	3,350	1,615	559	573	587
Heritage buildings	0	0	0	0	0
Building improvements	0	0	0	0	0
Total buildings	3,350	1,615	559	573	587
Total property	3,400	1,615	559	573	587
Plant and equipment					
Heritage plant and equipment	0	0	0	0	0
Plant, machinery and equipment	792	785	876	857	858
Fixtures, fittings and furniture	125	0	0	0	0
Computers and telecommunications	0	0	40	40	40
Total plant and equipment	917	785	916	897	898
Infrastructure					
Roads	3,371	2,702	2,917	2,846	2,827
Bridges	502	325	0	0	0
Footpaths and cycle ways	226	155	152	194	283
Drainage	331	147	101	110	160
Recreational, leisure and community facilities	0	0	200	773	200
Parks, open space and streetscapes	0	0	0	0	0
Aerodromes	0	0	0	0	0
Off street car parks	0	0	17	0	0
Other infrastructure	987	753	250	280	330
Total infrastructure	5,417	4,082	3,637	4,203	3,800
Total capital works expenditure	9,734	6,482	5,112	5,673	5,285
Represented by:					
New asset expenditure	3,155	377	200	230	317
Asset renewal expenditure	4,390	3,465	4,326	4,978	4,460
Asset expansion expenditure	71	0	0	0	0
Asset upgrade expenditure	2,118	2,640	585	465	509
Total capital works expenditure	9,734	6,482	5,112	5,673	5,285

Statement of human resources

Human Resources Statement

For the four years ending 30 June 2021

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2016/17	2017/18	2018/19	2019/20	2020/21
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs – operating	6,541	6,644	6,810	6,980	7,155
Employee costs - capital	1,003	893	910	929	957
Total staff expenditure	7,544	7,537	7,720	7,909	8,112
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	87	87	87	87	87
Total staff numbers	87	87	87	87	87

Summary of planned capital works expenditure

Summary of planned capital works expenditure

For the four years ending 30 June 2021

2017/18	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0
Buildings	1,615	0	0	1,615	0	1,400	0	215	0
Total Buildings	1,615	0	0	1,615	0	1,400	0	215	0
Building Improvements	0	0	0	0	0	0	0	0	0
Total Building Improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	1,615	0	0	1,615	0	1,400	0	215	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	735	0	735	0	0	0	0	735	0
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers & Technology	50	9	41	0	0	0	0	50	0
TOTAL PLANT AND EQUIPMENT	785	9	776	0	0	0	0	785	0
INFRASTRUCTURE									
Roads	2,700	0	2,458	242	0	1,340	0	1,360	0
Kerb & Channel	388	0	47	341	0	170	0	218	0
Bridges	325	0	0	325	0	0	0	325	0
Footpaths	154	0	132	22	0	0	0	154	0
Drainage	947	0	52	95	0	0	0	147	0
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes	250	250	0	0	0	200	0	50	0
Other Infrastructure	118	118	0	0	0	0	0	118	0
TOTAL INFRASTRUCTURE	4,084	368	2,690	1,026	0	1,710	0	2,374	0
TOTAL CAPITAL WORKS EXPENDITURE 2017/18	6,482	377	3,465	2,640	0	3,110	0	3,372	0

Summary of planned capital works expenditure (continued)

2018/19	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0
Buildings	559	0	559	0	0	0	0	559	0
Total Buildings	559	0	559	0	0	0	0	559	0
Building Improvements	0	0	0	0	0	0	0	0	0
Total Building Improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	559	0	559	0	0	0	0	559	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	876	0	876	0	0	0	0	876	0
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers & Technology	40	0	40	0	0	0	0	40	0
TOTAL PLANT AND EQUIPMENT	916	0	916	0	0	0	0	916	0
INFRASTRUCTURE									
Roads	2,917	0	2,382	535	0	810	0	2,107	0
Kerb & Channel	250	0	150	100	0	170	0	250	0
Bridges	0	0	0	0	0	0	0	0	0
Footpaths	152	0	152	0	0	0	0	152	0
Drainage	101	0	50	51	0	0	0	101	0
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes	17	0	17	0	0	0	0	17	0
Other Infrastructure	200	200	0	0	0	0	0	200	0
TOTAL INFRASTRUCTURE	3,637	200	2,853	584	0	810	0	2,827	0
TOTAL CAPITAL WORKS EXPENDITURE 2018/19	5,112	200	4,328	584	0	810	0	4,302	0

Summary of planned capital works expenditure (continued)

2019/20	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0
Buildings	573	0	573	0	0	0	0	573	0
Total Buildings	573	0	573	0	0	0	0	573	0
Building Improvements	0	0	0	0	0	0	0	0	0
Total Building Improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	573	0	573	0	0	0	0	573	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	857	0	857	0	0	0	0	857	0
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers & Technology	40	0	40	0	0	0	0	40	0
TOTAL PLANT AND EQUIPMENT	897	0	897	0	0	0	0	897	0
INFRASTRUCTURE									
Roads	2,846	0	2,473	373	0	760	0	2,086	0
Kerb & Channel	280	0	200	80	0	0	0	280	0
Bridges	0	0	0	0	0	0	0	0	0
Footpaths	194	30	152	12	0	0	0	194	0
Drainage	110	0	110	0	0	0	0	110	0
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes	0	0	0	0	0	0	0	0	0
Other Infrastructure	773	200	573	0	0	0	0	773	0
TOTAL INFRASTRUCTURE	4,203	230	3,508	465	0	760	0	3,443	0
TOTAL CAPITAL WORKS EXPENDITURE 2019/20	5,673	230	4,978	465	0	760	0	4,913	0

Summary of planned capital works expenditure (continued)

2020/21	Project Cost \$'000	Asset expenditure types				Funding sources			
		New \$'000	Renewal \$'000	Up- grade \$'000	Expan- sion \$'000	Grants \$'000	Contri- butions \$'000	Council Cash \$'000	Borro- wings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0
Buildings	587	0	587	0	0	0	0	587	0
Total Buildings	587	0	587	0	0	0	0	587	0
Building Improvements	0	0	0	0	0	0	0	0	0
Total Building Improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	587	0	587	0	0	0	0	587	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	858	0	858	0	0	0	0	858	0
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers & Technology	40	0	40	0	0	0	0	40	0
TOTAL PLANT AND EQUIPMENT	897	0	897	0	0	0	0	897	0
INFRASTRUCTURE									
Roads	2,827	0	2,462	365	0	760	0	2,067	0
Kerb & Channel	330	0	200	130	0	0	0	330	0
Bridges	0	0	0	0	0	0	0	0	0
Footpaths	283	116	155	12	0	0	0	283	0
Drainage	160	0	160	0	0	0	0	160	0
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes	0	0	0	0	0	0	0	0	0
Other Infrastructure	200	200	0	0	0	0	0	200	0
TOTAL INFRASTRUCTURE	3,800	316	2,977	507	0	760	0	3,040	0
TOTAL CAPITAL WORKS EXPENDITURE 2020/21	5,284	316	4,461	507	0	760	0	4,524	0

Summary of planned human resources expenditure

For the four years ending 30 June 2021

Department	Strategic Resource Plan			
	Budget	Projections		
	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000
<i>Civic Governance</i>				
Permanent Full Time				
Permanent Part Time				
Total Civic Governance				
<i>Corporate & Community Services</i>				
Permanent Full Time				
Permanent Part Time				
Total Corporate & Community Services				
<i>Infrastructure Services</i>				
Permanent Full Time				
Permanent Part Time				
Total Infrastructure Services				
Casuals and other expenditure				
Total staff expenditure				
<i>Civic Governance</i>				
Permanent Full Time				
Permanent Part Time				
Total Civic Governance				
<i>Corporate & Community Services</i>				
Permanent Full Time				
Permanent Part Time				
Total Corporate & Community Services				
<i>Infrastructure Services</i>				
Permanent Full Time				
Permanent Part Time				
Total Infrastructure Services				
Total casuals and other				
Total staff numbers				

The Senior Management Team includes Chief Executive Officer, Director Corporate & Community Services and Director Infrastructure Services.

Corporate & Community Services includes customer service centres, finance and accounting, information technology, corporate records and general administration and includes services related to community sustainability, homecare, property maintenance, tourism, youth activities, libraries, health and environment.

Infrastructure Services includes services related to roads, footpaths, bridges, drains, buildings, parks and gardens, contract management, swimming pools and recreational areas, land use planning, building contract services and emergency management.

Glossary of terms

Abbreviation	Term
CEO	Chief Executive Officer
FOI	Freedom of Information
GA	Greening Australia
KRA	Key Result Area
MAV	Municipal Association of Victoria
NBN	National Broadband Network
NDCI	National disposable community incomes
OHS	Occupational Health and Safety
RSP	Regional Strategic Plan
RCV	Rural Councils Victoria
SRP	Strategic Resource Plan
VAGO	Victorian Auditor-General's Office
WDA	Wimmera Development Association
WMRTA	Wimmera Mallee Regional Tourism Association
WMSA	Wimmera Mallee Sustainability Alliance
WSMRSP	Wimmera Southern Mallee Regional Strategic Plan



Contact us

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AFTER HOURS EMERGENCY

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Senior Management Team

Chief Executive Officer:
Director Corporate & Community Services:
Director Infrastructure Services:

Mr Greg Wood
Ms Anne Champness
Mr Adrian Gasperoni

Contact your Councillors

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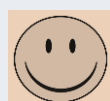
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Long Term Financial Plan

14. Financial Statements

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14.01 Flags

Units

Period start	1 Jul 16	1 Jul 17	1 Jul 18	1 Jul 19	1 Jul 20	1 Jul 21	1 Jul 22	1 Jul 23	1 Jul 24	1 Jul 25	1 Jul 26
Period end	30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26	30 Jun 27

14.02 Comprehensive Income Statement

Revenue from Operating Activities

Rates and Charges	\$'000	8,016	8,178	8,312	8,449	8,588	8,729	8,872	9,018	9,166	9,317	9,470
Supplementary Rates	\$'000	-	-	-	-	-	-	-	-	-	-	-
Special Charges	\$'000	-	-	-	-	-	-	-	-	-	-	-
Rate Assistance Package	\$'000	-	-	-	-	-	-	-	-	-	-	-
Grants - Operating (Recurrent)	\$'000	6,909	2,884	5,096	5,223	5,354	5,488	5,625	5,766	5,910	6,058	6,209
Grants - Operating (Non-recurrent)	\$'000	121	89	89	89	89	89	89	89	89	89	89
Grants - Capital (Recurrent)	\$'000	1,753	1,519	759	759	759	759	759	759	759	759	759
Grants - Capital (Non-recurrent)	\$'000	1,897	1,600	500	500	500	500	500	500	500	500	500
Contributions (Non monetary)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Contributions (Monetary)	\$'000	11	6	6	6	6	6	6	6	6	6	6
Reimbursements and Subsidies	\$'000	-	-	-	-	-	-	-	-	-	-	-
User Charges	\$'000	783	817	829	842	854	867	880	893	907	920	934
Statutory Fees and Fines	\$'000	136	138	140	142	144	146	149	151	153	155	158
Rainbow Bowls Synthetic Green	\$'000	-	-	-	-	-	-	-	-	-	-	-
Nhill Tennis Club Lights	\$'000	-	-	-	-	-	-	-	-	-	-	-
Dimboola Recreation Reserve Skate Park	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Income	\$'000	1,520	1,795	1,822	1,849	1,877	1,905	1,934	1,963	1,992	2,022	2,052
Wind Farm	\$'000	-	-	40	88	90	92	94	96	98	100	102
Spare revenue line 6	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Operating Activities	\$'000	21,146	17,026	17,594	17,947	18,261	18,581	18,908	19,241	19,580	19,926	20,280

Revenue from Outside of Operating Activities

Interest Revenue	\$'000	121	120	121	122	124	125	126	127	129	130	131
Other Revenue Outside of Operating Activities	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Outside Operating Activities	\$'000	121	120	121	122	124	125	126	127	129	130	131

Total Revenue	\$'000	21,267	17,146	17,715	18,070	18,385	18,706	19,034	19,368	19,709	20,056	20,411
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Operating Expenses from Ordinary Activities

Employee Costs	\$'000	(6,541)	(6,644)	(6,810)	(6,980)	(7,155)	(7,334)	(7,517)	(7,705)	(7,898)	(8,095)	(8,297)
Employee Costs Provisioned	\$'000	-	-	-	-	-	-	-	-	-	-	-
Materials & Consumables	\$'000	(4,999)	(4,231)	(4,342)	(4,499)	(4,663)	(4,832)	(5,008)	(5,189)	(5,378)	(5,573)	(5,776)
Utilities	\$'000	-	-	-	-	-	-	-	-	-	-	-
Bad and Doubtful Debts	\$'000	-	-	(13)	(13)	(13)	(13)	(14)	(14)	(14)	(14)	(15)
Depreciation	\$'000	(5,387)	(5,105)	(5,462)	(5,708)	(5,942)	(6,230)	(6,515)	(6,775)	(7,066)	(7,331)	(7,650)
Amortisation of Landfill Rehabilitation	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expenses	\$'000	(1,922)	(1,937)	(1,986)	(2,056)	(2,128)	(2,203)	(2,281)	(2,362)	(2,445)	(2,531)	(2,621)
Other Expenses	\$'000	-	-	-	-	-	-	-	-	-	-	-
Whole of life opex costs	\$'000	-	-	-	-	-	-	-	-	-	-	-
Contributions	\$'000	-	-	-	-	-	-	-	-	-	-	-
Interest on Borrowings (Finance Costs)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Interest on Unwinding of Discount on Provisions	\$'000	-	-	-	-	-	-	-	-	-	-	-
Regulatory Valuation Expenses	\$'000	-	-	-	(50)	-	(52)	-	(54)	-	(58)	-
Election Related Expenses	\$'000	-	-	-	-	(100)	-	-	-	(120)	-	-
Dimboola Health & Fitness Pitch Replacement	\$'000	-	-	-	-	-	-	-	-	-	(90)	-
Defined Benefits Call	\$'000	-	-	-	-	(500)	-	-	-	-	-	-
Bad and Doubtful Debts	\$'000	-	-	-	-	-	-	-	-	-	-	-
Rainbow Bowls Synthetic Green	\$'000	-	-	-	-	-	-	-	-	-	-	-
Statutory Audit Fee	\$'000	-	-	-	-	-	-	-	-	-	-	-
Dimboola Recreation Reserve Skate Park	\$'000	-	-	-	-	-	-	-	-	-	-	-

Period end		30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26	30 Jun 27
Total Operating Expenses	\$'000	(18,849)	(17,917)	(18,612)	(19,307)	(20,501)	(20,664)	(21,334)	(22,099)	(22,922)	(23,693)	(24,359)
Net Surplus/(Deficit) from Operations	\$'000	2,418	(771)	(897)	(1,237)	(2,116)	(1,958)	(2,300)	(2,731)	(3,213)	(3,637)	(3,948)
Adjustments												
Net Gain/(Loss) on Disposal of Property Plant & Equipment	\$'000	110	128	150	150	150	150	150	150	150	150	150
Net Gain/(Loss) on Sale of Assets Held for Resale	\$'000	-	-	-	-	-	-	-	-	-	-	-
Share of Net Profit/(Loss) of Associates and Joint Ventures	\$'000	-	-	-	-	-	-	-	-	-	-	-
Unrealised Gain/(Loss) on investment in Associates)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Net Gain/(Loss) on Disposal of Infrastructure	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 1	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 2	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 3	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 4	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 5	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 6	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Adjustments	\$'000	110	128	150	150	150	150	150	150	150	150	150
Operating Surplus/(Deficit) after Adjustments	\$'000	2,528	(643)	(747)	(1,087)	(1,966)	(1,808)	(2,150)	(2,581)	(3,063)	(3,487)	(3,798)
Adjusted Underlying Surplus (Deficit)	\$'000	620	(2,249)	(1,253)	(1,593)	(2,472)	(2,314)	(2,656)	(3,087)	(3,569)	(3,993)	(4,304)

Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.03 Balance Sheet

Current Assets

Cash and Cash Equivalents	\$'000	4,518	2,457	2,098	1,059	(177)	(2,307)	(4,164)	(5,775)	(8,078)	(10,163)	(12,938)
Trade and Other Receivables	\$'000	1,014	1,014	1,038	1,057	1,079	1,099	1,119	1,136	1,160	1,181	1,203
GST Receivable	\$'000	-	-	-	-	-	-	-	-	-	-	-
Inventories	\$'000	214	214	214	214	214	214	214	214	214	214	214
Accrued Income	\$'000	-	-	-	-	-	-	-	-	-	-	-
Prepayments	\$'000	30	30	30	30	30	30	30	30	30	30	30
Financial Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-
Assets held for resale	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Current Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	\$'000	5,776	3,715	3,380	2,360	1,146	(964)	(2,801)	(4,395)	(6,674)	(8,738)	(11,491)

Non Current Assets

Land Under Roads	\$'000	-	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment	\$'000	33,201	34,282	34,818	35,253	35,606	36,071	36,520	36,695	36,968	36,923	37,209
Infrastructure Assets	\$'000	83,113	83,410	83,210	83,435	83,131	83,647	83,633	83,237	82,958	82,358	81,785
Landfill Rehabilitation Intangible Asset	\$'000	-	-	-	-	-	-	-	-	-	-	-
Investment in Associates and Joint Ventures	\$'000	433	432	432	432	432	432	432	432	432	432	432
Trade and Other Receivables (Long Term)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Non Current Assets	\$'000	116,747	118,124	118,459	119,120	119,169	120,151	120,585	120,364	120,358	119,713	119,426
Total Assets	\$'000	122,523	121,839	121,839	121,480	120,315	119,186	117,783	115,969	113,684	110,975	107,935

Current Liabilities

Trade and Other Payables	\$'000	760	760	821	853	949	916	942	978	1,022	1,061	1,080
GST Payable	\$'000	-	-	-	-	-	-	-	-	-	-	-
Trust Funds and Deposits	\$'000	18	17	17	17	17	17	17	17	17	17	17
Current Provisions	\$'000	155	155	155	155	155	155	155	155	155	155	155
Current Landfill Rehabilitation Provision	\$'000	-	-	-	-	-	-	-	-	-	-	-
Current Employee Benefits	\$'000	1,565	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525
Current Interest Bearing Liabilities	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	\$'000	2,498	2,457	2,518	2,550	2,646	2,613	2,639	2,675	2,719	2,758	2,777

Non Current Liabilities

Non Current Employee benefits	\$'000	157	157	157	157	157	157	157	157	157	157	157
Non Current Provisions	\$'000	-	-	-	-	-	-	-	-	-	-	-
Non Current Landfill Rehabilitation Provision	\$'000	-	-	-	-	-	-	-	-	-	-	-
Non Current Interest Bearing Loans and Borrowings	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	\$'000	157	157	157	157	157	157	157	157	157	157	157
Total Liabilities	\$'000	2,655	2,614	2,675	2,707	2,803	2,770	2,796	2,832	2,876	2,915	2,934

Net Assets	\$'000	119,868	119,225	119,163	118,773	117,512	116,416	114,987	113,137	110,808	108,061	105,001
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Equity

Accumulated Surplus	\$'000	61,318	60,675	59,928	58,841	56,875	55,067	52,917	50,336	47,273	43,786	39,988
Reserve Land Under Roads	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 1	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 2	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 3	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 4	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 5	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 6	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 7	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 8	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 9	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 10	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 11	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 12	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 13	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 14	\$'000	-	-	-	-	-	-	-	-	-	-	-

Period end		30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26	30 Jun 27
Reserve - Spare 15	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 16	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 17	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 18	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 19	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 20	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 21	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 22	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 23	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 24	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 25	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 26	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 27	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 28	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 29	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 30	\$'000	-	-	-	-	-	-	-	-	-	-	-
Asset Revaluation Reserve	\$'000	58,550	58,550	59,236	59,932	60,637	61,349	62,071	62,801	63,535	64,274	65,013
Total Equity	\$'000	119,868	119,225	119,163	118,773	117,512	116,416	114,987	113,137	110,808	108,061	105,001
Check:	OK	-	-	-	-	-	-	-	-	-	-	-

Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.04 Cash Flow Statement**Cash flows from Operating Activities**

Rates and Charges Received	\$'000	7,991	8,179	8,295	8,434	8,571	8,713	8,857	9,004	9,149	9,300	9,453
Grants - Operational Received	\$'000	7,030	2,972	5,174	5,303	5,432	5,567	5,704	5,845	5,987	6,136	6,287
Grants - Capital Received	\$'000	3,651	3,119	1,256	1,257	1,257	1,257	1,257	1,257	1,257	1,257	1,257
Interest Received	\$'000	121	120	121	122	124	125	126	127	129	130	131
User Fees Received	\$'000	790	817	828	840	853	866	879	892	905	919	932
Statutory Fees and Fines Received	\$'000	115	138	140	142	144	146	148	151	153	155	158
Other Revenue Received	\$'000	1,596	1,801	1,864	1,940	1,969	2,000	2,030	2,061	2,092	2,124	2,157
Employee Costs Paid	\$'000	(6,510)	(6,685)	(6,778)	(6,964)	(7,108)	(7,350)	(7,504)	(7,687)	(7,876)	(8,076)	(8,288)
Materials and Consumables Paid	\$'000	(5,314)	(4,231)	(4,321)	(4,489)	(4,632)	(4,843)	(4,999)	(5,177)	(5,363)	(5,560)	(5,769)
External Contracts Paid	\$'000	-	-	-	(50)	-	(52)	-	(54)	-	(58)	-
Utilities Paid	\$'000	-	-	-	-	-	-	-	-	-	-	-
Landfill Rehabilitation Expenditure Paid	\$'000	-	-	-	-	-	-	-	-	-	-	-
GST Received / (Paid)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Trust Funds and Deposits	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses Paid	\$'000	(1,922)	(1,938)	(1,976)	(2,051)	(2,711)	(2,208)	(2,277)	(2,356)	(2,558)	(2,615)	(2,618)

Net Cash flows from Operating Activities	\$'000	7,548	4,292	4,602	4,484	3,899	4,220	4,220	4,063	3,874	3,711	3,700
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Cash flows from Investing Activities

Payment for Property Plant and Equipment and Infrastructure	\$'000	(9,735)	(6,482)	(5,112)	(5,673)	(5,285)	(6,499)	(6,227)	(5,824)	(6,327)	(5,947)	(6,625)
Proceeds from Property Plant and Equipment and Infrastructure	\$'000	110	129	150	150	150	150	150	150	150	150	150
Proceeds from/(to) Investments	\$'000	-	-	-	-	-	-	-	-	-	-	-
Proceeds/(Payments) from/for Financial Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-

Net Cash flows from Investing Activities	\$'000	(9,625)	(6,353)	(4,962)	(5,523)	(5,135)	(6,349)	(6,077)	(5,674)	(6,177)	(5,797)	(6,475)
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Cash flows from Financing Activities

Proceeds from Interest Bearing Loans and Borrowings	\$'000	-	-	-	-	-	-	-	-	-	-	-
Repayments of Interest Bearing Loans and Borrowings	\$'000	-	-	-	-	-	-	-	-	-	-	-
Finance Costs	\$'000	-	-	-	-	-	-	-	-	-	-	-

Net Cash flows from Financing Activities	\$'000	-	-	-	-	-	-	-	-	-	-	-
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Net Change in Cash Held	\$'000	(2,077)	(2,061)	(359)	(1,039)	(1,236)	(2,130)	(1,857)	(1,611)	(2,302)	(2,085)	(2,775)
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Cash at Beginning of the Financial Year	\$'000	6,595	4,518	2,457	2,098	1,059	(177)	(2,307)	(4,164)	(5,775)	(8,078)	(10,163)
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Cash at End of the Financial Year	\$'000	4,518	2,457	2,098	1,059	(177)	(2,307)	(4,164)	(5,775)	(8,078)	(10,163)	(12,938)
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Cash and Cash Equivalents

Unrestricted Cash	\$'000	4,518	2,457	2,098	1,059	(177)	(2,307)	(4,164)	(5,775)	(8,078)	(10,163)	(12,938)
Restricted Cash (due to reserves)	\$'000	-	-	-	-	-	-	-	-	-	-	-

Cash and Cash Equivalents	\$'000	4,518	2,457	2,098	1,059	(177)	(2,307)	(4,164)	(5,775)	(8,078)	(10,163)	(12,938)
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Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.05 Capital Works Statement

Land	\$'000	50	-	-	-	-	-	-	-	-	-	-	-
Land improvements	\$'000	-	-	-	-	-	-	-	-	-	-	-	-
Buildings	\$'000	3,350	1,615	559	573	587	602	617	632	648	664	681	
Building improvements	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Leasehold improvements	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Heritage buildings	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Plant, machinery and equipment	\$'000	792	785	876	857	858	1,070	1,166	989	1,211	992	1,479	
Fixtures, fittings and furniture	\$'000	125	-	-	-	-	-	-	-	-	-	-	
Computers and telecommunications	\$'000	-	-	40	40	40	48	49	51	52	53	54	
Heritage plant and equipment	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Library books	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Roads	\$'000	3,371	2,702	2,917	2,846	2,827	3,179	3,365	3,343	3,308	3,433	3,560	
Bridges	\$'000	502	325	-	-	-	-	-	-	-	-	-	
Footpaths and cycle ways	\$'000	226	155	152	194	283	277	290	303	266	272	306	
Drainage	\$'000	331	147	101	110	160	181	185	190	194	199	204	
Rec, leisure and community facilities	\$'000	-	-	200	773	200	843	247	-	-	-	-	
Waste management	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Parks, open spaces and streetscape	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Aerodromes	\$'000	-	-	-	-	-	-	-	-	324	-	-	
Off street car parks	\$'000	-	-	17	-	-	-	-	-	-	-	-	
Other infrastructure	\$'000	704	368	-	-	-	-	-	-	-	-	-	
Kerb and Channel	\$'000	283	385	250	280	330	301	308	316	324	332	340	
Aquatics	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Saleyards	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Waste	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Works	\$'000	9,734	6,482	5,112	5,673	5,285	6,499	6,227	5,824	6,327	5,947	6,625	
Represented by:													
Renewal Investment	\$'000	4,390	3,465	4,326	4,978	4,460	5,746	5,357	5,258	5,934	5,508	6,111	
Upgrade Investment	\$'000	2,118	2,640	585	465	509	391	510	445	313	357	406	
Expansion Investment	\$'000	71	-	-	-	-	-	113	-	-	-	107	
New Investment	\$'000	3,155	377	200	230	317	363	247	121	80	82	-	
Total Capital Works	\$'000	9,734	6,482	5,112	5,673	5,285	6,499	6,227	5,824	6,327	5,947	6,625	
Renewal Demand	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Renewal Gap = Not Funded	\$'000	(4,390)	(3,465)	(4,326)	(4,978)	(4,460)	(5,746)	(5,357)	(5,258)	(5,934)	(5,508)	(6,111)	
Accumulated Renewal Gap	\$'000	(11,180)	(14,645)	(18,971)	(23,949)	(28,409)	(34,155)	(39,512)	(44,770)	(50,704)	(56,212)	(62,323)	

14.06 Property Plant and Equipment & Infrastructure Asset Summary

Property Plant and Equipment

Property Plant and Equipment - Land	\$'000	2,420	2,388	2,355	2,321	2,287	2,252	2,216	2,180	2,143	2,105
Property Plant and Equipment - Land improvements	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Buildings	\$'000	25,982	26,176	26,368	26,559	26,749	26,937	27,123	27,307	27,488	27,667
Property Plant and Equipment - Building improvements	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Leasehold improvements	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Heritage buildings	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Plant, machinery and equipment	\$'000	5,617	5,956	6,197	6,358	6,628	6,882	6,865	6,948	6,716	6,818
Property Plant and Equipment - Fixtures, fittings and furniture	\$'000	263	259	256	252	249	245	241	237	233	229
Property Plant and Equipment - Computers and telecommunications	\$'000	-	39	77	114	159	204	250	296	343	390
Property Plant and Equipment - Heritage plant and equipment	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Library books	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Roads	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Bridges	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Footpaths and cycle ways	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Drainage	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Rec, leisure and community facilities	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Waste management	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Parks, open spaces and streetscape	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Aerodromes	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Off street car parks	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Other infrastructure	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Kerb and Channel	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Aquatics	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Saleyards	\$'000	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Waste	\$'000	-	-	-	-	-	-	-	-	-	-

Total Property Plant and Equipment	\$'000	34,282	34,818	35,253	35,606	36,071	36,520	36,695	36,968	36,923	37,209
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Infrastructure Assets

Infrastructure Assets - Land	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Land improvements	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Buildings	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Building improvements	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Leasehold improvements	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Heritage buildings	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Plant, machinery and equipment	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Fixtures, fittings and furniture	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Computers and telecommunications	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Heritage plant and equipment	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Library books	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Roads	\$'000	56,139	56,152	55,999	55,732	55,712	55,766	55,686	55,461	55,246	55,040
Infrastructure Assets - Bridges	\$'000	6,439	6,224	6,010	5,795	5,580	5,366	5,151	4,937	4,722	4,507
Infrastructure Assets - Footpaths and cycle ways	\$'000	3,350	3,385	3,456	3,606	3,741	3,880	4,022	4,117	4,210	4,326
Infrastructure Assets - Drainage	\$'000	4,908	4,842	4,781	4,765	4,764	4,761	4,756	4,750	4,741	4,731
Infrastructure Assets - Rec, leisure and community facilities	\$'000	-	193	934	1,095	1,870	2,041	1,966	1,890	1,815	1,740
Infrastructure Assets - Waste management	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Parks, open spaces and streetscape	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Aerodromes	\$'000	-	-	-	-	-	-	-	313	302	292
Infrastructure Assets - Off street car parks	\$'000	-	16	16	15	15	14	13	13	12	12
Infrastructure Assets - Other infrastructure	\$'000	8,387	8,107	7,828	7,548	7,269	6,989	6,710	6,430	6,150	5,871
Infrastructure Assets - Kerb and Channel	\$'000	4,187	4,289	4,412	4,574	4,696	4,816	4,933	5,047	5,159	5,267
Infrastructure Assets - Aquatics	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Saleyards	\$'000	-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Waste	\$'000	-	-	-	-	-	-	-	-	-	-

Total Infrastructure Assets	\$'000	83,410	83,210	83,435	83,131	83,647	83,633	83,237	82,958	82,358	81,785
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Total Property Plant and Equipment & Infrastructure Assets	\$'000	117,692	118,027	118,688	118,737	119,719	120,153	119,932	119,926	119,281	118,994
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Long Term Financial Plan

14. Financial Statements

Error check breaches: 0. Active error alerts: 0

Financial Scenario: ▼

OK

OK

FinancialStatements_O

14.01 Flags Units

Period start	1 Jul 16	1 Jul 17	1 Jul 18	1 Jul 19	1 Jul 20	1 Jul 21	1 Jul 22	1 Jul 23	1 Jul 24	1 Jul 25	1 Jul 26
Period end	30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26	30 Jun 27

14.02 Comprehensive Income Statement

Revenue from Operating Activities												
Rates and Charges	\$'000	8,016	8,323	8,460	8,599	8,740	8,883	9,029	9,178	9,328	9,482	9,637
Supplementary Rates	\$'000	-	-	-	-	-	-	-	-	-	-	-
Special Charges	\$'000	-	-	-	-	-	-	-	-	-	-	-
Rate Assistance Package	\$'000	-	-	-	-	-	-	-	-	-	-	-
Grants - Operating (Recurrent)	\$'000	6,909	2,884	5,096	5,223	5,354	5,488	5,625	5,766	5,910	6,058	6,209
Grants - Operating (Non-recurrent)	\$'000	121	89	89	89	89	89	89	89	89	89	89
Grants - Capital (Recurrent)	\$'000	1,753	1,519	759	759	759	759	759	759	759	759	759
Grants - Capital (Non-recurrent)	\$'000	1,897	1,600	500	500	500	500	500	500	500	500	500
Contributions (Non monetary)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Contributions (Monetary)	\$'000	11	6	6	6	6	6	6	6	6	6	6
Reimbursements and Subsidies	\$'000	-	-	-	-	-	-	-	-	-	-	-
User Charges	\$'000	772	817	829	842	854	867	880	893	907	920	934
Statutory Fees and Fines	\$'000	147	138	140	142	144	146	149	151	153	155	158
Rainbow Bowls Synthetic Green	\$'000	-	-	-	-	-	-	-	-	-	-	-
Nhill Tennis Club Lights	\$'000	-	-	-	-	-	-	-	-	-	-	-
Dimboola Recreation Reserve Skate Park	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Income	\$'000	1,520	1,795	1,822	1,849	1,877	1,905	1,934	1,963	1,992	2,022	2,052
Wind Farm	\$'000	-	-	40	88	90	92	94	96	98	100	102
Spare revenue line 6	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Operating Activities	\$'000	21,146	17,171	17,741	18,097	18,413	18,736	19,065	19,400	19,742	20,091	20,447
Revenue from Outside of Operating Activities												
Interest Revenue	\$'000	121	120	121	122	124	125	126	127	129	130	131
Other Revenue Outside of Operating Activities	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Outside Operating Activities	\$'000	121	120	121	122	124	125	126	127	129	130	131
Total Revenue	\$'000	21,267	17,291	17,862	18,220	18,537	18,861	19,191	19,528	19,871	20,221	20,578
Operating Expenses from Ordinary Activities												
Employee Costs	\$'000	(6,541)	(6,644)	(6,810)	(6,980)	(7,155)	(7,334)	(7,517)	(7,705)	(7,898)	(8,095)	(8,297)
Employee Costs Provisioned	\$'000	-	-	-	-	-	-	-	-	-	-	-
Materials & Consumables	\$'000	(4,999)	(4,231)	(4,342)	(4,499)	(4,663)	(4,832)	(5,008)	(5,189)	(5,378)	(5,573)	(5,776)
Utilities	\$'000	-	-	-	-	-	-	-	-	-	-	-
Bad and Doubtful Debts	\$'000	-	-	(13)	(13)	(13)	(14)	(14)	(14)	(14)	(15)	(15)
Depreciation	\$'000	(5,387)	(5,104)	(5,469)	(5,716)	(5,949)	(6,237)	(6,522)	(6,782)	(7,074)	(7,338)	(7,658)
Amortisation of Landfill Rehabilitation	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expenses	\$'000	(1,922)	(1,938)	(1,987)	(2,057)	(2,129)	(2,205)	(2,282)	(2,363)	(2,446)	(2,533)	(2,622)
Other Expenses	\$'000	-	-	-	-	-	-	-	-	-	-	-
Whole of life opex costs	\$'000	-	-	-	-	-	-	-	-	-	-	-
Contributions	\$'000	-	-	-	-	-	-	-	-	-	-	-
Interest on Borrowings (Finance Costs)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Interest on Unwinding of Discount on Provisions	\$'000	-	-	-	-	-	-	-	-	-	-	-
Regulatory Valuation Expenses	\$'000	-	-	-	(50)	-	(52)	-	(55)	-	(58)	-
Election Related Expenses	\$'000	-	-	-	-	(100)	-	-	-	(120)	-	-
Dimboola Health & Fitness Pitch Replacement	\$'000	-	-	-	-	-	-	-	-	-	(90)	-
Defined Benefits Call	\$'000	-	-	-	-	(500)	-	-	-	-	-	-
Bad and Doubtful Debts	\$'000	-	-	-	-	-	-	-	-	-	-	-
Rainbow Bowls Synthetic Green	\$'000	-	-	-	-	-	-	-	-	-	-	-
Statutory Audit Fee	\$'000	-	-	-	-	-	-	-	-	-	-	-
Dimboola Recreation Reserve Skate Park	\$'000	-	-	-	-	-	-	-	-	-	-	-

Period end		30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26	30 Jun 27
Total Operating Expenses	\$'000	(18,849)	(17,917)	(18,621)	(19,315)	(20,509)	(20,673)	(21,343)	(22,109)	(22,930)	(23,702)	(24,368)
Net Surplus/(Deficit) from Operations	\$'000	2,418	(626)	(758)	(1,096)	(1,972)	(1,812)	(2,152)	(2,581)	(3,059)	(3,481)	(3,790)
Adjustments												
Net Gain/(Loss) on Disposal of Property Plant & Equipment	\$'000	110	128	150	150	150	150	150	150	150	150	150
Net Gain/(Loss) on Sale of Assets Held for Resale	\$'000	-	-	-	-	-	-	-	-	-	-	-
Share of Net Profit/(Loss) of Associates and Joint Ventures	\$'000	-	-	-	-	-	-	-	-	-	-	-
Unrealised Gain/(Loss) on investment in Associates)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Net Gain/(Loss) on Disposal of Infrastructure	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 1	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 2	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 3	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 4	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 5	\$'000	-	-	-	-	-	-	-	-	-	-	-
Spare adjustment line 6	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Adjustments	\$'000	110	128	150	150	150	150	150	150	150	150	150
Operating Surplus/(Deficit) after Adjustments	\$'000	2,528	(498)	(608)	(946)	(1,822)	(1,662)	(2,002)	(2,431)	(2,909)	(3,331)	(3,640)
Adjusted Underlying Surplus (Deficit)	\$'000	620	(2,104)	(1,114)	(1,452)	(2,328)	(2,168)	(2,508)	(2,937)	(3,415)	(3,837)	(4,146)

Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.03 Balance Sheet

Current Assets

Cash and Cash Equivalents	\$'000	4,517	2,451	2,231	1,341	256	(1,721)	(3,423)	(4,877)	(7,019)	(8,941)	(11,550)
Trade and Other Receivables	\$'000	1,014	1,014	1,045	1,064	1,086	1,106	1,126	1,143	1,167	1,189	1,210
GST Receivable	\$'000	-	-	-	-	-	-	-	-	-	-	-
Inventories	\$'000	214	214	214	214	214	214	214	214	214	214	214
Accrued Income	\$'000	-	-	-	-	-	-	-	-	-	-	-
Prepayments	\$'000	30	30	30	30	30	30	30	30	30	30	30
Financial Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-
Assets held for resale	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Current Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	\$'000	5,775	3,709	3,520	2,649	1,586	(371)	(2,053)	(3,489)	(5,607)	(7,508)	(10,095)

Non Current Assets

Land Under Roads	\$'000	-	-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment	\$'000	33,201	34,282	34,132	33,871	33,518	33,272	32,999	32,444	31,983	31,199	30,747
Infrastructure Assets	\$'000	83,113	83,560	83,352	83,570	83,259	83,767	83,745	83,342	83,055	82,448	81,867
Landfill Rehabilitation Intangible Asset	\$'000	-	-	-	-	-	-	-	-	-	-	-
Investment in Associates and Joint Ventures	\$'000	433	432	432	432	432	432	432	432	432	432	432
Trade and Other Receivables (Long Term)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Non Current Assets	\$'000	116,747	118,274	117,916	117,873	117,209	117,471	117,176	116,218	115,471	114,079	113,046
Total Assets	\$'000	122,522	121,983	121,436	120,522	118,795	117,100	115,124	112,729	109,864	106,571	102,950

Current Liabilities

Trade and Other Payables	\$'000	760	760	821	853	949	916	942	978	1,022	1,061	1,080
GST Payable	\$'000	-	-	-	-	-	-	-	-	-	-	-
Trust Funds and Deposits	\$'000	18	17	17	17	17	17	17	17	17	17	17
Current Provisions	\$'000	155	155	155	155	155	155	155	155	155	155	155
Current Landfill Rehabilitation Provision	\$'000	-	-	-	-	-	-	-	-	-	-	-
Current Employee Benefits	\$'000	1,565	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525	1,525
Current Interest Bearing Liabilities	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	\$'000	2,498	2,457	2,518	2,550	2,646	2,613	2,639	2,675	2,719	2,758	2,777

Non Current Liabilities

Non Current Employee benefits	\$'000	157	157	157	157	157	157	157	157	157	157	157
Non Current Provisions	\$'000	-	-	-	-	-	-	-	-	-	-	-
Non Current Landfill Rehabilitation Provision	\$'000	-	-	-	-	-	-	-	-	-	-	-
Non Current Interest Bearing Loans and Borrowings	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	\$'000	157	157	157	157	157	157	157	157	157	157	157
Total Liabilities	\$'000	2,655	2,614	2,675	2,707	2,803	2,770	2,796	2,832	2,876	2,915	2,934

Net Assets	\$'000	119,867	119,369	118,761	117,815	115,992	114,330	112,328	109,897	106,987	103,656	100,016
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Equity

Accumulated Surplus	\$'000	61,317	60,819	60,211	59,265	57,442	55,780	53,778	51,347	48,437	45,106	41,466
Reserve Land Under Roads	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 1	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 2	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 3	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 4	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 5	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 6	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 7	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 8	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 9	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 10	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 11	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 12	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 13	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 14	\$'000	-	-	-	-	-	-	-	-	-	-	-

Period end		30 Jun 17	30 Jun 18	30 Jun 19	30 Jun 20	30 Jun 21	30 Jun 22	30 Jun 23	30 Jun 24	30 Jun 25	30 Jun 26	30 Jun 27
Reserve - Spare 15	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 16	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 17	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 18	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 19	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 20	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 21	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 22	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 23	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 24	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 25	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 26	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 27	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 28	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 29	\$'000	-	-	-	-	-	-	-	-	-	-	-
Reserve - Spare 30	\$'000	-	-	-	-	-	-	-	-	-	-	-
Asset Revaluation Reserve	\$'000	58,550	58,550	58,550	58,550	58,550	58,550	58,550	58,550	58,550	58,550	58,550
Total Equity	\$'000	119,867	119,369	118,761	117,815	115,992	114,330	112,328	109,897	106,987	103,656	100,016
Check:	OK	-	-	-	-	-	-	-	-	-	-	-

Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.04 Cash Flow Statement**Cash flows from Operating Activities**

Rates and Charges Received	\$'000	7,991	8,323	8,439	8,583	8,723	8,868	9,013	9,163	9,310	9,465	9,620
Grants - Operational Received	\$'000	7,029	2,973	5,172	5,303	5,433	5,567	5,704	5,845	5,987	6,136	6,287
Grants - Capital Received	\$'000	3,651	3,119	1,256	1,257	1,257	1,257	1,257	1,257	1,257	1,257	1,257
Interest Received	\$'000	121	120	121	122	124	125	126	127	129	130	131
User Fees Received	\$'000	790	817	827	840	853	866	879	892	905	919	932
Statutory Fees and Fines Received	\$'000	115	138	140	142	144	146	148	151	153	155	158
Other Revenue Received	\$'000	1,596	1,801	1,863	1,940	1,969	2,000	2,030	2,061	2,092	2,124	2,157
Employee Costs Paid	\$'000	(6,510)	(6,685)	(6,778)	(6,964)	(7,108)	(7,350)	(7,504)	(7,687)	(7,876)	(8,076)	(8,288)
Materials and Consumables Paid	\$'000	(5,314)	(4,231)	(4,321)	(4,489)	(4,632)	(4,843)	(4,999)	(5,177)	(5,363)	(5,560)	(5,769)
External Contracts Paid	\$'000	-	-	-	(50)	-	(52)	-	(55)	-	(58)	-
Utilities Paid	\$'000	-	-	-	-	-	-	-	-	-	-	-
Landfill Rehabilitation Expenditure Paid	\$'000	-	-	-	-	-	-	-	-	-	-	-
GST Received / (Paid)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Trust Funds and Deposits	\$'000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses Paid	\$'000	(1,922)	(1,938)	(1,977)	(2,052)	(2,712)	(2,210)	(2,278)	(2,357)	(2,559)	(2,617)	(2,619)

Net Cash flows from Operating Activities	\$'000	7,547	4,437	4,742	4,632	4,050	4,373	4,376	4,220	4,035	3,874	3,866
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Cash flows from Investing Activities

Payment for Property Plant and Equipment and Infrastructure	\$'000	(9,735)	(6,632)	(5,112)	(5,673)	(5,285)	(6,499)	(6,227)	(5,824)	(6,327)	(5,947)	(6,625)
Proceeds from Property Plant and Equipment and Infrastructure	\$'000	110	129	150	150	150	150	150	150	150	150	150
Proceeds from/(to) Investments	\$'000	-	-	-	-	-	-	-	-	-	-	-
Proceeds/(Payments) from/for Financial Assets	\$'000	-	-	-	-	-	-	-	-	-	-	-

Net Cash flows from Investing Activities	\$'000	(9,625)	(6,503)	(4,962)	(5,523)	(5,135)	(6,349)	(6,077)	(5,674)	(6,177)	(5,797)	(6,475)
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Cash flows from Financing Activities

Proceeds from Interest Bearing Loans and Borrowings	\$'000	-	-	-	-	-	-	-	-	-	-	-
Repayments of Interest Bearing Loans and Borrowings	\$'000	-	-	-	-	-	-	-	-	-	-	-
Finance Costs	\$'000	-	-	-	-	-	-	-	-	-	-	-

Net Cash flows from Financing Activities	\$'000	-	-	-	-	-	-	-	-	-	-	-
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Net Change in Cash Held	\$'000	(2,078)	(2,066)	(220)	(890)	(1,085)	(1,977)	(1,702)	(1,454)	(2,142)	(1,922)	(2,609)
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Cash at Beginning of the Financial Year	\$'000	6,595	4,517	2,451	2,231	1,341	256	(1,721)	(3,423)	(4,877)	(7,019)	(8,941)
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Cash at End of the Financial Year	\$'000	4,517	2,451	2,231	1,341	256	(1,721)	(3,423)	(4,877)	(7,019)	(8,941)	(11,550)
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Cash and Cash Equivalents

Unrestricted Cash	\$'000	4,517	2,451	2,231	1,341	256	(1,721)	(3,423)	(4,877)	(7,019)	(8,941)	(11,550)
Restricted Cash (due to reserves)	\$'000	-	-	-	-	-	-	-	-	-	-	-

Cash and Cash Equivalents	\$'000	4,517	2,451	2,231	1,341	256	(1,721)	(3,423)	(4,877)	(7,019)	(8,941)	(11,550)
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Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.05 Capital Works Statement

Land	\$'000	50	-	-	-	-	-	-	-	-	-	-	-
Land improvements	\$'000	-	-	-	-	-	-	-	-	-	-	-	-
Buildings	\$'000	3,350	1,615	559	573	587	602	617	632	648	664	681	
Building improvements	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Leasehold improvements	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Heritage buildings	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Plant, machinery and equipment	\$'000	792	785	876	857	858	1,070	1,166	989	1,211	992	1,479	
Fixtures, fittings and furniture	\$'000	125	-	-	-	-	-	-	-	-	-	-	
Computers and telecommunications	\$'000	-	-	40	40	40	48	49	51	52	53	54	
Heritage plant and equipment	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Library books	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Roads	\$'000	3,371	2,851	2,917	2,846	2,827	3,179	3,365	3,343	3,308	3,433	3,560	
Bridges	\$'000	502	325	-	-	-	-	-	-	-	-	-	
Footpaths and cycle ways	\$'000	226	155	152	194	283	277	290	303	266	272	306	
Drainage	\$'000	331	147	101	110	160	181	185	190	194	199	204	
Rec, leisure and community facilities	\$'000	-	-	200	773	200	843	247	-	-	-	-	
Waste management	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Parks, open spaces and streetscape	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Aerodromes	\$'000	-	-	-	-	-	-	-	-	324	-	-	
Off street car parks	\$'000	-	-	17	-	-	-	-	-	-	-	-	
Other infrastructure	\$'000	704	368	-	-	-	-	-	-	-	-	-	
Kerb and Channel	\$'000	283	386	250	280	330	301	308	316	324	332	340	
Aquatics	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Saleyards	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Waste	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Works	\$'000	9,734	6,632	5,112	5,673	5,285	6,499	6,227	5,824	6,327	5,947	6,625	
Represented by:													
Renewal Investment	\$'000	4,390	3,465	4,326	4,978	4,460	5,746	5,357	5,258	5,934	5,508	6,111	
Upgrade Investment	\$'000	2,118	2,790	585	465	509	391	510	445	313	357	406	
Expansion Investment	\$'000	71	-	-	-	-	-	113	-	-	-	107	
New Investment	\$'000	3,155	377	200	230	317	363	247	121	80	82	-	
Total Capital Works	\$'000	9,734	6,632	5,112	5,673	5,285	6,499	6,227	5,824	6,327	5,947	6,625	
Renewal Demand	\$'000	-	-	-	-	-	-	-	-	-	-	-	
Renewal Gap = Not Funded	\$'000	(4,390)	(3,465)	(4,326)	(4,978)	(4,460)	(5,746)	(5,357)	(5,258)	(5,934)	(5,508)	(6,111)	
Accumulated Renewal Gap	\$'000	(11,180)	(14,645)	(18,971)	(23,949)	(28,409)	(34,155)	(39,512)	(44,770)	(50,704)	(56,212)	(62,323)	

Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.06 Property Plant and Equipment & Infrastructure Asset Summary

Property Plant and Equipment

Property Plant and Equipment - Land	\$'000		2,420	2,339	2,259	2,178	2,097	2,017	1,936	1,855	1,775	1,694
Property Plant and Equipment - Land improvements	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Buildings	\$'000		25,982	25,656	25,325	24,989	24,647	24,300	23,947	23,589	23,224	22,854
Property Plant and Equipment - Building improvements	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Leasehold improvements	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Heritage buildings	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Plant, machinery and equipment	\$'000		5,617	5,844	5,966	6,003	6,145	6,267	6,112	6,058	5,687	5,655
Property Plant and Equipment - Fixtures, fittings and furniture	\$'000		263	254	245	237	228	219	210	202	193	184
Property Plant and Equipment - Computers and telecommunications	\$'000		-	39	76	112	155	197	238	279	320	360
Property Plant and Equipment - Heritage plant and equipment	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Library books	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Roads	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Bridges	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Footpaths and cycle ways	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Drainage	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Rec, leisure and community facilities	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Waste management	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Parks, open spaces and streetscape	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Aerodromes	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Off street car parks	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Other infrastructure	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Kerb and Channel	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Aquatics	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Saleyards	\$'000		-	-	-	-	-	-	-	-	-	-
Property Plant and Equipment - Waste	\$'000		-	-	-	-	-	-	-	-	-	-

Total Property Plant and Equipment	\$'000		34,282	34,132	33,871	33,518	33,272	32,999	32,444	31,983	31,199	30,747
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Infrastructure Assets

Infrastructure Assets - Land	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Land improvements	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Buildings	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Building improvements	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Leasehold improvements	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Heritage buildings	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Plant, machinery and equipment	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Fixtures, fittings and furniture	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Computers and telecommunications	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Heritage plant and equipment	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Library books	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Roads	\$'000		56,290	56,295	56,135	55,861	55,833	55,879	55,792	55,559	55,337	55,123
Infrastructure Assets - Bridges	\$'000		6,439	6,224	6,010	5,795	5,580	5,366	5,151	4,937	4,722	4,507
Infrastructure Assets - Footpaths and cycle ways	\$'000		3,350	3,385	3,456	3,606	3,741	3,880	4,022	4,117	4,210	4,326
Infrastructure Assets - Drainage	\$'000		4,907	4,841	4,780	4,765	4,763	4,760	4,755	4,749	4,740	4,730
Infrastructure Assets - Rec, leisure and community facilities	\$'000		-	193	934	1,095	1,870	2,041	1,966	1,890	1,815	1,740
Infrastructure Assets - Waste management	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Parks, open spaces and streetscape	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Aerodromes	\$'000		-	-	-	-	-	-	-	313	302	292
Infrastructure Assets - Off street car parks	\$'000		-	16	16	15	15	14	13	13	12	12
Infrastructure Assets - Other infrastructure	\$'000		8,387	8,107	7,828	7,548	7,269	6,989	6,710	6,430	6,150	5,871
Infrastructure Assets - Kerb and Channel	\$'000		4,187	4,289	4,412	4,574	4,696	4,816	4,933	5,047	5,159	5,267
Infrastructure Assets - Aquatics	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Saleyards	\$'000		-	-	-	-	-	-	-	-	-	-
Infrastructure Assets - Waste	\$'000		-	-	-	-	-	-	-	-	-	-

Total Infrastructure Assets	\$'000		83,560	83,352	83,570	83,259	83,767	83,745	83,342	83,055	82,448	81,867
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Total Property Plant and Equipment & Infrastructure Assets	\$'000		117,842	117,484	117,441	116,777	117,039	116,744	115,786	115,039	113,647	112,614
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Period end

30 Jun 17 30 Jun 18 30 Jun 19 30 Jun 20 30 Jun 21 30 Jun 22 30 Jun 23 30 Jun 24 30 Jun 25 30 Jun 26 30 Jun 27

14.07 Required Cash

Trust Funds and Deposits	\$'000	18	17	17	17	17	17	17	17	17	17	17
Restricted Cash (due to reserves)	\$'000	-	-	-	-	-	-	-	-	-	-	-
Total Other Provisions	\$'000	18	17	17	17	17	17	17	17	17	17	17
Unexpended grants	\$'000	-	-	-	-	-	-	-	-	-	-	-
Unexpended contributions	\$'000	-	-	-	-	-	-	-	-	-	-	-
LSL cash backed	\$'000	-	-	-	-	-	-	-	-	-	-	-
Required Cash (due to all restrictions)	\$'000		17	17	17	17	17	17	17	17	17	17
Cash per Balance Sheet	\$'000		2,451	2,231	1,341	256	(1,721)	(3,423)	(4,877)	(7,019)	(8,941)	(11,550)
Unrestricted cash	\$'000		2,434	2,214	1,324	239	(1,738)	(3,440)	(4,894)	(7,036)	(8,958)	(11,567)
Capital Expenditure	\$'000		6,632	5,112	5,673	5,285	6,499	6,227	5,824	6,327	5,947	6,625
Current Assets	\$'000		3,709	3,520	2,649	1,586	(371)	(2,053)	(3,489)	(5,607)	(7,508)	(10,095)
Current Liabilities	\$'000		2,457	2,518	2,550	2,646	2,613	2,639	2,675	2,719	2,758	2,777
Working Capital Ratio	%		150.96%	139.77%	103.88%	59.95%	-14.20%	-77.79%	-130.43%	-206.19%	-272.26%	-363.54%
If all cash balances are spent:												
Current Assets after Capital Expenditure	\$'000		(2,923)	(1,592)	(3,023)	(3,699)	(6,870)	(8,280)	(9,313)	(11,934)	(13,455)	(16,720)
Working Capital Ratio	%		-118.97%	-63.20%	-118.54%	-139.82%	-262.91%	-313.78%	-348.13%	-438.84%	-487.89%	-602.10%
Total interest bearing loans and borrowings	\$'000		-	-	-	-	-	-	-	-	-	-